JPA Board of Directors - Agenda

Thursday September 24, 2020– 9:00 am

Zoom Meeting – details forthcoming

PUBLIC MEETING

- I. Call to Order
- II. Pledge of Allegiance
- III. Public comment on agenda/non-agenda items

None scheduled

- IV. Consent Agenda
 - Approve NCRPSTA Board Meeting Action Summary July 23, 2020
 - Approve NCRPSTA Board Meeting Action Summary August 27, 2020
- V. Presentations
 - NCRPSTA Financials for the period ending 08/31/20
 NCRPSTA – Aging Report for the period ending 08/31/2020
 NCRPSTA – Statement of Cash Flows for the period ending 08/31/2020
 - Receive Presentation Ms. Kelly Rowley
 - 2. NCRPSTA Facilities Report
 - Receive Presentation Mr. Jack Stehno
- VI. Action Items
 - 1. None scheduled
- VII. Executive Directors Report
- VIII. Board Member Questions and Comments
- IX. Future Agenda Items
 - Solar Project Postponed indefinitely
- X. Meeting Schedule (color copies will be available at the meeting and in the JPA Business Office)

NCRPSTA Inter-Agency Planning Team —September 28th, October 12th NCRPSTA Board of Directors — October 22, 2020

XI. Adjournment

Posted September 21, 2020 - 09:00 am

Kelly Howley, Clerk of the Board

Action Summary - JPA Board of Directors

Thursday July 23, 2020 – 9:00 am

Zoom Meeting

Call to Order: 09:01 am

Roll Call: Dr. Thomas Greene (LRCCD/ARC), Deputy Chief Dave Risley (SPD), Assistant Chief Scott Williams (SFD), Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

- Approve NCRPSTA Board Meeting Action Summary May 28, 2020
- Receive NCRPSTA Board Meeting Summary June 25, 2020
- Receive SPD correspondence appointing Deputy Chief Dave Risley as the primary board representative, and Captain Robert McCloskey as the alternate.

A motion to approve the consent agenda was made by Deputy Chief Risley, seconded by Assistant Chief Scott Williams, all in favor, motion passes.

Presentations/Discussion:

NCRPSTA Financial Report

Board Members were provided financial reports for the period ending 06/30/2020.

NCRPSTA Facilities Report

- We have been experiencing AC issues in MOD H repaired the blower motor
- In B686 there was a refrigerant leak in the main AC Unit
- Track we will be getting a new entry gate.
- Range SSD work crew came out and did yard work, clearing weeds and debris behind the ranges.
- Room 139 will be getting new carpet in September. The carpet in this room was previously patched and is now in need of replacement.

Action Items:

None scheduled

Executive Director's Report/Training Report:

- Academies SPD 64 recruits.
- ICI Courses Homicide had 19 registered, 17 showed for the class. POST has lowered their minimum on the ICI courses from 16 to 13.

Action Summary - JPA Board of Directors
Thursday July 23, 2020 – 9:00 am

Zoom Meeting

- All ICI Courses will be in room 139 which will allow for social distancing
- CSO Academy is going on in MOD A
- SFD to begin a non-affiliate Fire Academy, date TBA
- We have been asked by POST to travel a Principled Policing Course to Fort Bragg on August 24th, this is a one day course. We also have a 3 day Train the Trainer course. With the current environment, the demand for this course is high.
- County Lease working on a listing of expenditures and improvements to the campus, which is a key piece to formulating the long term lease.
- We currently have 56 weeks of ICI Courses scheduled here at the facility, this will generate facility
 use fees for the Training Authority.
 - Chief Risley Has there been any resistance to the mitigations that have been put in place?
 - Quinn Everyone seems to abide by the policy and there have been no issues.
- Audit The auditors will be out on September 8th and 9th to complete their fieldwork. We do not
 anticipate any issues.
- SWAT Team Leader was audited by POST, a contractor and the lead instructor will assist in bringing the course up to POST standards.

Board Member Questions and Comments:

- Dr. Greene With regards to others coming in the building.
 - O What kind of exposure do we have?
 - o What are the potential implications?
 - Quinn We will look into this with our insurance carrier, and report back at the next meeting.
 - Risley there has been no additional direction from the City
 - We are working with Labor unions.
 - General direction is to comply with CDC Guidelines.
 - Non-affiliates are asked to sign liability waivers
 - O Quinn We do have waivers, which we could ask all student to sign.

Meeting Adjourned: 09:32 am

Attested to:

Kelly Rowley, Clerk of the Board

Action Summary - JPA Board of Directors
Thursday August 27, 2020 – 9:00 am

Zoom Meeting

INFORMATIONAL ONLY - NO QUORUM

Call to Order: 09:01 am

Roll Call: Dr. Thomas Greene (LRCCD/ARC), Deputy Chief Dave Risley (SPD), Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

No quorum

Presentations/Discussion:

NCRPSTA Financial Report

Board Members were provided financial reports for the period ending 07/31/2020.

NCRPSTA Facilities Report

- August 11th we will be having new carpeting installed in room 139, previously it was just patched when the wall came down.
- Main AC unit for HVAC compressors were failing, they have been repaired and are working at 100% capacity
- Live Fire Shoot House Several repairs were noted by the Basic SWAT instructors all repairs have been made.

Action Items:

None scheduled

Executive Director's Report/Training Report:

- Academies SPD 64 recruits, Los Rios begins in September, SFD has started a non-affiliate Academy in partnership with Los Rios/American River College.
- We just completed a SWAT Team Leader course, this course was audited by POST and recommendations were made to incorporate "adult learning" concepts.
- ICI Courses Currently we have a Core course in week 2, and we will begin a Sexual Assault course on Monday.
- Principled Policing course for Ft. Bragg, and been cancelled and rescheduled to October.
- Last meeting Dr. Greene questioned the Liability to the Authority due to the COVID-19 virus.
 Essentially, based on feedback from our insurance company, a claimant would have to prove that the authority was neglectful in our obligation to protect students and staff.

Action Summary - JPA Board of Directors Thursday August 27, 2020 - 9:00 am Zoom Meeting

- We will be having a meeting with our Janitorial Company regarding the additional cleaning.
 - o In addition to the regular cleaning, custodial staff are wiping down high touch areas, in addition the common classrooms and areas are being fogged on Sunday's.
- ICI classroom has additional plexi-glass barriers.
- Accounts Payable position has been filled, seems to be a good fit.
- Audit is underway they plan on completing their field work in September, for a November presentation to the Board.
- We received a PRA –Thanks to Los Rios for the much appreciated guidance.
- CD Investment rates are dismal, we have chosen to just invest in a 6 month CD in the hopes that
 rates will improve.
- No CHP ICI Contract for FY 2020-2021, we will be allowing "slots" in the upcoming ICI Courses.
- My evaluation for FY 2019-2020 was completed, thank you.

Board Member Questions and Comments:

None Received

Meeting Adjourned: 09:26 am

Attested to:

Kelly Rowley, Clerk of the Board

Revenues 1 CONTRIBUTIONS, GIFTS, GRANTS	(A)		(c)			(E)	(E)		
1 CONTRIBUTIONS, GIFTS, GRANTS					(e)	/1/			
	\$ 173,045.04	9	\$ 519,135.06	25.00%	\$ 173,045.04	69	<i>4</i> 5	25.00%	-
3 CONTRIBUTIONS - IN-KIND LOS RIOS		67,100.00	67,100.00	0.00%		67,100.00	67,100.00	0.00%	60
5 RENTS, LEASES	24,301.25	132,000.00	107,698.75	18.41%	13,537.53	140,000.00	126,462.47	9.67%	ın
6 INTEREST, INVESTMENTS	2,157.65		(2,157.65)		1,275.99	-	(1,275.99)		9
7 OTHER GOV'T REVENUE	38,309.25	76,000,00	37,690.75	50.41%	57,125.00	75,000.00	17,875,00	76.17%	7
8 ICI CONTRACT COURSE REVENUE		939,588.00	939,588.00		5,330.00	1,098,630.15	1,093,300.15	0.49%	60
9 OTHER LOCAL REVENUE	448,22	18,100.00	17,651.78	2.48%	2,736.24	18,100.00	15,363.76	15.12%	6
10 Total Revenues	\$ 238,261,41 \$	1,924,968.10	\$ 1,686,706.69	12.38%	\$ 253,049.80	0 \$ 2,091,010.25	\$ 1,837,960.45	12.10%	10
10a Contributions from Reserves	S	143,722.08			63	69			10a
10b REVISED TOTAL	(S)	2,068,690.18			\$ 253,049.80	0 \$ 2,091,010.25			10b
Expenses									!
11 REGULAR SALARIES	\$ 48,483.42 \$	341,841.33	\$ 293,357.91	14.18%	\$ 48,204.78	8 \$ 349,935.12	\$ 301,730.34	13.78%	
12 IN-KIND SALARIES/BENEFITS	N	67,100,00				67,100.00	67,100.00	%00.0	12
13 WORKER'S COMPENSATION	10,149.56	10,149.56	00'0	100.00%	12,214.19	12,214.19		100.00%	A 13
14 ALLOCATED BENEFITS	3,460.73	42,000.00	38,539.27	8.24%	3,587.08	8 42,000.00	38,412.92	8.54%	14
15 INSTRUCTIONAL MEDIA/MATERIALS	3,112.33	10,209.20			7,590.59	93,256.55	85,665,96	8,14%	15
16 INSTRUCTIONAL - PRINTING	2,391.21	6,824.92	4,433.71	35.04%	2,324.93	3 4,000.00	1,675.07	58.12%	16
17 INSTRUCTIONAL - BOOKS	62,891.97	59,149.28	1		27,752.48		(27,752.48)		17 ICI 17
18 NON-INSTRUCTIONAL SUPPLIES	13,232,06	37,000.00	23,767.94	35.76%	6,788.53	39,000.00	32,211.47	17.41%	ICI 18
19 NON-INSTRUCTIONAL PRINTING	35.60	5,000.00	4,964.40	0.71%	101.66	1,000.00	898.34	10.17%	19
20 TOOLS	1,249.25	9,500.00	8,250.75	13.15%	216.73	3 12,000.00	11,783.27	1.81%	20
21 CONTRACTS - PERSONAL SERVICES	110,025.80	568,261.00	458,235.20	19.36%	119,785.50	0 632,880.00	513,094.50	18.93%	21
22 TRAVEL AND CONFERENCE	6,804.68	74,442.00	67,637.32	9.14%	6,965.48	85,751.80	78,786.32	8.12%	22
23 DUES & MEMBERSHIPS		1,500.00	1,500.00	0.00%		2,000.00	2,000.00	0.00%	23
24 INSURANCE	44,172.44	47,938.89	3,766.45	92.14%	59,309.46	59,382.70	73.24	%88.66	A 24
25 UTILITIES AND HOUSKEEPING SVCS	190.92	53,300.00	53,109.08	0.36%	225.40	53,300.00	53,074.60	0.42%	22
26 ELECTRIC	13,067.25	120,000.00	106,932.75	10.89%	13,935,12	120,000.00	106,064.88	11.61%	26
27 GAS	1,090.96	40,000,00	38,909.04	2.73%	1,147.00	40,000.00	38,853.00	2.87%	27
28 SEWER	1,518.00	17,000.00	15,482.00	8.93%	1,518.00	10,000.00	8,482.00	15.18%	28
29 TRASH	636.56	4,000.00	3,363.44	15.91%	641.06		3,358.94	16.03%	29
30 PEST CONTROL	300.00	2,000.00	1,700.00	15.00%	300.00		1,700.00	15.00%	30
31 JANIJOHIAL SEHVICES	6,994.00	45,000.00	38,006.00	15.54%	9,824.00	20'000'00	40,176.00	19.65%	સ
32 ALARIM MONITORING	510.00	2,500.00	1,990.00	20.40%	510.00		1,990.00	20.40%	32
33 WAIEH	4,773.30	30,000.00	25,226.70	15.91%	5,350.12	30,000.00	24,649.88	17.83%	33
34 LANDSCAPING SERVICES	4,181.74	28,000.00	23,818.26	14.93%	4,181.74		23,818.26	14.93%	34
35 REPAIRS	2,491.53	76,000.00	73,508.47	3.28%	1,962.89	00.000,97	74,037.11	2.58%	35
36 RENTS AND LEASES	8,572,98	90,899.00	82,326,02	9.43%	156.50	118,144.50	117,988.00	0.13%	36
37 AUDITS		14,000.00	14,000.00	0.00%	4,400.00	14,500.00	10,100.00	30.34%	ниер 37
38 POSTAGE	192.67	1,075.00	882.33	17.92%	304.25	1,175.00	870.75	25.89%	АКЕВ 38
39 OTHER OPERATIONAL EXPENSES	2,179.06	14,000.00	11,820.94	15,56%	1,796.73	15,050.00	13,253.27	11.94%	гиер 39
40 LEASEHOLD IMPROVEMENTS	*******	250,000.00	250,000.00	0.00%		125,820.39	125,820.39	%00.0	40
40a CAPITALIZED EQUIPMENT									
TO BE ALLOCATED									
41 Total Expenses \$	352,708.02	\$ 2,068,690.18	\$ 1,645,527.98	17.05%	\$ 341,094.22	\$ 2,091,010.25	\$ 1,749,916.03	16.31%	41

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FY 20-21 REVENUE DETAIL

Interest on Investments Classrooms, Mat Rooms, Obstacte Course, Modulars Tactical Village Hange 1 Range 2 Range 3 Shoolhouse Member Agency - Reimbursements Basic SWAT Course SWAT Team Leader Course SWAT INSTRUCTOR Simunitions Course/Slots	1,275.99 2,250.00 2,000.00 4,075.00 2,343.78 2,868.75 2,868.75 7,875.00	1,275.99
srooms, Mat Rooms, Obstacle Course, Modulars cal Village Je 1 Je 2 Je 3 Alhouse Ser Agency - Reimbursements SWAT Course T Team Leader Course T INSTRUCTOR	2,250,00 2,000.00 4,075.00 2,343.78 2,868.75 48,450.00 7,875.00	13,537.53
cal Village je 1 je 2 je 3 ithouse SWAT Course T Team Leader Course T INSTRUCTOR	2,000.00 4,075.00 2,343.78 2,868.75 48,450.00 7,875.00	13,537.53
je 1 je 2 ihouse ihouse s SWAT Course T Team Leader Course T INSTRUCTOR	4,075.00 2,343.78 2,868.75 48,450.00 7,875.00	13,537.53
pe 2 Induse Induse Induse SWAT Course T INSTRUCTOR Initions Course/Slots	2,343.78 2,868.75 48,450.00 7,875.00	13,537.53
Inhouse ber Agency - Reimbursements SWAT Course T Team Leader Course T INSTRUCTOR	2,343,78 2,868.75 48,450.00 7,875.00	13,537,53
whouse ber Agency - Reimbursements : SWAT Course Tream Leader Course T INSTRUCTOR mittions Course/RSO Course/Slots	2,868.75 48,450.00 7,875.00	13,537.53
ber Agency - Reimbursements SWAT Course T Team Leader Course T INSTRUCTOR	48,450.00	
SWAT Course T Team Leader Course T INSTRUCTOR	48,450.00	
T INSTRUCTOR nitions Course/Slots	7,875.00	
T INSTRUCTOR nitions Course/RSO Course/Slots	The second secon	
nitions Course/RSO Course/Slots		
	A STATE OF THE PARTY OF THE PAR	
Tactical Village - TSO - ShootHouse RSO	800,00	57,125.00
ICI NON-POST Reimbursable (includes POST/CDCR Contract)	5,250.00	
POST (ADDT'L Contract)	to compare the same is the same of the sam	A face of the second se
ICI POST	فالمستوي فأستماعها والمتارية والمتاركة والمتار	
ICI - Indirect Fees	80,00	5,330,00
Canteen, CC Processing Fee, MISC, Refunds	2,736.24	
Liberty/Miwall - Brass Recycling		2,736.24

	MEMBER AGENCY CONTRIBUTI	FACILITY USE FEES	MISC - NON GOV'T REVENUE	ICI - INDIRECT FEES	Total
levenues					
CONTRIBUTIONS, GIFTS, GRANTS RENTS, LEASES INTEREST, INVESTMENTS OTHER GOV'T REVENUE	\$173,045.04	\$13,537.53	\$1,275.99 800.00	\$80.00	\$173,045.04 13,537.53 1,275.99 880.00
OTHER LOCAL REVENUE			2,736.24		2,736.24
Total Revenues	\$173,045.04	\$13,537.53	\$4,812.23	\$80.00	\$191,474.80
xpenses					
REGULAR SALARIES	\$48,204.78				\$48,204.78
WORKER'S COMPENSATION	12,214.19				12,214.19
ALLOCATED BENEFITS	3,587.08				3,587.08
NON-INSTRUCTIONAL SUPPLIES	3,945.48				3.945.48
NON-INSTRUCTIONAL PRINTING	101.66				101.66
TOOLS	216.73				216.73
CONTRACTS - PERSONAL SERVICES	500.00				500.00
INSURANCE	59,309.46				59,309.46
UTILITIES AND HOUSKEEPING SVCS	225.40				225.40
ELECTRIC	13,935.12				13,935.12
GAS	1,147.00				1,147.00
SEWER	1,518.00				1,518.00
TRASH	641.06				641.06
PEST CONTROL	300.00				300.00
JANITORIAL SERVICES	9,824.00				9,824.00
ALARM MONITORING	510.00				510.00
WATER	5,350.12				5,350,12
LANDSCAPING SVCS	4,181.74				4,181.74
REPAIRS	1,962.89				1,962.89
RENTS AND LEASES	156.50				156.50
AUDIT SERVICES	4,400.00				4,400.00
POSTAGE	15.50				15.50
OTHER OPERATIONAL EXPENSES	1,796.73				1,796.73
Total Expenses	\$174,043.44	\$0.00	\$0.00	\$0.00	\$174,043.44

	BASIC SWAT 7/13- 24/2020	SWAT TEAM LEADER 8/24- 28/2020	Principled Policing 9/8/2020	Principled Policing T4T 9/14-16/2020	Principled Policing 9/29/2020	BASIC SWAT 10/5-16/2020
<u>levenues</u>						
OTHER GOV'T REVENUE	\$28,050.00	\$7,875.00				\$20,400.00
Total Revenues	\$28,050.00	\$7,875.00	\$0.00	\$0.00	\$0.00	\$20,400.00
xpenses						
INSTRUCTIONAL - MEDIA/MATERIAL	\$508.67					\$490.62
INSTRUCTIONAL - PRINTING		\$424.67				
CONTRACTS - PERSONAL SERVICES	12,384.00	4,560.00				
Total Expenses	\$12,892.67	\$4,984.67	\$0.00	\$0.00	\$0.00	\$490.62
Revunue over Expenditures Percentage	\$15,157.33 54%	\$2,890.33 63%				

	Principled Policing October 2020	TSO Course 10/28/2020	Basic SWAT 5/3- 14/2020	POST UOF Contract	POST EVOC Contract
levenues					
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses					
CONTRACTS - PERSONAL SERVICES				\$400.00	\$7,332.00
Total Expenses	\$0.00	\$0.00	\$0.00	\$400.00	\$7,332,00

No Calif Regional Public Safety Training

Statement of Activities (YTD) (Columnar, Landscape)

	ICI - TO BE ALLOCATED	ICI HOMICIDE 7/6-17/2020	ICI OIS 7/20- 24/2020	ICI CORE 7/27-8/7/2020	OIS 8/10- 14/2020	ICI CORE 8/17- 28/2020
levenues						
OTHER GOV'T REVENUE		\$5,250.00				
Total Revenues	\$0.00	\$5,250.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses						
INSTRUCTIONAL - MEDIA/MATERIAL INSTRUCTIONAL - PRINTING	\$4,149.28	\$172.27 413.19	\$111.24	\$361.83 588.37		\$361.83 898.70
INSTRUCTIONAL - BOOKS	2,779.41	1,567.20	600.00	2,883.04		2,883.04
NON-INSTRUCTIONAL SUPPLIES	262.49	291.83	50.81	266.80		266.79
CONTRACTS - PERSONAL SERVICES		22,819.50	12,570.00	23,520.00	\$12,480.00	23,220.00
TRAVEL AND CONFERENCE		1,461.44	1,366.43	1,318.21	1,344.53	1,474,87
POSTAGE	227.70	18.70	4.40	15.95	4.95	17.05
Total Expenses	\$7,418.88	\$26,744.13	\$14,702.88	\$28,954.20	\$13,829.48	\$29,122.28

ICI CORE 10/5- ICI OIS 10/12-

No Calif Regional Public Safety Training Statement of Activities (YTD) (Columnar, Landscape)

As of 8/31/2020

ICI SA 8/31-

ICI CORE ICI SA 9/28- CA 10/5-

	9/4/2020	9/14-25/2020	10/2/2020	9/2020	16/2020	16/2020
<u>evenues</u>						
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses						
INSTRUCTIONAL - MEDIA/MATERIAL	\$111.25	\$361.82	\$111.24			\$111.24
INSTRUCTIONAL - BOOKS	2,213.79	2,883.03	2,213.79			600.00
NON-INSTRUCTIONAL SUPPLIES	47.74	266.80	143,83			178.88
Total Expenses	\$2,372.78	\$3,511.65	\$2,468.86	\$0.00	\$0.00	\$890.12

	ICI HOM 10/19- 30/2020	ICI OIS 11/2- 6/2020	ICI OIS 11/9- 13/2020	ICI CORE 11/9- 20/2020	ICI OIS 11/30- 12/4/2020	ICI SA 11/30- 12/4/2020
<u>levenues</u>						
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses						
INSTRUCTIONAL - MEDIA/MATERIAL INSTRUCTIONAL - BOOKS NON-INSTRUCTIONAL SUPPLIES	\$172.27 1,567.22 291.82					\$111.24 2,213.79 143.83
Total Expenses	\$2,031.31	\$0.00	\$0.00	\$0.00	\$0.00	\$2,468.86

	ICI HOM 12/7- 18/2020	ICI SA 1/4- 8/2021	ICI CORE 1/4- 15/2021	ICI CORE 1/18- 29/2021	ICI HOM 2/15- 26/2021	ICI CORE 3/1- 12/2021
evenues						
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>xpenses</u>						
INSTRUCTIONAL - MEDIA/MATERIAL	\$172.28	\$111.24			\$172.27	
INSTRUCTIONAL - BOOKS	1,567.20	2,213.75			1,567.22	
NON-INSTRUCTIONAL SUPPLIES	291.85	47.75			291.83	
Total Expenses	\$2,031.33	\$2,372.74	\$0.00	\$0.00	\$2,031.32	\$0.00

	ICI OIS 3/15- 19/2021	ICI SA 3/15- 19/2021	ICI CA 3/22- 26/2021	ICI HOM 3/22- 4/2/2021	ICI OIS 4/12- 16/2021	ICI CA 4/12- 16/2021
levenues						
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses						
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

No Calif Regional Public Safety Training

Statement of Activities (YTD) (Columnar, Landscape)

	ICI CORE 4/5- 16/2021	ICI SA 4/19- 23/2021	ICI HOMICIDE 4/19-30/2021	ICI CORE 5/3- 14/2021	ICI CORE 5/17- 28/2021	ICI HOM 5/31- 6/11/2021
levenues						
Total Revenues	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
xpenses						
Total Expenses	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	ICI SA 6/7- 11/2021	ICI HOM 6/14- 25/2021
levenues		
Total Revenues	\$0.00	\$0.00
xpenses		
Total Expenses	\$0.00	\$0.00
Change In Net Assets	\$0.00	\$0.00
Net Assets At Beginning Of Year	\$0.00	\$0.00
Net Assets At End Of Year	\$0.00	\$0.00

Year to Date

No Calif Regional Public Safety Training

Statement of Cash Flows Worksheet

For the period ended 8/31/2020

ash Flows from Operating Activities			
Change in net assets			(\$88,044.42)
dinataon			
/To consider the contract and contract the c			
(To convert net assets to cash basis) Increase in Current Year Receivables			
Decrease in Accounts Receivable-Prior Year			(\$147,530,11)
Decrease in Prepaid Expenses			\$6,874.99
•			\$98,122.06
Increase in Accounts Payable Module-Vendor			\$4,469.42
Decrease in Accounts Payable-Prior Year Decrease in DEFERRED REVENUE			(\$37,981.07)
			(\$22,800.00)
Total Adjustments			(\$98,844.71)
Net Cash used by Operating activities			(\$186,889.13)
ash Flows from Investing Activities			
Net Cash Used by Investing Activities			\$0.00
		0	
et Increase (Decrease) in Cash			(\$186,889.13)
ash and Cash Equivalents at Beginning of Period			£1 601 075 08
			\$1,691,975.02
sh and Cash Equivalents at End of Period			\$1,505,085.89
	CASH IN BANK	S	957,362.06
	CASH IN UBS BANK	S	9,886.70
	UBS INVESTMENT ACCOUNT	S	537,837.13
		S	1,505,085.89

Customer Ledger Aging By Due Date (Summary)

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		Balance	\$940.64	\$2,550.00	\$562.50	\$2,550.00	\$2,100.00	\$7,500.00	\$600,00	\$21,502.82	\$575.00	\$850.00	\$4,200.00	\$2,115.64	\$650.00	\$700.00	\$937,50	\$2,287,50	\$500.00	\$562.50	\$850.00	\$850.00	\$700.00	\$750,00	\$2,550.00	\$56,431.68	\$2,200.00	\$375,00	\$880.00	\$475.00	\$1,050.00	\$1,700.00	\$1,700.00	\$1,700.00	\$56,431.68	\$56,431.68	\$850.00	\$850.00	\$287.50	\$1,625.00	\$4,200.00	\$287.50	\$3,400.00	\$248,259.14
	121+	Prior - 05/02	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$4,200,00	\$0.00	\$0.00	\$0.00	\$0.00	\$712.50	\$0.00	\$562.50	\$0.00	\$0.00	\$0.00	80.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	20.00	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,625.00	\$0.00	\$0.00	\$0.00	59,200.00
	91 - 120	05/03 - 06/01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$1,500.00)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,250.00
t Due	61 - 90	06/02 - 07/01	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$575.00	\$0.00	\$0.00	\$0.00	20 00	\$0.00	\$0.00	\$600,00	\$0.00	80,00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,175.00
Days Past Due	31 - 60	07/02 - 07/31	80 00	\$2,550,00	\$562.50	\$0.00	\$0,00	\$0.00	\$0.00	\$21,502.82	\$0.00	\$0.00	\$0.00	\$375,00	\$400.00	\$0.00	\$0.00	\$375.00	\$0,00	\$0.00	80.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	80.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	20.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,700.00	\$27,465.32
	1 - 30	08/01 - 08/30	\$0.00	\$0.00	00 0\$	\$0.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$850.00	\$0.00	\$1,337.50	\$0.00	\$0.00	80.00	\$0 00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	S0 00	20 00	\$0.00	\$500.00	\$375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$287.50	\$0.00	\$0.00	\$287.50	\$0.00	\$6,237.50
	Current	08/31 - After	\$940,64	20 00	\$0.00	\$2,550.00	\$0.00	\$3,750.00	\$0.00	20.00	\$0.00	\$0.00	\$0.00	\$403,14	\$250.00	\$700,00	\$937,50	\$600.00	\$0.00	\$0.00	\$850.00	\$850.00	\$700.00	\$750 00	\$2,550.00	\$56,431.68	\$1,700,00	\$0.00	\$880 00	\$475.00	\$1,050.00	\$1,700.00	\$1,700.00	\$1,700.00	\$56,431.68	\$56,431.68	\$850.00	\$850.00	\$0.00	\$0.00	\$4,200.00	\$0.00	\$1,700,00	\$201,931,32
		Name	Dept. of Alcohol	Butte County Sheriff's Office	Berkeley Police Department	Calaveras County Sheriff's	CDCR - DAPO - CPAT	DEPT OF HEALTH CARE	CALIFORNIA HIGHWAY	California Highway Patrof	California Lottery	CONCORD POLICE	County of Sacramento - Probati	DEPARTMENT OF	DEA - SAN FRANCISCO DIV	CA Dept Fish & Wildlife	DEPARTMENT OF MOTOR	Department of Justice	Department of Justice	DEPT OF TOXIC SUB.	Elk Grove Police Department	Galt Police Department	DHS/ICE/ERO	INTERNAL REVENUE	Lassen CO Sherilf	LRCCD	NAPA POLICE DEPAHTMENT	Nevada CO Sheriff's Office	COMMISSION ON P.O.S.T.	Porterville Police Department	Pinnacle Tactical	Roseville Police Department	HEDDING POLICE	Rocklin Police Department	CITY OF SACRAMENTO	City of Sacramento - SFD	Solano County Sheriff Office	Stanislaus Co Sharilf Dept	TWIN RIVERS USD	Union Pacific PD	US Coast Guard	US FOREST SERVICE	Vallejo Police Department	TOTALS:
		Cust ID	ABC001	BCS001	BPD001	CCSD01	CDCR04	CDHCS1	CHP001	CHPIC	CLOTO	CONPD001	00800	DCA001	DEA001	DFG001	DMC001	DO1002	DO1005	DTSC01	EGPD001	GPD001	ICE001	IRS001	LCS001	LRC001	NAPAPD1	NCS001	POST01	PPD003	PT0001	RPD001	HPD002	RPD003	SAC001	SAC002	SCS001	SCSD002			_	USFS03	VPD002	