JPA Board of Directors - Agenda
Thursday December 19, 2019 – 9:00 am
2409 Dean Street, Room 100, McClellan, CA 95652

PUBLIC MEETING

- I. Call to Order
- II. Pledge of Allegiance
- III. Public comment on agenda/non-agenda items

None scheduled

- IV. Consent Agenda
 - Approve NCRPSTA Board Meeting Action Summary October 24, 2019
 - Receive NCRPSTA Meeting Summary November 21, 2019
 - Receive NCRPSTA FY 18-19 Final Audit
- V. Presentations
 - NCRPSTA Financials for the period ending 11/30/19
 NCRPSTA Aging Report for the period ending 11/30/19
 NCRPSTA Statement of Cash Flows for the period ending 11/30/19
 - Receive Presentation Ms. Kelly Rowley
 - 2. NCRPSTA Facilities Report
 - Receive Presentation Mr. Jack Stehno
- VI. Action Items

None scheduled

- VII. Executive Directors Report
- VIII. Board Member Questions and Comments
 - IX. Future Agenda Items
 - Solar Project Postponed indefinitely
 - IT VOIP Making Progress
 - X. Meeting Schedule (color copies will be available at the meeting and in the JPA Business Office)

NCRPSTA Inter-Agency Planning Team – TBA NCRPSTA Board of Directors – TBA

XI. Adjournment

Posted December 13, 2019 - 09:00 am

Kelly Rowley, Clerk of the Board

Action Summary - JPA Board of Directors

Thursday October 24, 2019 – 9:00 am
2409 Dean Street, Room 100, McClellan, CA 95652

Call to Order: 09:00 am

Roll Call: Dr. Thomas Greene (LRCCD/ARC), Captain David Risley (SPD), Assistant Chief Michael Taylor (SFD), Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

A moment of silence was held for Deputy Brian Ishmael, EOW 10/23/2019

Public Comment: None received

Consent Agenda

Approve – NCRPSTA Board Meeting Action Summary – September 26, 2019

A motion to approve the consent agenda was made by Captain David Risley, seconded by Assistant Chief Michael Taylor, all in favor, motion passes.

Presentations/Discussion:

NCRPSTA Financial Report

Board Members were provided an abbreviated financial report for the period ending 09/30/19.

NCRPSTA Facilities Report

- We had some damage to the range 1 storm drain, there was a partial collapse of the pipe. Rapid First Plumbing was able to complete the work.
- SFD Offices Carpet is scheduled to be installed on the 13th and 14th of November.
- Range 1 lead mining has been completed, we had approximately 30K lbs. of lead.
- Range 3 is scheduled for lead mining on November 24-27.
- Gas House painting is taking place right now, should be completed in a couple of days. They
 are sanding, priming and painting.
- We will be beginning the asphalt work on the range parking lot in mid-November, both the gravel area and the main parking area will be re-payed and striped.

Action Items:

None scheduled

Executive Director's Report/Training Report:

- Academies SPD 56, Los Rios 24, SFD expecting 53 recruits to start November 12.
- Courses CHP Homicide course is going on right now, as is the SWAT Team Leader course.

Action Summary - JPA Board of Directors
Thursday October 24, 2019 – 9:00 am
2409 Dean Street, Room 100, McClellan, CA 95652

- Course Audit by POST POST is conducting an audit of the SWAT Team Leader course, at the
 exit meeting we were encouraged to incorporate adult learning concepts and some changes to the
 curriculum. POST will generate a contract and fund the cost of the curriculum development.
 - o Dr. Greene Is this something that the college can help with?
 - Quinn Yes, possibly, with regard to the adult learning concepts.
- We recently hosted a one-day course, sponsored by the California Police Chiefs Association course went well. Target audience was "seconds in command".
- Camera System the cameras are fixed and we are much more comfortable with the view. The
 installer was not as adept at the programing piece of the camera system. We had an exit meeting
 with the vendor and all of our concerns were addressed.
- We recently gave a tour to one of the USCG Admirals which oversee the PAC area, they were impressed with our facilities and what we do.
- We are requesting a meeting with the County Exec to discuss the long term lease of this property.
 Most of the mitigation has been completed, when fully completed, the property will then transfer to the County of Sacramento.

Board Member Questions and Comments:

None received

Meeting Adjourned: 09:20 am

Attested to:

Kelly Rowley Clerk of the Board

Action Summary - JPA Board of Directors

Thursday November 21, 2019 - 9:00 am
2409 Dean Street, Room 124, McClellan, CA 95652

SUMMARY OF MEETING - NO QUORUM

Call to Order: 09:00 am

Roll Call: Dr. Thomas Greene (LRCCD/ARC), Deputy Chief Ken Bernard (SPD), Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

No Action

Presentations/Discussion:

FY 2018-2019 Audit

- Mario da Costa, from James Marta & Company, was on hand to provide the board with the results
 of the FY 18-19 Audit.
 - Audit has determined that the Training Authority's financial statements are presented fairly.
 - o Previous recommendations were all implemented.
 - No current recommendations.

NCRPSTA Financial Report

Board Members were provided financial reports for the period ending 10/31/19.

NCRPSTA Facilities Report

- We are in the process of installing carpet in the fire training office.
- The paving at the range has been completed. @ day job for them to repave, seal and stripe.

Action Items:

No Action

Executive Director's Report/Training Report:

- Academies SPD 53 graduating December 19th, Los Rios 18 graduated last Tuesday, SFD expecting 53 recruits to start November 12.
- Since, last meeting, we have presented a 2 week Homicide course and an OIS course. We are currently in week 2 of a ICI Core Course. In addition to a 3 day Principled Policing T4T course.

Action Summary - JPA Board of Directors

Thursday November 21, 2019 - 9:00 am
2409 Dean Street, Room 124, McClellan, CA 95652

- Carpet install project is in progress, one area to be completed on the fire side and then the JPA
 offices.
- The painter for the gas house started a fire in the brickyard area, SFD and Metro fire put it out.
- We had a break in at building 603. Someone went in and stole a generator and tools out of the PGE training trailer.
- I wanted to thank Chief Bernard for making progress in setting up the meeting with the county. At this time we have a meeting scheduled for December 4th.

Board Member Questions and Comments:

None received

Meeting Adjourned: 09:20 am

Attested to:

Kelly Rowley, Clerk of the Board

50.00%

%

0.00%

| KAIMING AUTHURIT - SIGIBILIEIT OF REVEITURS AND EXPENDITURES | of 10/31/19 |
|--------------------------------------------------------------|-------------|
| - | IS IS |
| NUKINEKN CALIFUKNIA KEGIUNAL FUBLIC SAFE | |

346,090.02 67,100.00 (5,279.01)29,426.50 763,169.11 1,277,945.73 67,928.34 9,510.77 VARIANCE 692,180.10 || \$ 1,924,968.10 67,100.00 132,000.00 76,000.00 939,588.00 18,100.00 143,722.08 2,068,690.18 BUDGET 69 w 346,090.08 790,744.45 143,722.08 176,418.89 64,071.66 46,573.50 8,589.23 647,022.37 5,279,01 As of 10/31/19 51.11% 23.33% 0.00% 54.46% 138.40% 34.33% % 331,090.02 67,100.00 (23,041.68)1,234,066.00 13,200.03 59,202.80 (3,670.86)1,677,946.31 VARIANCE w 677,180.10 \$ 2,188,446.10 60,000,00 1,234,066.00 67,100.00 130,000.00 20,100.00 145,701.05 \$ 2,334,147.15 BUDGET (B) 346,090.08 70,797.20 3,670.86 510,499.79 83,041.68 6,899.97 As of 10/31/18 Total Revenues 5 Contributions from Reserves REVISED TOTAL 3 CONTRIBUTIONS - IN-KIND LOS RIOS 8 ICI CONTRACT COURSE REVENUE 1 CONTRIBUTIONS, GIFTS, GRANTS 6 INTEREST, INVESTMENTS 9 OTHER LOCAL REVENUE 7 OTHER GOV'T REVENUE 5 RENTS, LEASES 10 10a 10p Revenues Expenses

10a 10b

47,45% 33.61%

18.78%

61.28%

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35.46% 36.68% 53.00% 100.00% 106.33% 6.58% 25.76% 95.35% 3.89% 36.59% 0.00% 53.73% 50,55% 96.40% 20.43% 111.18% 220,630.43 67,100.00 (763.02)33,417.48 (3,742.69)54.00 4,723,63 18,298.25 4,671.08 6,015.36 267,089.47 55,264,46 2,231.34 51,226.78 76,089.01 341,841.33 67,100.00 42,000.00 10,209.20 9,500.00 10,149.56 37,000.00 5,000.00 568,261.00 74,442.00 1,500.00 47,938.89 53,300.00 20,000.00 6,824.92 59,149.28 69 121,210.90 328.92 5,485.57 18,701.75 3,484.64 2,073.22 10,149.56 8,582.52 301,171.53 1,446.00 45,707.55 43,910.99 7,587.94 62,891.97 19,177.54 69 31.89% 92.64% 22.65% 66.39% 48.51% 21.61% 12.24% 4.50% 9.98% 91.80% 51.71% 100.32% 42.80% 219,138.84 669.43 123.00 28,892.79 2,749.44 4,095.98 2,173.07 563,524.00 82,640.02 42,974.15 22,890.77 (127.31)321,728.00 37,353.20 11,997.50 72,597.50 4,550.00 718,895.00 1,500.00 67,100.00 9,100.00 8,180.00 44,461.00 4,500.00 94,170.00 40,000.00 45,000.00 102,589.16|| \$ 454.02 8,430.57 8,460.41 55,551,78 11,529,98 1,377.00 2,326.93 155,371,00 2,025.85 1,649.64 5,430,56 21,570.23 40,127.31 15 INSTRUCTIONAL MEDIA/MATERIALS 12 IN-KIND SALARIES/BENEFITS 13 WORKER'S COMPENSATION 16 INSTRUCTIONAL - PRINTING 14 ALLOCATED BENEFITS 11 REGULAR SALARIES

60,064.54 27,515.00 212,119,18 32,203.17 12,905.17 3,088.17 1,250.00 1,480.00 17,875.78 17,750.65 45,893.42 100,211,68 224.86 7,398.74 23,860.00 105,000.00 39,000.00 4,500,00 2,000,00 17,000.00 45,000.00 30,000 00 28,000.00 77,079.65 114,100.00 245,000.00 2,500.00 23,860.00 675.00 13,300,00 750.00 44,935.46 6,796.83 1,411,83 4,094.83 17,485.00 5,901.26 1,020.00 12,124.22 10,249.35 13,888.32 450.14 32,880.82 31,186.23 21 CONTRACTS - PERSONAL SERVICES 25 UTILITIES AND HOUSKEEPING SVCS 39 OTHER OPERATIONAL EXPENSES 19 NON-INSTRUCTIONAL PRINTING 18 NON-INSTRUCTIONAL SUPPLIES **40 LEASEHOLD IMPROVEMENTS** 22 TRAVEL AND CONFERENCE 17 INSTRUCTIONAL - BOOKS 10a CAPITALIZED EQUIPMENT 34 LANDSCAPING SERVICES 23 DUES & MEMBERSHIPS 31 JANITORIAL SERVICES AUDIT ADJUSTMENTS 32 ALARM MONITORING 36 RENTS AND LEASES 30 PEST CONTROL 24 INSURANCE 26 ELECTRIC 38 POSTAGE 35 REPAIRS 28 SEWER 37 AUDITS 20 TOOLS 33 WATER 29 TRASH **27 GAS**

28 29 30

21.11%

38.69%

2,000.00

1,020.00 1,020.00 12,049.24 10,454.35 29,320.96

38.86% 40.80% 40.41%

4,000.00

27

15.59%

33,764,56 13,411.84 2,452.60 1,250.00 27,515.00

40,000.00

3,588.16 1,547.40 750.00

6,235.44

17.43%

24.09%

31.37%

37.50%

32

40.80%

1,480.00

34 35 36 36 36

40.16%

17,950.76 17,545.65

37.34%

28,000.00 76,000.00 90,899.00

30,000,00

3

38.86%

6

44.51%

\$ 1,147,824.83

920,865.35 \$ 2,068,690.18

ы

25.71%

\$ 1,533,584.54

Total Expenses \$ 600,068.73

40a TO BE ALLOCATED

4

106,000,30

39

FIXED

53.36%

42.42%

143,939.95

250,000.00

106,060.05

7,470.17

40,877.00

8

FLIED

59.54%

434.98

PIXED

98.21%

1,075.00

17,706.96 13,750.00 640.02

0.00%

66.69% 44.37% 13.42%

40.46%

36.60%

19.48%

46,679.04 73,192.04 250.00

FY 19-20 REVENUE DETAIL

| Contributions - Member Agencies | 346,090.08 | 346,090.08 |
|--------------------------------------------------|------------------|------------|
| Interest on Investments | 5,279.01 | 5,279.01 |
| Classrooms, Mat Rooms, Obstacle Course, Modulars | 15,632,50 | |
| Tactical Village | 18,806.25 | |
| Range 1 | 11,075,00 | |
| Range 2 | 350.00 | |
| Range 3 | 11,464,16 | |
| Shoothouse | 6,743,75 | 64,071,66 |
| Member Agency - Reimbursements | | |
| Basic SWAT Course | 25,500.00 | |
| SWAT Team Leader Course | 10,500.00 | |
| SWAT INSTRUCTOR | | |
| Simunitions Course/RSO Course/Slots | 4,736.00 | |
| Tactical Village - TSO - ShootHouse RSO | 5,837.50 | 46,573,50 |
| ICI NON-POST Reimbursable | 26,350.00 | |
| POST (ADDT'L Contract) | 5,167.50 | |
| ICI POST | 122,269.20 | |
| ICI CHP | | |
| ICI CDCR | | |
| ICI - Indirect Fees | 22,632.19 | 176,418.89 |
| Canteen, CC Processing Fee, MISC | 2,427,23 | |
| Liberty/Miwall - Brass Recycling | 6,162.00 | 8,589.23 |
| | \$ 647,022.37 \$ | 647,022.37 |

| | MEMBER AGENCY CONTRIBUTI | FACILITY USE FEES | MISC - NON GOV'T REVENUE | ICI - INDIRECT FEES | Total |
|--------------------------------|--------------------------------|----------------------|--------------------------------|------------------------|--------------|
| Revenues | | | | | |
| CONTRIBUTIONS, GIFTS, GRANTS | \$239,812.16 | | | | \$239,812.16 |
| RENTS, LEASES | | \$64,071.66 | | | 64,071.66 |
| INTEREST, INVESTMENTS | | | \$5,279.01 | | 5,279.01 |
| OTHER GOV'T REVENUE | | 3,200,00 | 5,837.50 | \$22,632.19 | 31,669.69 |
| OTHER LOCAL REVENUE | | | 8,589.23 | | 8,589.23 |
| Total Revenues | | \$67,271.66 | \$19,705.74 | \$22,632.19 | \$349,421.75 |
| Expenses | | | | | |
| REGULAR SALARIES | \$110,550,90 | | | | \$110,550.90 |
| WORKER'S COMPENSATION | 10,149.56 | | | | 10,149.56 |
| ALLOCATED BENEFITS | 8,582.52 | | | | 8,582.52 |
| NON-INSTRUCTIONAL SUPPLIES | 12,872.33 | | | | 12,872.33 |
| NON-INSTRUCTIONAL PRINTING | 328.92 | | | | 328.92 |
| TOOLS | 451.55 | | | | 451.55 |
| CONTRACTS - PERSONAL SERVICES | 5,420.80 | | | | 5,420.80 |
| DUES AND MEMBERSHIPS | 1,446.00 | | | | 1,446.00 |
| INSURANCE | 45,707.55 | | | | 45,707.55 |
| UTILITIES AND HOUSKEEPING SVCS | 2,073.22 | | | | 2,073.22 |
| ELECTRIC | 43,910.99 | | | | 43,910.99 |
| GAS | 6,235.44 | | | | 6,235.44 |
| SEWER | 3,588.16 | | | | 3,588.16 |
| TRASH | 1,547.40 | | | | 1,547.40 |
| PEST CONTROL | 750.00 | | | | 750.00 |
| JANITORIAL SERVICES | 17,485.00 | | | | 17,485,00 |
| ALARM MONITORING | 1,020.00 | | | | 1,020.00 |
| WATER | 12,049.24 | | | | 12,049.24 |
| LANDSCAPING SVCS | 10,454.35 | | | | 10,454.35 |
| REPAIRS | 29,320.96 | | | | 29,320,96 |
| RENTS AND LEASES | 628.00 | | | | 628.00 |
| AUDIT SERVICES | 13,750.00 | | | | 13,750,00 |
| POSTAGE | 302.87 | | | | 302.87 |
| OTHER OPERATIONAL EXPENSES | 5,970.17 | | | | 5,970.17 |
| Total Expenses | \$344,595.93 | \$0.00 | \$0.00 | \$0.00 | \$344,595,93 |
| | | | REVENUE OVER | EXPENDITURES | \$4,825.82 |

Statement of Activities (YTD) (Columnar, Landscape)

As of 11/30/2019

| MEMBE | R AGENCY |
|-------|-----------------|
| CONTR | IBUTIONS |

Total

Revenues

| CONTRIBUTIONS, GIFTS, GRANTS | \$106,277,92 | \$106,277.92 |
|------------------------------|--------------|--------------|
| Total Revenues - | | \$106,277,92 |
| FROM RESERVES (FY 18-19)* | | \$40,877.00 |
| FROM RESERVES (FY 19-20) | | \$143,722.08 |
| TOTAL CI BUDGET | | \$290,877.00 |

Expenses

| Total Expenses | \$146,937.05 | \$146,937.05 |
|-----------------------------|--------------|--------------|
| EQUIPMENT - CAPITALIZED | 40,877.00 | 40,877.00 |
| BLDG LEASEHOLD IMPROVEMENTS | 106,060.05 | 106,060,05 |

REMAINING CI BUDGET

\$143,939.95

| PROJECTS COMPLETE | | AMT, PAID |
|---------------------------------------|----|------------|
| 1. Camera project B686 - FY 2018-2019 | \$ | 40,877.00 |
| 2. Carpet - room 128, 107 | \$ | 10,684.05 |
| 3. Asphalt work at the Range | \$ | 95,376.00 |
| | S | 146,937.05 |

| | SWAT TEAM LEADER 9/30-10/4/19 | BASIC SWAT 10/14-25/19 | BASIC SWAT 5/4- 15/20 |
|-------------------------------|-------------------------------------|---------------------------|--------------------------|
| Revenues | | | |
| OTHER GOV'T REVENUE | \$10,500.00 | \$25,500.00 | |
| Total Revenues | \$10,500.00 | \$25,500.00 | \$0.00 |
| Expenses | | | |
| INSTRUCTIONAL - PRINTING | \$603.04 | \$1,206.29 | |
| NON-INSTRUCTIONAL SUPPLIES | | 41.33 | |
| CONTRACTS - PERSONAL SERVICES | 4,560.00 | 12,384.00 | |
| OTHER OPERATIONAL EXPENSES | 1,500.00 | | |
| Total Expenses | \$6,663.04 | \$13,631.62 | \$0.00 |
| REVENUE OVER EXPENDITURES | \$3,836.96 | \$11,868.38 | |
| % OF REVENUE | 37% | 47% | |

303 - PP

305 - PP T4T

Statement of Activities (YTD) (Columnar, Landscape)

As of 11/30/2019

| | Contract with POST | |
|-------------------------------|--------------------|------------|
| Revenues | | |
| OTHER GOV'T REVENUE | \$5,167.50 | |
| Total Revenues | \$5,167.50 | \$0.00 |
| Expenses | | |
| INSTRUCTIONAL - PRINTING | | \$156.00 |
| CONTRACTS - PERSONAL SERVICES | \$19,120.00 | 4,320.00 |
| TRAVEL AND CONFERENCE | | 702.35 |
| Total Expenses | \$19,120-00 | \$5,178.35 |

INDIRECT FEES \$ 516.75

| | ICI - TO BE ALLOCATED | ICI HOMICIDE 7/8-19/19 | ICI CORE 7/22- 8/2/19 | ICI HOM 8/5- 16/19 | ICI CORE 8/19- 30/19 | ICI OIS 9/30- 10/2/19 |
|--------------------------------|--------------------------|---------------------------|--------------------------|-----------------------|-------------------------|--------------------------|
| Revenues | | | | | | |
| OTHER GOV'T REVENUE | | \$32,977.74 | \$35,661.60 | \$33,759.74 | \$35,620.12 | \$3,300.00 |
| Total Revenues | \$0.00 | \$32,977.74 | \$35,661.60 | \$33,759.74 | \$35,620 12 | \$3,300 00 |
| Expenses | | | | | | |
| REGULAR SALARIES | | \$2,665.00 | \$2,665,00 | \$2,665.00 | \$2,665.00 | |
| INSTRUCTIONAL - MEDIA/MATERIAL | | | | | 6.80 | \$97.81 |
| INSTRUCTIONAL - PRINTING | | 472.34 | 573,23 | 441.67 | 560.97 | 13.45 |
| INSTRUCTIONAL - BOOKS | | 1,436.33 | 2,267.48 | 1,436.33 | 2,260.72 | 600.00 |
| NON-INSTRUCTIONAL SUPPLIES | | 240.14 | 177,15 | 240.15 | 177.15 | 50.85 |
| TOOLS | \$3,033.09 | | | | | |
| CONTRACTS - PERSONAL SERVICES | | 22,532.50 | 23,870,00 | 22,790.00 | 23,920.00 | 14,105.00 |
| TRAVEL AND CONFERENCE | | 1,989.85 | 1,300.09 | 2,295.01 | 1,219.73 | 1,566.74 |
| RENTS AND LEASES | | 3,622.88 | 4,791.60 | 3,872.88 | 4,791.60 | |
| POSTAGE | 161.15 | 18.70 | 17.05 | 18.70 | 18,15 | 5.50 |
| Total Expenses | \$3,194.24 | \$32,977.74 | \$35,661.60 | \$33,759.74 | \$35,620.12 | \$16,439.35 |
| INDIRECT FEES | | \$ 5,437.47 | \$ 5,567.02 | \$ 5,550.00 | \$ 5,560.95 | |

| | ICI CORE 1/6- 17/19 | ICI SA 1/13- 17/20 | ICI OIS 1/20- 24/20 | ICI CORE 1/20- 31/20 | ICI CA 2/3- 7/19 | ICI CORE 2/24- 3/6/20 |
|--------------------------------|------------------------|-----------------------|------------------------|-------------------------|---------------------|--------------------------|
| Revenues | | | | | | |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$0,00 | \$0.00 | \$0.00 |
| Expenses | | | | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$340.94 | \$97.81 | \$97.81 | \$340.93 | \$97,81 | \$340.93 |
| INSTRUCTIONAL - PRINTING | 20.92 | 13.44 | 13.44 | 20.91 | 218,55 | 20.91 |
| INSTRUCTIONAL - BOOKS | 2,883.04 | 2,213.79 | 600.00 | 2,883.04 | 221.99 | 2,883.04 |
| NON-INSTRUCTIONAL SUPPLIES | 266.82 | 47.78 | 50.82 | 266.81 | 55.51 | 266,80 |
| Total Expenses | \$3,511.72 | \$2,372.82 | \$762.07 | \$3,511.69 | \$593.86 | \$3,511.68 |

| | ICI SA 3/2- 6/20 | ICI OIS 3/16- 20/20 | ICI HOMICIDE 3/23-4/3/20 | ICI CORE 4/6- 17/20 | ICI OIS 4/20- 24/20 | ICI CORE 4/20-5/1/20 |
|--------------------------------|---------------------|------------------------|-----------------------------|------------------------|------------------------|-------------------------|
| Revenues | | | | | | |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| | | | | | | |
| Expenses | | | | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$97,81 | \$97.80 | \$140,90 | \$340.92 | \$97.80 | \$340.92 |
| INSTRUCTIONAL - PRINTING | 13,44 | 13,44 | 31.37 | 20.91 | 13.44 | 20.91 |
| INSTRUCTIONAL - BOOKS | 2,213.79 | 600.00 | 1,567.20 | 2,883.04 | 600.00 | 2,883.04 |
| NON-INSTRUCTIONAL SUPPLIES | 47.74 | 50.81 | 291.83 | 266,80 | 50.81 | 266.79 |
| Total Expenses | \$2,372.78 | \$762.05 | \$2,031.30 | \$3,511.67 | \$762.05 | \$3,511,66 |

Statement of Activities (YTD) (Columnar, Landscape)

| | ICI CORE 9/30- 10/11/19 | ICI SA 10/7- 11/19 | ICI SA 10/14- 18/19 | ICI CA 11/18- 22/19 | ICI HOM 12/2- 12/19 | ICI OIS 12/16- 20/19 |
|--------------------------------|-------------------------------|-----------------------|------------------------|------------------------|------------------------|-------------------------|
| Revenues | | | | | | |
| OTHER GOV'T REVENUE | \$5,250.00 | \$850.00 | | \$1,200.00 | | |
| Total Revenues | \$5,250.00 | \$850.00 | \$0.00 | \$1,200 00 | \$0.00 | \$0,00 |
| Expenses | | | | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$340,93 | \$97.81 | \$97.81 | \$97.81 | \$140.94 | \$97.81 |
| INSTRUCTIONAL - PRINTING | 596.92 | 13.45 | 13,45 | 218,55 | 453.81 | 13,44 |
| INSTRUCTIONAL - BOOKS | 2,883.04 | 2,213.79 | 2,213.79 | 222.00 | 1,567,22 | 600.00 |
| NON-INSTRUCTIONAL SUPPLIES | 266.83 | 47.79 | 47,79 | 55.54 | 291,86 | 50.83 |
| CONTRACTS - PERSONAL SERVICES | 28,449.10 | 10,526.05 | 11,728.30 | 5,420.00 | | |
| TRAVEL AND CONFERENCE | 1,246.44 | 1,678.62 | 1,242.96 | 1,478.58 | | |
| POSTAGE | 21.45 | 8.80 | 9.35 | | | |
| Total Expenses | \$33,804.71 | \$14,586.31 | \$15,353.45 | \$7,492.48 | \$2,453,83 | \$762.08 |

Statement of Activities (YTD) (Columnar, Landscape)

| | ICI SA 4/27- 5/1/20 | ICI CORE 5/4- 15/20 | ICI HOM 5/18- 29/20 | ICI SA 6/1-5/20 | ICI HOM 6/15- 26/20 |
|--------------------------------|------------------------|------------------------|------------------------|-----------------|------------------------|
| Revenues | | | | | |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$0,00 | \$0.00 |
| Expenses | | | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$97.80 | \$340.91 | \$140.90 | \$97.80 | \$140.90 |
| INSTRUCTIONAL - PRINTING | 13,44 | 20.91 | 31.37 | 13.44 | 31,37 |
| INSTRUCTIONAL - BOOKS | 2,213,79 | 2,883.03 | 1,567.22 | 2,213.75 | 1,567.22 |
| NON-INSTRUCTIONAL SUPPLIES | 47.73 | 266.80 | 291.82 | 47,75 | 291.83 |
| Total Expenses | \$2,372.76 | \$3,511.65 | \$2,031.31 | \$2,372,74 | \$2,031.32 |

| | CHP ICI CORE 9/9-20/19 | CHP ICI HOM 10/21-11/1/19 | CHP ICI OIS 11/4- 8/19 | CHP ICI CORE 11/4-15/19 |
|--------------------------------|---------------------------|------------------------------|---------------------------|----------------------------|
| Revenues | | | | |
| Total Revenues | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| <u>Expenses</u> | | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$340.94 | \$140,95 | \$97.81 | \$340.94 |
| INSTRUCTIONAL - PRINTING | 584.66 | 465.84 | 13,45 | 596.92 |
| INSTRUCTIONAL - BOOKS | 2,883.04 | 1,567.22 | 600.00 | 2,883.04 |
| NON-INSTRUCTIONAL SUPPLIES | 266.83 | 291.88 | 50.82 | 266.83 |
| CONTRACTS - PERSONAL SERVICES | 29,849.15 | 26,350.38 | 12,996.25 | 22,830.00 |
| TRAVEL AND CONFERENCE | | 1,464.81 | 1,551.56 | 1,440.80 |
| POSTAGE | 16.50 | 19.25 | | 22.55 |
| Total Expenses | \$33,941.12 | \$30,300.33 | \$15,309.89 | \$28,381.08 |

| | CHP ICI HOM 2/10-21/20 | CHP ICI OIS 2/24- 28/20 | CHP ICI SA 5/11- 15/20 |
|--------------------------------|---------------------------|----------------------------|---------------------------|
| Revenues | | | |
| Total Revenues | \$0.00 | \$0.00 | \$0,00 |
| Expenses | | | |
| INSTRUCTIONAL - MEDIA/MATERIAL | \$140.91 | \$97.81 | \$97.80 |
| INSTRUCTIONAL - PRINTING | 31.37 | 13.44 | 13.44 |
| INSTRUCTIONAL - BOOKS | 1,567.20 | 600.00 | 2,213.79 |
| NON-INSTRUCTIONAL SUPPLIES | 291.85 | 50.82 | 47.73 |
| Total Expenses | \$2,031.33 | \$762.07 | \$2,372.76 |

100.00%

15,06%

23.32%

1.26%

3.05%

26.01%

31.29%

PERCENTAGES:

No Calif Regional Public Safety Training Customer Ledger Aging By Due Date (Summary) Report Date: 11/30/2019

| | | Balance | \$1,462,50 | \$700.00 | \$2,200.00 | \$2,800.00 | \$1,750.00 | \$1,750.00 | \$1,750,00 | \$3,750,00 | \$687.50 | \$312.50 | \$2,437.50 | \$612.50 | \$1,000.00 | \$2,400,00 | \$1,587.50 | \$250.00 | \$1,400.00 | \$850.00 | \$500.00 | \$200.00 | \$25.00 | \$2,550.00 | \$112,863.36 | \$700.00 | \$1,200.00 | \$152,318.89 | \$1,750.00 | \$175,531.04 | \$12,667.75 | \$850.00 | \$250.00 | \$2,100.00 | |
|---------------|----------|---------------|------------------|--------------------|--------------------------------|-------------------|--------------------------|------------------------------|--------------------------|--------------------------|-----------------------------|--------------------|--------------------------------|-------------------------|------------------------------|-------------------------|-----------------------|-----------------------|-----------------------|--------------------------|--------------------------------|---------------------|--------------------------|-----------------------------|--------------|-------------------------|-------------------------------|------------------------|-------------------|--------------------|--------------------------|------------------------------|------------------------|-------------------------------|--------|
| | 121 + | Prior - 08/01 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0,00 | \$0.00 | \$0.00 | \$0.00 | \$750.00 | \$612.50 | \$0.00 | \$0.00 | \$1,075.00 | \$250.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$2,250.00 | \$0.00 | \$56,431.68 | \$12,667.75 | \$0.00 | \$0.00 | \$0.00 | |
| | 91 - 120 | 08/02 - 08/31 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$187.50 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$56,431.68 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$58,031.68 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | |
| t Due | 61 - 90 | 09/01 - 09/30 | \$0,00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0,00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$225,00 | \$0.00 | \$0.00 | \$0,00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$5,684.25 | \$0.00 | \$300.00 | \$0.00 | \$0.00 | \$0.00 | 80.00 | |
| Days Past Due | 31 - 60 | 10/01 - 10/30 | \$500.00 | \$0.00 | \$2,200.00 | \$0.00 | \$1,750.00 | \$1,750,00 | \$1,750.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,900.00 | \$0.00 | \$0.00 | \$0.00 | 20,00 | \$0.00 | \$200.00 | \$0.00 | \$2,550.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,536.00 | \$0.00 | \$850.00 | \$0.00 | \$0.00 | 1 |
| | 1 - 30 | 10/31 - 11/29 | \$475.00 | \$0.00 | \$0.00 | \$1,400.00 | \$0.00 | \$0.00 | \$0.00 | \$3,750.00 | \$0.00 | \$0.00 | \$1,425.00 | \$0.00 | \$0.00 | \$0.00 | \$287.50 | \$0.00 | \$0.00 | \$850.00 | \$500.00 | \$0.00 | \$0.00 | \$0.00 | \$56,431.68 | \$700.00 | \$0.00 | \$0.00 | \$700.00 | \$59,231.68 | \$0.00 | \$0.00 | \$0.00 | \$2,100.00 | 1 |
| | Current | 11/30 - After | \$487.50 | \$700.00 | \$0.00 | \$1,400.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$687.50 | \$125.00 | \$262.50 | \$0.00 | \$1,000.00 | \$500.00 | \$0.00 | \$0.00 | \$1,400.00 | \$0.00 | \$0.00 | 20.00 | \$25.00 | 20.00 | \$0.00 | 20.00 | \$1,200.00 | \$144,384.64 | \$1,050.00 | \$0.00 | \$0.00 | \$0.00 | \$250,00 | \$0.00 | 1 |
| | | | | | | | | | | | | | RS | | | | | | | | | | | | | | | | | | | | | | |
| | | Name | Dept. of Alcohol | CDCR - DAPO - CPAT | CDCR-Office of Internal Affair | CDCR - DAPO - DTU | HIGH DESERT STATE PRISON | CDCR-MULE CREEK STATE PRISON | PELICAN BAY STATE PRISON | DEPT OF HEALTH CARE SVCS | Citrus Heights Police Dept. | California Lottery | DEPARTMENT OF CONSUMER AFFAIRS | CA Dept Fish & Wildlife | DEPARTMENT OF MOTOR VEHICLES | DEPARTMENT OF INSURANCE | Department of Justice | Department of Justice | DEPARTMENT OF JUSTICE | DEPT. OF SOCIAL SERVICES | Department of Veterans Affairs | Franchise Tax Board | Internal Revenue Service | LIVERMORE POLICE DEPARTMENT | LRCCD | NEVADA COUNTY PROBATION | OFFICE OF PROTECTIVE SERVICES | COMMISSION ON P.O.S.T. | Pinnacle Tactical | CITY OF SACRAMENTO | City of Sacramento - SFD | Solano County Sheriff Office | SHEEPDOG RISK SERVICES | Sacramento Sheriff Department | |
| | | Cust ID | ABC001 | CDCR04 | CDCR07 | CDCR09 | CDCR-HDSP | CDCR-MULE- | CDCR- | CDHCS1 | CHPD01 | CLOT01 | DCA001 | DFG001 | DMC001 | DOI001 | DOJ002 | DOJ005 | 900FOQ | DSS001 | DVA001 | FTB001 | IRS001 | LIV001 | LRC001 | NCOP001 | OPS001 | POST01 | PT0001 | SAC001 | SAC002 | SCS001 | SRS001 | SSD001 | 000000 |

Statement of Cash Flows Worksheet

For the period ended 11/30/2019

| | | Ye | ar to Date | | | | |
|--------------------------------------------------|------------------|--------------|----------------|--|--|--|--|
| Cash Flows from Operating Activities | | | | | | | |
| Change in net assets | | | (\$273,842,98) | | | | |
| | | | (0270,042,00) | | | | |
| Adjustments | | | | | | | |
| (To convert net assets to cash basis) | | | | | | | |
| Decrease in Current Year Receivables | | | \$61,899.14 | | | | |
| Decrease in Accounts Receivable-Prior Year | | | \$39,417.37 | | | | |
| Decrease in Prepaid Expenses | | | \$58,295.91 | | | | |
| Decrease in Accounts Payable-Prior Year | | | (\$24,209.51) | | | | |
| Increase in Accounts Payable Module-Vendor | | | \$16,400.62 | | | | |
| Decrease in Accounts Payable-Prior Year | | (\$15,479.09 | | | | | |
| Decrease in DEFERRED REVENUE | | (\$8,050.00 | | | | | |
| Total Adjustments | | \$128,274.4 | | | | | |
| | | | | | | | |
| Net Cash used by Operating activities | | | (\$145,568.54) | | | | |
| Cash Flows from Investing Activities | | | | | | | |
| Net Cash Used by Investing Activities | | | \$0.00 | | | | |
| | | | | | | | |
| | | | | | | | |
| Net Increase (Decrease) in Cash | | | (\$145,568.54) | | | | |
| Cash and Cash Equivalents at Beginning of Period | | | \$1,284,002.50 | | | | |
| | | | | | | | |
| Cash and Cash Equivalents at End of Period | | | \$1,138,433.96 | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | CASH IN BANK | \$ | 600,025.16 | | | | |
| CASH IN C | UBS BANK ACCOUNT | S | 8,584.39 | | | | |
| UBS INV | ESTMENT ACOCUNT | S | 529,824.41 | | | | |
| | | \$ | 1,138,433.96 | | | | |
| | _ | | | | | | |