

JPA Board of Directors - Agenda  
Thursday August 25, 2022– 1:00 pm  
Zoom Meeting – details forthcoming

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## PUBLIC MEETING

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I. Call to Order

II. Pledge of Allegiance

III. Public comment on agenda/non-agenda items

None scheduled

IV. Consent Agenda

- Approve – NCRPSTA Board Meeting Action Summary – June 23, 2022
- Receive – LRCCD board representative letter appointing Melanie Dixon as the primary representative, Frank Kobayashi and Daniel Hahn as alternates.
- Receive – NCRPSTA Board Meeting Summary (no quorum)

V. Presentations

- NCRPSTA – Financials for the period ending 07/31/22  
NCRPSTA – Aging Report for the period ending 07/31/22  
NCRPSTA – Statement of Cash Flows for the period ending 07/31/22
  - Receive Presentation – Ms. Kelly Rowley
- NCRPSTA Facilities Report
  - Receive Presentation – Mr. Jack Stehno

VI. Action Items

- None scheduled

VII. Executive Directors Report

VIII. Board Member Questions and Comments

IX. Future Agenda Items

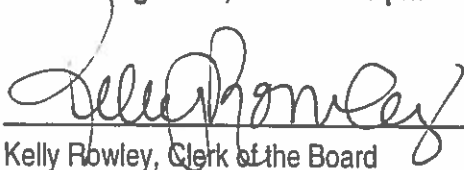
- Solar Project – Postponed indefinitely

X. Meeting Schedule

NCRPSTA Inter-Agency Planning Team – September 12<sup>th</sup> and 26<sup>th</sup>  
NCRPSTA Board of Directors – September 22, 2022

XI. Adjournment

Posted August 19, 2022 – 1:00 pm



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Kelly Rowley, Clerk of the Board

## ***NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY***

Action Summary - JPA Board of Directors  
 Thursday June 23, 2022 – 1:00 pm  
 Zoom Meeting

**Call to Order:** 1:01 pm

**Roll Call:** Deputy Chief Adam Green (SPD), Assistant Chief Tilden Billiter (SFD), Mr. Frank Kobayashi (LRCCD/ARC) and Mr. Stephen Quinn, Executive Director

**Pledge of Allegiance:**

**Public Comment:** None received

**Consent Agenda**

- Approve – NCRPSTA Board Meeting Action Summary – May 26, 2022

A motion to approve the consent agenda was made by Chief Billiter, seconded by Chief Green, all in favor, motion passes.

**Presentations/Discussion:**

NCRPSTA Financial Report

- Board Members were provided financial reports for the period 5/31/22

NCRPSTA Facilities Report

- Building 684 – Roof replacement has been completed
- Campus – Foothill Fire Protection will complete the fire system annual inspection.
- The Extractor/Sewer project for the fire department has been completed
- Range – The range 3 turning target system is being installed, when completed there will be a training on the operation of the system.
- B683 – AC system “froze” over, the thermostat should be set at 68 degrees at the lowest, to prevent the stand-alone systems from failing.

**Action Items:**

- FY 2022-2023 Budget with 3 ½ % increase for Executive Director and Facilities Manager.

A motion to approve the FY 2022-2023 Budget with COLA of 3 ½ % was made by Chief Green and seconded by Chief Billiter, all in favor, motion passes.

**Executive Director’s Report/Training Report:**

- Academies: SPD and SFD graduated their academy classes on June 16<sup>th</sup>, SPD is scheduled to begin their next academy on July 6<sup>th</sup>. SFD is scheduled to begin August 15<sup>th</sup> and Los Rios is ongoing.
- CSI Buildings – We have been struggling with the building department, ownership issues etc. We have changed the location of the buildings and now have permission from McClellan park to proceed.

**NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY**

Action Summary - JPA Board of Directors  
Thursday June 23, 2022 – 1:00 pm  
Zoom Meeting

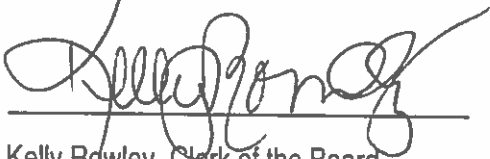
- Cal-Savers – This is a retirement program established by the state of California and as an employer with no defined retirement plan we are required to participate. There is no cost to the JPA.
- POST TLO Contract – We worked on the revised curriculum plan for POST and they gave the certification to the Sacramento Sheriff’s Department.
- Solar Project – Not giving up. When we do obtain a long-term lease, we will pursue different funding possibilities. This project was previously shut down by the county.

**Board Member Comments and Questions:**

None received

**Meeting Adjourned:** 1:28 pm

Attested to:



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Kelly Rowley, Clerk of the Board



P. 916.568.3021  
F. 916.561.0574

July 25, 2022

Northern California Regional Public Safety Training Authority  
2409 Dean Street  
McClellan, CA 95651

Dear Board of Trustees:

I appoint the following individuals to represent the Los Rios Community College District on our Joint Powers Authority Board of Directors for the Northern California Regional Public Safety Training Authority:

Regular Board Member: Melanie Dixon

College President, American River College

Alternate Board Member:

Frank Kobayashi

Vice President, Instruction American River College

Alternate Board Member:

Daniel Hahn

Dean, McClellan Center/Sacramento Regional Public Safety Training Center

Sincerely,

A handwritten signature in cursive script that reads "Brian King".

Brian King, Chancellor

## ***NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY***

Meeting Summary - JPA Board of Directors  
 Thursday July 28, 2022 – 1:00 pm  
*Zoom Meeting*

### **NO QUORUM**

**Call to Order:** 1:14 pm

**Roll Call:** Deputy Chief Adam Green (SPD), Assistant Chief Tilden Billiter (SFD) and Mr. Stephen Quinn, Executive Director

**Pledge of Allegiance:**

**Public Comment:** None received

### **Consent Agenda**

- Items moved to August 25<sup>th</sup> meeting

### **Presentations/Discussion:**

NCRPSTA Financial Report

- Board Members were provided financial reports for the period 6/30/22

NCRPSTA Facilities Report

- Building 686 – The annual fire inspection and alarm testing was completed by Foothill Fire Protection. All systems are operational.
- Building 686 – a new magnetic lock has been installed on the eastern exit to the locker/shower room.
- MODS – new doors have been ordered for MOD A and I, doors are warped and getting hard to close.
- Locker/Shower building – we are ordering new shower curtains for the locker/shower room. They are a better quality and removable for easier cleaning.

### **Action Items:**

None scheduled

### **Executive Director's Report/Training Report:**

- Academies: SPD – 63 recruits
- Target System Range 3 – Installation is scheduled for August 1-2, with training expected to be August 4<sup>th</sup> or 5<sup>th</sup>. This is an FBI funded project.
- ICI Courses -we just completed a Sexual Assault course, currently we have a CORE course and Homicide course in session, and next week an OIS course for the FBI.
- Principled Policing – This week they were in Los Banos, traveling this course seems to be beneficial to agencies and the JPA. Currently we have 16 sessions scheduled.
- CSI Buildings – The Tuff Shed project has been scrapped. We have a meeting with a vendor next week to discuss one building that will have 3 segments – 20' X 60' versus 3 separate structures.
- Campus Security – cameras have been installed at the Tac Village and B684 (maintenance warehouse). The range will also get the same camera system.

**NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY**

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Meeting Summary - JPA Board of Directors  
Thursday July 28, 2022 – 1:00 pm  
Zoom Meeting

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- Cal-Savers – we have complied with all requirements for the IRA program.
- Audit – the auditors will be here on August 25<sup>th</sup> and 26<sup>th</sup>.
- Sacramento County – I will check back in September regarding the long term lease.

**Board Member Comments and Questions:**

None received

**Meeting Adjourned:** 1:29 pm

Attested to:



Kelly Rowley, Clerk of the Board

as of 07/31/2022

	As of 07/31/21 (A)	BUDGET (B)	VARIANCE (C)	%
1 CONTRIBUTIONS, GIFTS, GRANTS	\$ 191,795.10	\$ 767,180.10	\$ 575,385.00	25.00%
3 CONTRIBUTIONS - IN-KIND LOS RIOS		67,100.00	67,100.00	0.00%
5 RENTS, LEASES	6,337.50	193,022.75	186,685.25	3.28%
6 INTEREST, INVESTMENTS	23.01		(23.01)	
7 OTHER GOVT REVENUE	26,337.50	116,500.00	90,162.50	22.61%
8 ICI CONTRACT COURSE REVENUE		1,031,435.40	1,031,435.40	
9 OTHER LOCAL REVENUE	106.29	18,100.00	17,993.71	0.59%
10 Total Revenues	\$ 224,599.40	\$ 2,193,338.25	\$ 1,968,738.85	10.24%

	As of 07/31/22 (D)	BUDGET (E)	VARIANCE (F)	%
10a Contributions from Reserves	\$ -	\$ -	\$ -	
10b REVISED TOTAL	\$ 235,414.13	\$ 2,074,953.22	\$ 1,839,539.09	11.35%

	As of 07/31/21 (A)	BUDGET (B)	VARIANCE (C)	%
11 REGULAR SALARIES	\$ 25,616.03	\$ 409,357.12	\$ 383,741.09	6.26%
12 IN-KIND SALARIES/BENEFITS				
13 WORKER'S COMPENSATION	11,346.96	13,006.00	1,659.04	87.24%
14 ALLOCATED BENEFITS	3,462.45	85,000.00	81,537.55	4.07%
15 INSTRUCTIONAL MEDIA/MATERIALS	5,340.00	14,811.35		
16 INSTRUCTIONAL - PRINTING		10,665.43	10,665.43	0.00%
17 INSTRUCTIONAL - BOOKS	966.52	75,922.60		
18 NON-INSTRUCTIONAL SUPPLIES	11,088.75	47,228.42	36,139.67	23.48%
19 NON-INSTRUCTIONAL PRINTING		2,000.00	2,000.00	0.00%
20 TOOLS	84.95	12,000.00	11,915.05	0.71%
21 CONTRACTS - PERSONAL SERVICES	33,637.50	716,803.75	688,166.25	4.69%
22 TRAVEL AND CONFERENCE	2,081.73	62,572.00	60,490.27	3.33%
23 DUES & MEMBERSHIPS		2,000.00	2,000.00	0.00%
24 INSURANCE	40,272.08	52,750.00	12,477.92	76.35%
25 UTILITIES AND HOUSKEEPING SVCS	136.95	53,300.00	53,163.05	0.26%
26 ELECTRIC	863.82	120,000.00	119,136.18	0.72%
27 GAS	158.06	40,000.00	39,841.94	0.40%
28 SEWER	750.92	10,000.00	9,249.08	7.51%
29 TRASH	430.28	5,000.00	4,569.72	8.61%
30 PEST CONTROL	150.00	2,000.00	1,850.00	7.50%
31 JANITORIAL SERVICES	4,912.00	60,000.00	55,088.00	8.19%
32 ALARM MONITORING	510.00	2,500.00	1,990.00	20.40%
33 WATER	3,146.07	30,000.00	26,853.93	10.49%
34 LANDSCAPING SERVICES	2,090.87	30,000.00	27,909.13	6.97%
35 REPAIRS	5,813.04	76,000.00	70,186.96	7.65%
36 RENTS AND LEASES		3,000.00	3,000.00	0.00%
37 AUDITS		14,600.00	14,600.00	0.00%
38 POSTAGE	139.15	1,855.00	1,715.85	7.50%
39 OTHER OPERATIONAL EXPENSES	1,416.50	22,300.00	20,883.50	6.35%
40 LEASEHOLD IMPROVEMENTS		250,000.00	250,000.00	0.00%
40a CAPITALIZED EQUIPMENT	8,029.15			
DEPRECIATION				
Total Expenses	\$ 162,443.78	\$ 2,224,671.67	\$ 1,985,829.61	7.30%

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40a CAPITALIZED EQUIPMENT	8,029.15			
DEPRECIATION				
Total Expenses	\$ 162,443.78	\$ 2,224,671.67	\$ 1,985,829.61	7.30%

FY 22-23 REVENUE DETAIL

Contributions - Member Agencies	191,795.10	191,795.10
Interest on Investments	-	-
Classrooms, Mat Rooms, Obstacle Course, Modulators	10,300.00	
Tactical Village	2,875.00	
Range 1	3,375.00	
Range 2		
Range 3	575.02	
Shoothouse	2,400.00	19,525.02
Basic SWAT Course	21,000.00	
SWAT Team Leader Course	-	
Simunitions Course/RSO Course/Slots	-	
Tactical Village - TSO - Shoot-House RSO	1,150.00	22,150.00
POST (ADDTL Contract)	-	
Principled Policing Courses	-	
ICI POST Contract (includes non-reimbursible students)	-	
ICI - Indirect Fees	-	
Canteen, CC Processing Fee, MISC, Refunds and recycling	1,944.01	
Member Agency Reimbursements	-	
Liberty/Miwall - Brass Recycling	-	1,944.01
	<b>\$ 235,414.13</b>	<b>\$ 235,414.13</b>



No Calif Regional Public Safety Training  
Statement of Activities (YTD) (Columnar, Landscape)

As of 7/31/2022

	MEMBER AGENCY CONTRIBUTI	MEMBER AGENCY REIMBURSEMEN	FACILITY USE FEES	MISC - NON GOV'T REVENUE	ICI - INDIRECT FEES	Total
<b>venues</b>						
CONTRIBUTIONS, GIFTS, GRANTS	\$191,795.10					\$191,795.10
RENTS, LEASES			\$19,525.02			19,525.02
OTHER GOV'T REVENUE				\$1,150.00		1,150.00
OTHER LOCAL REVENUE				1,944.01		1,944.01
Total Revenues	\$191,795.10	\$0.00	\$19,525.02	\$3,094.01	\$0.00	\$214,414.13
<b>xpenses</b>						
REGULAR SALARIES	\$24,376.91					\$24,376.91
WORKER'S COMPENSATION	10,755.12					10,755.12
ALLOCATED BENEFITS	6,006.71					6,006.71
NON-INSTRUCTIONAL SUPPLIES	8,249.83					8,249.83
TOOLS	567.44					567.44
INSURANCE	52,560.39					52,560.39
UTILITIES AND HOUSKEEPING SVCS	155.23					155.23
ELECTRIC	2,054.44					2,054.44
GAS	419.96					419.96
SEWER	1,650.19					1,650.19
TRASH	634.34					634.34
PEST CONTROL	150.00					150.00
JANITORIAL SERVICES	3,504.00					3,504.00
ALARM MONITORING	580.00					580.00
WATER	3,559.13					3,559.13
LANDSCAPING SVCS	2,250.30					2,250.30
REPAIRS	6,412.64					6,412.64
RENTS AND LEASES	1.00					1.00
OTHER OPERATIONAL EXPENSES	586.78					586.78
BLDG LEASEHOLD IMPROVEMENTS	384.64	\$10,000.00				10,384.64
Total Expenses	\$124,859.05	\$10,000.00	\$0.00	\$0.00	\$0.00	\$134,859.05

No Calif Regional Public Safety Training  
Statement of Activities (YTD) (Columnar, Landscape)

As of 7/31/2022

	BASIC SWAT 10/3-14/2022	BASIC SWAT 3/13-24/2023	SWAT TEAM LEADER 4/24- 28/2023	BASIC SWAT 5/1-12/2023
<b><u>Revenues</u></b>				
OTHER GOV'T REVENUE	\$21,000.00			
Total Revenues	<u>\$21,000.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
<b><u>Expenses</u></b>				
NON-INSTRUCTIONAL SUPPLIES	\$61.47	\$61.47	\$135.42	\$61.47
Total Expenses	<u>\$61.47</u>	<u>\$61.47</u>	<u>\$135.42</u>	<u>\$61.47</u>

No Calif Regional Public Safety Training  
Statement of Activities (YTD)

As of 7/31/2022 - PRINCIPLED POLICING

Revenues

Total Revenues	_____	\$0.00
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Expenses

NON-INSTRUCTIONAL SUPPLIES	\$65.68	
CONTRACTS - PERSONAL SERVICES	5,760.00	
TRAVEL AND CONFERENCE	2,839.06	
Total Expenses	_____	\$6,714.56

No Calif Regional Public Safety Training  
Statement of Activities (YTD)

As of 7/31/2022 - ICI PROGRAM

Revenues

Total Revenues	<hr/>	\$0.00
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Expenses

INSTRUCTIONAL - PRINTING	\$731.99	
CONTRACTS - PERSONAL SERVICES	34,650.00	
TRAVEL AND CONFERENCE	4,411.47	
POSTAGE	28.64	
Total Expenses	<hr/>	\$39,822.10

No Calif Regional Public Safety Training  
Customer Ledger Aging By Due Date ( Summary )

Report Date: 07/31/2022

Inst ID	Name	Days Past Due						Balance
		Current 07/31 - After	1 - 30 07/01 - 07/30	31 - 60 06/01 - 06/30	61 - 90 05/02 - 05/31	91 - 120 04/02 - 05/01	121 + Prior - 04/01	
BC001	Dept. of Alcohol	\$1,600.00	\$1,103.13	\$343.76	\$0.00	\$0.00	\$1,037.50	\$4,084.39
MA001	Amador CO Sheriff's Office	\$1,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
PD001	Berkeley Police Department	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00
DCR01	CDCR - OCS	\$700.00	\$0.00	\$2,600.00	\$0.00	\$0.00	\$2,200.00	\$5,500.00
DCR07	CDCR-Office of Internal Affair	\$2,600.00	\$2,600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,200.00
DHCS1	DEPT OF HEALTH CARE	\$3,750.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,750.00
HP001	CALIFORNIA HIGHWAY	\$7,250.00	\$6,350.00	\$5,250.00	\$0.00	\$0.00	\$49,000.00	\$67,850.00
HPIC1	California Highway Patrol	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.04	\$0.04
LOT01	CALIFORNIA STATE LOTTERY	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00
OS006	COUNTY OF SACRAMENTO	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00
CA001	DEPARTMENT OF	\$850.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,350.00
CA002	DEPARTMENT OF CANNABIS	\$0.00	\$0.00	\$1,450.00	\$0.00	\$0.00	\$0.00	\$1,450.00
FG001	CA Dept Fish & Wildlife	\$0.00	\$0.00	\$800.00	\$0.00	\$0.00	\$0.00	\$800.00
OI001	DEPARTMENT OF	\$2,462.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,462.50
OJ001	Department of Justice	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
OJ002	Department of Justice	\$100.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$300.00
VA001	Department of Veterans Affairs	\$887.52	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$887.52
VA002	Dept. of Veterans Affairs OIG	\$0.00	\$5,637.50	\$0.00	\$0.00	\$0.00	\$0.00	\$5,637.50
_D001	El Dorado County Sheriff's Off	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
CSO01	GLENN COUNTY SHERIFF'S	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
VP001	GRASS VALLEY POLICE	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
KS001	Kings CO Sheriff	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00
RC001	LRCCD	\$62,681.70	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$62,681.70
SD001	Merced Co Sheriff Dept	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00
LES01	OFFICE OF LAW	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00
CS001	Placer CO Sheriff	\$525.00	\$0.00	\$700.00	\$0.00	\$0.00	\$0.00	\$1,225.00
OST01	COMMISSION ON P.O.S.T.	\$44,764.80	\$54,870.82	\$32,901.48	\$0.00	\$0.00	\$0.00	\$132,537.10
PD002	REDDING POLICE	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$850.00	\$2,850.00
AC001	CITY OF SACRAMENTO	\$62,681.70	\$0.00	\$0.00	\$1,500.00	\$0.00	\$61,811.70	\$125,993.40
AC002	City of Sacramento - SFD	\$62,681.70	\$36,969.14	\$0.00	\$0.00	\$0.00	\$0.00	\$99,650.84
SR001	SOUTH BAY REG PUBLIC	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,000.00
CS001	Solano County Sheriff Office	\$1,400.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,400.00
SA001	SSA/OIG/OI	\$0.00	\$437.50	\$0.00	\$0.00	\$0.00	\$250.00	\$687.50
SD001	Sacramento Sheriff Department	\$400.00	\$400.00	\$2,100.00	\$0.00	\$0.00	\$0.00	\$2,900.00
/SP00	SALINAS VALLEY STATE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00
PD001	Union Pacific PD	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$262.50	\$262.50
SAF01	United States Air Force Base	\$0.00	\$0.00	\$0.00	\$700.00	\$0.00	\$2,550.00	\$3,250.00
SAF02	UNITED STATES AIR FORCE	\$50.00	\$100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$150.00
SDI001	US DEPT. OF THE INTERIOR	\$800.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$800.00
PD002	Vallejo Police Department	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00
DS001	WILDFIRE DEFENSE	\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00
<b>TOTALS:</b>		<b>\$278,934.92</b>	<b>\$109,118.09</b>	<b>\$46,145.24</b>	<b>\$2,300.00</b>	<b>\$0.00</b>	<b>\$118,936.74</b>	<b>\$555,434.99</b>
PERCENTAGES:		50.22%	19.65%	8.31%	0.41%	0.00%	21.41%	100.00%
				MEMBER AGENCIES		\$ 288,325.94	52%	
				POST/CHP (ICI)		\$ 200,387.10	36%	
				ALL OTHERS		\$ 66,721.95	12%	

## Statement of Cash Flows Worksheet

For the period ended 7/31/2022

	<u>Year to Date</u>
<b><u>Cash Flows from Operating Activities</u></b>	
Change in net assets	\$46,022.39
<b><u>Adjustments</u></b>	
<u>(To convert net assets to cash basis)</u>	
Increase in Current Year Receivables	(\$190,599.61)
Decrease in Accounts Receivable-Prior Year	\$44,014.80
Decrease in Prepaid Expenses	\$57,130.26
Increase in Accounts Payable Module-Vendor	\$36,025.08
Decrease in Accounts Payable-Prior Year	(\$38,601.09)
Total Adjustments	(\$92,030.56)
Net Cash used by Operating activities	(\$46,008.17)
<b><u>Cash Flows from Investing Activities</u></b>	
Net Cash Used by Investing Activities	\$0.00
<b><u>Net Increase (Decrease) in Cash</u></b>	(\$46,008.17)
<b><u>Cash and Cash Equivalents at Beginning of Period</u></b>	\$2,002,458.06
<b><u>Cash and Cash Equivalents at End of Period</u></b>	\$1,956,449.89
CASH IN FNB	\$ 1,367,954.06
CASH IN UBS	\$ 9,920.63
INVESTMENTS	\$ 578,575.20
	<u>\$ 1,956,449.89</u>