
PUBLIC MEETING

I. Call to Order

II. Pledge of Allegiance

III. Public comment on agenda/non-agenda items

None scheduled

IV. Consent Agenda

- Approve – NCRPSTA Board Meeting Action Summary – January 19, 2017
- Receive – LRCCD Board Appointment Letter, appointing Dr. Thomas Greene the primary representative, Lisa Lawrenson and Steve Segura alternates.
- Receive – Audit and End of Month/Year Closing Procedures.

V. Presentations

1. NCRPSTA – Financials for the period ending 01/31/17
NCRPSTA – Aging Report for the period ending 01/31/17
NCRPSTA – Statement of Cash Flows for the period ending 01/31/17
 - Receive Presentation – Ms. Kelly Rowley
2. NCRPSTA Facilities Report
 - Receive Presentation – Mr. Jack Stehno

VI. Action Items

- None Scheduled

VII. Executive Directors Report

VIII. Board Member Questions and Comments

IX. Future Agenda Items

- Solar Project

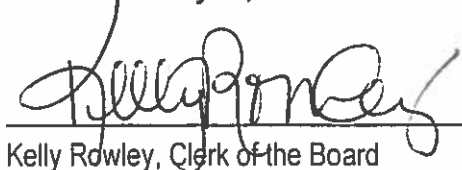
X. Meeting Schedule (*color copies will be available at the meeting and in the JPA Business Office*)

NCRPSTA Inter-Agency Planning Team – March 6th and 20th

NCRPSTA Board of Directors – March 16th

XI. Adjournment

Posted February 13, 2017 – 8:30 am



Kelly Rowley, Clerk of the Board

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Action Summary - JPA Board of Directors
Thursday January 19, 2017 – 9:00 am
2409 Dean Street, Room 124, McClellan, CA 95652

Call to Order: 09:05 am

Roll Call: Mr. Steve Segura, (LRCCD/ARC), A/Deputy Chief Kevin Gardner (SPD), Deputy Chief Chad Augustin (SFD), Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

- Approve – NCRPSTA Board Meeting Action Summary – December 15, 2016
- Approve – Facility Use Contract from DMV
- Approve – Revision to Financial Management Policy

A motion to approve the consent agenda was made by Chief Gardner, seconded by Chief Augustin, all in favor, motion passes.

Presentations/Discussion:

NCRPSTA Financial Report

- Board Members were provided the financial reports for the period ending 12/31/17
- Board Members were given a presentation, by the Sacramento County Audit Manager, on the FY 15-16 Audit. The Financial Statements were determined to be stated fairly.

NCRPSTA Facilities Report

Staff Locker/Shower room, the boiler went out and has been repaired, there was a valve that had been leaking.

Recruit Locker/Shower room – the floors have been stripped and sealed, which will preserve the floors and make them easier to clean.

Action Items:

None scheduled

Executive Director's Report/Training Report:

- Currently, the range use is up, most likely due to SPD retraining on rifles. The Tactical Village and the Classroom usage is down slightly.
- Academies – SPD – 58 recruits, Los Rios – 35 recruits and SFD will start on February 21 with 40+ recruits.

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Action Summary - JPA Board of Directors
Thursday January 19, 2017 – 9:00 am
2409 Dean Street, Room 124, McClellan, CA 95652

- CPOA (California Peace Officers Association) recently toured our facilities and have scheduled a training session at our facilities.
- Since the ICI move to the Hyatt Place in Roseville, everything is working out well.
- Our relationship with POST is growing they have asked for 2 people to attend a workshop in Anaheim, to review the AICC (Academy Instructor Certification Course) program, they would like the JPA to be a presenter of the course.
- The Terrorism and Refugee Community Policing, this is a new contract from POST, General Douglas Stone is expected to be the facilitator.
- DOJ Audit – currently, I am working with the DOJ on clearing some recommendations, this is an audit of the IFCAT Grant.
- Long Term Lease – Chief Somers began the process, we should probably draft a letter to the County Exec.
- Room 100 has been returned to the JPA, and is back in use.

Dr. Greene: What is the ownership status of the modular classrooms?

Mr. Quinn: The modular were purchased with grant funds by the Sheriff's department on behalf of the regional training effort. The grant was specifically written for the benefit of the JPA. They are currently utilized for scenarios and breakouts.

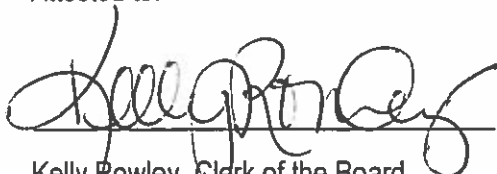
Dr. Greene: It may be time to seek a legal opinion regarding ownership.

Board Member Questions and Comments:

- None Received

Meeting Adjourned: 9:59 am

Attested to:



Kelly Rowley, Clerk of the Board

LOS RIOS

COMMUNITY
COLLEGE
DISTRICT



American River College
Cosumnes River College
Folsom Lake College
Sacramento City College

1919 Spanos Court
Sacramento, CA 95825
Phone: 916 568-3021
Fax: 916 568-3023
www.losrios.edu

January 17, 2017

Northern California Regional Public Safety Training Authority
2409 Dean Street
McClellan, CA 95651

Dear Board of Trustees:

I appoint the following individuals to represent the Los Rios Community College District on our Joint Powers Authority Board of Directors for the Northern California Regional Public Safety Training Authority:

Regular Board Member: Thomas Greene
 College President
 American River College

Alternate Board Member: Lisa Lawrenson
 Vice President of Instruction
 American River College

Alternate Board Member: Steve Segura
 Dean, McClellan Center
 American River College

Sincerely,

A handwritten signature in black ink that reads "Brian King". The signature is written in a cursive, slightly slanted style.

Brian King, Chancellor

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

END OF MONTH/YEAR ACCOUNTING PROCEDURES

Policies

The Business Services Manager prepares the monthly financial statements.

The Executive Director approves the financial statements before being sent to the Board of Directors. The financial statements should be presented to the Executive Director at least two days prior to the mailing of Board packets in order to facilitate this review.

The Board approves the monthly financial statements.

Procedures

The cutoff for information in the monthly statements is two weeks after the months' end.

Upon completion of the monthly bank reconciliations, the Business Services Manager will formulate the monthly journal entries. There are two types of monthly journal entries, those that remain consistent from month to month (recurring) and those that are specific to that month. The recurring journal entries are determined after the annual audit with the help of the Audit firm. These include depreciation and expensing of prepaid insurance. The specific journal entries include, but are not limited to, recording of principal/interest breakdown for the mortgage payment, interest and dividend income, bank transfers, NSF checks, bank charges, accrued wages and payroll taxes, receivables, etc.

The Business Services Manager will maintain a file for each month which includes work papers which document the balance of each balance sheet account. The file will also include copies of the grant billings. All balance sheet accounts will be reconciled monthly to help ensure that accurate statements are provided to management and the Board.

Once the final general journal entries are posted, the monthly financial statement is printed along with a copy of the general ledger for that month as well as the general journal entries posted.

The adjusted financial statements are to be delivered to the Board of Directors within three weeks after the end of the month.

The Business Services Manager prepares a budget to actual expense report for the Executive Director and the Board to be included with the monthly financial statements.

The year-end financial statements will be delayed for additional procedures.

END OF YEAR ACCOUNTING PROCEDURES

1. Prepare a closing schedule. The first step in the closing process is to plan and develop a schedule of events. There are various due dates that must be met such as report deadlines, data processing deadlines etc.
2. A calendar combining all of the important events should be established and followed throughout the closing process.
3. Review all asset accounts. Various asset accounts must be reviewed at year-end. A reconciliation of all cash accounts must be prepared and any adjusting entries must be recorded. The inventory account must be adjusted to agree with the physical count. Prepaid expenditures must be reviewed and analyzed to ensure that no adjustments are necessary.
4. Analyze and close out prior year receivable and payable accounts. At year-end, the agency must close out any amounts remaining in the prior year receivable or payable accounts. During the year, differences will occur between amounts actually received or paid versus what had been accrued. These adjustments should be made throughout the year as they occur, but a final analysis must be made if a balance remains on these accounts.
5. Accrue accounts receivable. Various sources of revenues are due to the agency at year-end. These amounts must be recorded as accounts receivable. This will record the revenue in the proper fiscal year.
6. Accrue accounts payable. Any amounts due to others at year- end for receipt of goods or services must be recorded as accounts payable. This will record the expenditure in the proper fiscal year. There are common types of payables such as payroll, employee benefits, utilities, contracts and so forth.
7. Adjust grants and entitlements: Specific recognition policies must be followed in accounting for grants and entitlements. Each project must be reviewed separately and appropriate entries must be completed.
8. Ensure accurate accounting for leases, must be recorded before or during the year-end closing process.
9. Ensure that all inter-program and inter-fund transactions are reconciled. Any transfers of expenditures between programs or funds must be reconciled.
10. Review unique closing procedures for other funds and account groups. Unique items must be considered at year-end regarding funds other than the general fund.

11. Properly identify the components of the ending fund balance. Year-end entries are necessary to classify the components of the ending fund balance correctly. Amounts may be reserved, legally restricted, designated or undesignated.
12. Are the books ready for the annual audit? The goal of year-end closing is to ensure that the Organization financial statements are accurate and ready for audit.

Data Cutoff

In order to meet the deadlines for producing reports discussed in Section 7 & 8, the gathering of information to use in making the month end entries must be cutoff by a certain date.

The monthly financial statements are due to the Board by three weeks after the month end. For these reports a cutoff of two weeks will be utilized. Any payables or other information not available by two weeks after a month end will be classified in the next period. The Business Services Manager may need to use estimates if final information is not available on a significant additional transaction.

The year-end financial statements are due to the Board six weeks after year end. For these reports a cutoff of four weeks will be utilized. Since the year end is the most important period cutoff, the general ledger will continue to be held open for additional material transactions through the conclusion of the financial audit fieldwork.

Implemented/Adopted/Revision Date: _____02/16/2017_____

Reviewer: _____
Kelly Rowley, Business Services Manager

Approval: _____
Stephen Quinn, Executive Director

Northern California Regional Public Safety Training Authority

Annual Audit Procedures

I. PURPOSE:

The purpose of this policy is to provide for an annual audit of the books and records of the Training Authority in order to comply with Federal and State laws, to provide a permanent record of the financial position of the Training Authority, and to provide guidance to the Business Office to correct any errors and discrepancies in its practices.

II. REQUIREMENTS:

1. The Training Authority will have an annual audit conducted of its income and expenses. If the Training Authority has expended \$500,000 or more in Federal funds in the organizations fiscal year (12-months turnaround reporting period), July 1 – June 30, pursuant of Federal requirements, shall have a single organization wide audit conducted in accordance with the provision of OMB Circular A-133.
2. The Executive Director, shall ensure that the Training Authority Staff, Business Services Manager and Accounting/Finance Team shall regularly review all appropriate Guides, Circulars and other relevant financial requirements.
3. The Executive Director and/or the Business Services Manager shall attend Federal Agency Financial Seminar to ensure they accurately understand the application of financial requirements for Grantees.
4. In preparation for each fiscal year audit, the Business Services Manager will provide the Executive Director with a detail general ledger for the fiscal year. The Business Manager will review the general ledger for that fiscal year to identify any incorrect posting of expenses.
5. The Business Services Manager will work with the Training Authority staff to ensure that all expenses for the fiscal year have been posted correctly in accordance with the Training Authority policies and procedures, and allocations of specific expenses.
6. For each fiscal year audit, the Business Services Manager shall prepare and provide to the Executive Director a draft financial documents a Statement of Financial Position, a Statement of Activities, a Statement of Cash Flows, Notes to Financial Statements and a Schedule of Expenditures of Federal Awards.
7. The draft notes shall include, but not to be limited to, notes on organizations and operations, significant accounting policies, lease commitments, grant expenses, line of credit, concentrations, indirect costs rates, funding, related parties and contract services.
8. The Executive Director shall review the draft financial documents to identify and errors. The Executive Director shall work with the Business Services Manager to correct any mistakes and to ensure that all the financial documents accurately represent the income, expenses, financial and program activities of the Training Authority.

9. After the Executive Director has approved the financial documents, the Business Services Manager will send the final documents to the auditor.
10. The supporting documentation for the financial documents shall be maintained electronically or in hard copy form by the Executive Director. The Business Services Manager shall ensure hard copies of the supporting documentations are stored appropriately.
11. The Training Authority shall, prior to November 30 of each year, provide to the Board, audited financial data for the preceding fiscal year. The Training Authority shall, prior to December 31 of each year, provide to the Board an audited financial statement in a form that will allow comparison with and correction of material differences in the unaudited data. The audited financial statement must also provide a statement of assurance pertaining to compliance with uniform financial accounting and reporting standards and a copy of the management letter submitted to the Training Authority by its auditor.
12. The audit must be conducted in compliance with generally accepted governmental auditing standards, the Federal Single Audit Act and the State Legal Compliance Guide issued by the Office of the State Auditor.
13. The governing board must approve the audit report by resolution or require a further or amended report.

PROCEDURES TO ENSURE ACCURATE CLOSING

1. Prepare a closing schedule. The first step in the closing process is to plan and develop a schedule of events. There are various due dates that must be met such as report deadlines, data processing deadlines at the Training Authority.
2. A calendar combining all of the important events should be established and followed throughout the closing process.
3. Review all asset accounts. Various asset accounts must be reviewed at year-end. A reconciliation of all cash accounts must be prepared and any adjusting entries must be recorded. The inventory account must be adjusted to agree with the physical count. Prepaid expenditures must be reviewed and analyzed to ensure that no adjustments are necessary.
4. Analyze and close out prior year receivable and payable accounts. At year-end, the agency must close out any amounts remaining in the prior year receivable or payable accounts. During the year, differences will occur between amounts actually received or paid versus what had been accrued. These adjustments should be made throughout the year as they occur, but a final analysis must be made if a balance remains on these accounts.
5. Accrue accounts receivable. Various sources of revenues are due to the agency at year-end. These amounts must be recorded as accounts receivable. This will record the revenue in the proper fiscal year. There are specific revenue recognition policies referring

to such items as revenue limit, special education master plan, interest, deficits, state lottery, etc. that provide guidance on how to calculate these receivables.

6. Accrue accounts payable. Any amounts due to others at year- end for receipt of goods or services must be recorded as accounts payable. This will record the expenditure in the proper fiscal year. There are common types of payables such as payroll, employee benefits, utilities, contracts and so forth.
7. Adjust grants and entitlements: Specific recognition policies must be followed in accounting for grants and entitlements. Each project must be reviewed separately and appropriate entries must be completed.
8. Ensure accurate accounting for leases, must be recorded before or during the year-end closing process.
9. Ensure that all inter-program and inter-fund transactions are reconciled. Any transfers of expenditures between programs or funds must be reconciled.
10. Review unique closing procedures for other funds and account groups. Unique items must be considered at year-end regarding funds other than the general fund.
11. Properly identify the components of the ending fund balance. Year-end entries are necessary to classify the components of the ending fund balance correctly. Amounts may be reserved, legally restricted, designated or undesignated.
12. Are the books ready for the annual audit? The goal of year-end closing is to ensure that the Organization financial statements are accurate and ready for audit.
13. Complete the year-end closing checklist.

YEAR-END CLOSING CHECKLIST

Month: April 1 – May 31

- _____ Review/Update Audit Contract
- _____ Complete Audit Engagement and Schedule Preliminary Field work by June
- _____ Verify Budgets to Actuals for any year-end budget adjustments resolutions or supplemental

Month: June 1 – 30

- _____ Organize Audit Work Paper File
- _____ Complete Budget Adoption for Next Year; Submit Current Year Adjustments and Next Year Budget Documents to Auditor.
- _____ On the Last Day of Month at End of Business Day – Close Subsidiary Ledgers and Open New Fiscal Year.
- _____ Schedule Audit; Obtain Audit Documents List and Assign Staff.

Month: July 1 – 31

- _____ Verify that all month-end reconciliation are complete
- _____ Compile Grant Monitoring Documentation from Business Services Manager
- _____ Submit Grant Schedule to Audit and Schedule Single Audit, if applicable
- _____ Perform year-end reconciliations of all funds and complete supporting schedules for audit work paper file;

Month: August 1 – 31

- _____ Finalize Trial Balance and Verify Balances Tie to Supporting Reconciliation/Schedules
- _____ Submit Final Trial Balance and Support to Auditor

Month: September 1 – October 31

- _____ Monitor Audit for Completion
- _____ Respond to Audit Findings, if any.
- _____ Schedule Audit Presentation for First Board Meeting in December

Month: November 1 – December 31

- _____ Review Draft Audit and Finalize
- _____ File Audit with State Immediately Following Board Meeting Acceptance, no later than December 31st.
- _____ Submit Single Audit to Federal Audit Clearinghouse immediately following Board Meeting Acceptance at First Meeting in December, no later than December 31st.

Implemented/Adopted/Revision Date: _____ 02/16/2017 _____

Reviewer: _____
Kelly Rowley, Business Services Manager

Approval: _____
Stephen Quinn, Executive Director

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY - Statement of Revenues and Expenditures
as of 01/31/17

58%

	As of 01/31/16 (A)	BUDGET (B)	VARIANCE (C)	%	As of 01/31/17 (D)	BUDGET (E)	VARIANCE (F)	%
Revenues								
1 CONTRIBUTIONS, GIFTS, GRANTS	\$ 507,885.03	\$ 677,180.10	\$ 169,295.07	75.00%	\$ 507,885.12	\$ 677,180.10	\$ 169,294.98	75.00%
2 CONTRIBUTIONS - SPD RANGE	-	-	-	0.00%	-	-	-	0.00%
3 CONTRIBUTIONS - IN-KIND LOS RIOS	-	51,000.00	51,000.00	0.00%	-	51,000.00	51,000.00	0.00%
4 WAPA - Grant Funding	-	55,850.00	-	-	-	-	-	-
5 RENTS, LEASES	85,867.50	88,700.00	2,832.50	96.81%	72,776.22	101,845.25	29,069.03	71.46%
6 INTEREST, INVESTMENTS	1,026.39	-	(1,026.39)	-	3,064.25	-	(3,064.25)	-
7 OTHER GOVT REVENUE	294,886.44	130,275.00	(164,611.44)	226.36%	41,047.00	81,746.00	40,699.00	50.21%
8 POST CONTRACT COURSE REVENUE	-	732,767.38	732,767.38	-	243,985.76	723,209.50	479,223.74	33.74%
9 OTHER LOCAL REVENUE	23,136.44	14,600.00	(8,536.44)	158.47%	6,996.15	20,100.00	13,103.85	34.81%
10	\$ 912,801.80	\$ 1,750,372.48	\$ 781,720.68	52.15%	\$ 875,754.50	\$ 1,655,080.85	\$ 779,326.35	52.91%
10a		\$ 95,000.00				\$ 89,809.40		
10b		\$ 1,845,372.48				\$ 1,744,890.25		
Expenses								
11 REGULAR SALARIES	\$ 129,835.64	\$ 328,001.75	\$ 198,166.11	39.58%	\$ 133,944.25	\$ 319,720.00	\$ 185,775.75	41.89%
12 IN-KIND SALARIES	\$ -	51,000.00	-	-	7,143.40	51,000.00	51,000.00	0.00%
13 WORKER'S COMPENSATION	\$ 6,916.73	7,750.00	833.27	89.25%	13,635.73	9,250.00	2,106.60	77.23%
14 ALLOCATED BENEFITS	\$ 16,205.98	52,950.00	36,744.02	30.61%	8,051.62	43,450.00	29,814.27	31.38%
15 INSTRUCTIONAL MEDIA/MATERIALS	\$ 3,289.01	6,630.00	-	-	4,124.23	8,500.00	448.38	94.72%
16 INSTRUCTIONAL - PRINTING	\$ 5,551.15	9,947.00	4,395.85	55.81%	34,418.04	8,750.00	4,625.77	47.13%
17 INSTRUCTIONAL - BOOKS	\$ 28,202.29	48,574.00	-	-	24,033.11	36,000.00	1,581.96	95.61%
18 NON-INSTRUCTIONAL SUPPLIES	\$ 17,060.50	45,065.75	28,005.25	37.86%	564.79	44,276.75	20,243.64	54.28%
19 NON-INSTRUCTIONAL PRINTING	\$ 614.82	7,350.00	6,735.18	8.36%	1,292.99	1,100.00	535.21	51.34%
20 TOOLS	\$ 919.17	4,500.00	3,580.83	20.43%	230,732.09	4,500.00	3,207.01	28.73%
21 CONTRACTS - PERSONAL SERVICES	\$ 195,205.39	501,143.50	305,938.11	38.95%	20,751.56	491,343.50	260,611.41	46.96%
22 TRAVEL AND CONFERENCE	\$ 21,678.58	66,900.00	45,221.42	32.40%	1,267.67	67,300.00	46,548.44	30.83%
23 DUES & MEMBERSHIPS	\$ 1,156.00	1,500.00	344.00	77.07%	33,139.54	1,500.00	232.33	84.51%
24 INSURANCE	\$ 34,083.95	35,000.00	916.05	97.38%	2,013.47	40,000.00	6,860.46	82.85%
25 UTILITIES AND HOUSKEEPING SVCS	\$ 1,907.11	43,850.00	41,942.89	4.35%	53,340.11	43,000.00	40,986.53	4.68%
26 ELECTRIC	\$ 54,409.24	102,000.00	47,590.76	53.34%	19,637.25	105,000.00	51,659.89	50.80%
27 GAS	\$ 18,661.97	34,000.00	15,338.03	54.89%	6,299.00	35,000.00	15,362.75	56.11%
28 SEWER	\$ 7,791.32	15,000.00	7,208.68	51.94%	1,621.06	15,000.00	8,701.00	41.99%
29 TRASH	\$ 1,607.06	4,800.00	3,192.94	33.48%	500.00	3,500.00	1,878.94	46.32%
30 PEST CONTROL	\$ 1,505.00	4,200.00	2,695.00	35.83%	25,354.00	4,000.00	3,500.00	12.50%
31 JANITORIAL SERVICES	\$ 22,064.51	40,000.00	17,935.49	55.16%	1,135.00	42,000.00	16,646.00	60.37%
32 ALARM MONITORING	\$ 985.00	2,000.00	1,015.00	49.25%	17,035.16	1,500.00	365.00	75.67%
33 WATER	\$ 14,160.50	25,000.00	10,839.50	56.64%	13,395.20	25,000.00	7,964.84	68.14%
34 LANDSCAPING SERVICES	\$ 12,880.00	23,750.00	10,870.00	54.23%	24,944.46	23,000.00	9,604.80	58.24%
35 REPAIRS	\$ 32,012.31	79,200.00	47,187.69	40.42%	13,082.14	80,000.00	55,055.54	31.18%
36 RENTS AND LEASES	\$ 13,864.34	44,301.00	30,436.66	31.30%	571.98	43,100.00	30,017.86	30.35%
37 AUDITS	\$ 18,480.00	18,500.00	20.00	99.89%	21,000.00	21,000.00	21,000.00	0.00%
38 POSTAGE	\$ 237.36	800.00	562.64	29.67%	14,440.67	500.00	(71.98)	114.40%
39 OTHER OPERATIONAL EXPENSES	\$ 6,376.98	21,300.00	14,923.02	29.94%	51,697.80	21,600.00	7,159.33	66.65%
40 LEASEHOLD IMPROVEMENTS	\$ 51,370.96	163,951.35	112,580.39	31.33%	\$ 758,166.32	155,000.00	103,302.20	33.35%
41	\$ 719,032.87	\$ 1,788,964.35	\$ 995,216.78	40.19%	\$ 758,166.32	\$ 1,744,890.25	\$ 986,723.93	43.45%

Total Revenues \$ 912,801.80 \$ 1,750,372.48 \$ 781,720.68 52.15%
 Contributions from Reserves \$ 95,000.00
 REVISED TOTAL \$ 1,845,372.48

	As of 01/31/16 (A)	BUDGET (B)	VARIANCE (C)	%	As of 01/31/17 (D)	BUDGET (E)	VARIANCE (F)	%
11 REGULAR SALARIES	\$ 129,835.64	\$ 328,001.75	\$ 198,166.11	39.58%	\$ 133,944.25	\$ 319,720.00	\$ 185,775.75	41.89%
12 IN-KIND SALARIES	\$ -	51,000.00	-	-	7,143.40	51,000.00	51,000.00	0.00%
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26 ELECTRIC	\$ 54,409.24	102,000.00	47,590.76	53.34%	19,637.25	105,000.00	51,659.89	50.80%
27 GAS	\$ 18,661.97	34,000.00	15,338.03	54.89%	6,299.00	35,000.00	15,362.75	56.11%
28 SEWER	\$ 7,791.32	15,000.00	7,208.68	51.94%	1,621.06	15,000.00	8,701.00	41.99%
29 TRASH	\$ 1,607.06	4,800.00	3,192.94	33.48%	500.00	3,500.00	1,878.94	46.32%
30 PEST CONTROL	\$ 1,505.00	4,200.00	2,695.00	35.83%	25,354.00	4,000.00	3,500.00	12.50%
31 JANITORIAL SERVICES	\$ 22,064.51	40,000.00	17,935.49	55.16%	1,135.00	42,000.00	16,646.00	60.37%
32 ALARM MONITORING	\$ 985.00	2,000.00	1,015.00	49.25%	17,035.16	1,500.00	365.00	75.67%
33 WATER	\$ 14,160.50	25,000.00	10,839.50	56.64%	13,395.20	25,000.00	7,964.84	68.14%
34 LANDSCAPING SERVICES	\$ 12,880.00	23,750.00	10,870.00	54.23%	24,944.46	23,000.00	9,604.80	58.24%
35 REPAIRS	\$ 32,012.31	79,200.00	47,187.69	40.42%	13,082.14	80,000.00	55,055.54	31.18%
36 RENTS AND LEASES	\$ 13,864.34	44,301.00	30,436.66	31.30%	571.98	43,100.00	30,017.86	30.35%
37 AUDITS	\$ 18,480.00	18,500.00	20.00	99.89%	21,000.00	21,000.00	21,000.00	0.00%
38 POSTAGE	\$ 237.36	800.00	562.64	29.67%	14,440.67	500.00	(71.98)	114.40%
39 OTHER OPERATIONAL EXPENSES	\$ 6,376.98	21,300.00	14,923.02	29.94%	51,697.80	21,600.00	7,159.33	66.65%
40 LEASEHOLD IMPROVEMENTS	\$ 51,370.96	163,951.35	112,580.39	31.33%	\$ 758,166.32	155,000.00	103,302.20	33.35%
41	\$ 719,032.87	\$ 1,788,964.35	\$ 995,216.78	40.19%	\$ 758,166.32	\$ 1,744,890.25	\$ 986,723.93	43.45%

Total Expenses \$ 719,032.87 \$ 1,788,964.35 \$ 995,216.78 40.19%

FY 16-17 REVENUE DETAIL

Contributions - Member Agencies	507,885.12	507,885.12
Interest on Investments	3,064.25	3,064.25
Classrooms, Mat Rooms, Obstacle Course	19,348.44	
Tactical Village	18,943.75	
Ridewell - B683	6,765.25	
Range 1	10,375.00	
Range 2	1,731.25	
Range 3	10,350.03	
Shoothouse	5,262.50	72,776.22
Member Agency - Reimbursements	667.00	
Basic SWAT Course	21,850.00	
SWAT Team Leader Course	7,875.00	
SWAT Update	-	
SWAT INSTRUCTOR	1,600.00	
CNT Course	-	
Simunitions Course T4T, Arden Fair	2,380.00	
Tactical Village - TSO - ShootHouse RSO	6,675.00	41,047.00
ICI NON-POST Reimbursable	10,321.00	
ICI/LEOKA POST Reimbursable	131,351.03	
ICI CHP Reimbursable	69,908.86	
ICI - Indirect Fees	32,404.87	243,985.76
Canteen, CC Processing Fee	425.71	
Liberty/Miwall - Brass Recycling	5,782.50	
Ridewell - B683 - reimbursements	787.94	6,996.15
	\$ 875,754.50	\$ 875,754.50

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 1/31/2017

	MEMBER AGENCY CONTRIBUTI	MEMBER AGENCY REIMB	FACILITY USE FEES	MISC - NON GOV'T REVENUE	ICI - INDIRECT FEES	Total
Revenues						
CONTRIBUTIONS, GIFTS, GRANTS	\$507,885.12					\$507,885.12
RENTS, LEASES			\$72,776.22			72,776.22
INTEREST, INVESTMENTS				\$532.33		532.33
OTHER GOV'T REVENUE		\$667.00		9,206.92	\$32,404.87	42,278.79
OTHER LOCAL REVENUE	817.94			6,178.21		6,996.15
Total Revenues	<u>\$508,703.06</u>	<u>\$667.00</u>	<u>\$72,776.22</u>	<u>\$15,917.46</u>	<u>\$32,404.87</u>	<u>\$630,468.61</u>
Expenses						
REGULAR SALARIES	\$116,049.83					\$116,049.83
WORKER'S COMPENSATION	6,967.97					6,967.97
ALLOCATED BENEFITS	11,592.84					11,592.84
NON-INSTRUCTIONAL SUPPLIES	20,342.69					20,342.69
NON-INSTRUCTIONAL PRINTING	564.79					564.79
TOOLS	1,292.99					1,292.99
CONTRACTS - PERSONAL SERVICES	24,853.59					24,853.59
TRAVEL AND CONFERENCE	170.89					170.89
DUES AND MEMBERSHIPS	1,267.67					1,267.67
INSURANCE	33,139.54					33,139.54
UTILITIES AND HOUSKEEPING SVCS	2,013.47					2,013.47
ELECTRIC	53,340.11					53,340.11
GAS	19,637.25					19,637.25
SEWER	6,299.00					6,299.00
TRASH	1,621.06					1,621.06
PEST CONTROL	500.00					500.00
JANITORIAL SERVICES	25,354.00					25,354.00
ALARM MONITORING	1,135.00					1,135.00
WATER	17,035.16					17,035.16
LANDSCAPING SVCS	13,395.20					13,395.20
REPAIRS	24,944.46					24,944.46
RENTS AND LEASES	939.00					939.00
POSTAGE	289.98					289.98
OTHER OPERATIONAL EXPENSES	13,773.67	\$667.00				14,440.67
BLDG LEASEHOLD IMPROVEMENTS	51,697.80					51,697.80
Total Expenses	<u>\$448,217.96</u>	<u>\$667.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$448,884.96</u>
Change In Net Assets	\$60,485.10	\$0.00	\$72,776.22	\$15,917.46	\$32,404.87	\$181,583.65
Net Assets At Beginning Of Year	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Net Assets At End Of Year	<u><u>\$60,485.10</u></u>	<u><u>\$0.00</u></u>	<u><u>\$72,776.22</u></u>	<u><u>\$15,917.46</u></u>	<u><u>\$32,404.87</u></u>	<u><u>\$181,583.65</u></u>

**No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)**

As of 1/31/2017

	BASIC SWAT 10/3- 14/2016	SWAT Team Leader 2/6- 10/2017	BASIC SWAT 3/6-17/2017	SWAT INSTRUCTOR 5/9-13/2017	SWAT UPDT/HR/CQB 6/3-15/2017
<u>Revenues</u>					
OTHER GOV'T REVENUE	\$11,875.00	\$7,875.00	\$9,975.00	\$1,600.00	
Total Revenues	<u>\$11,875.00</u>	<u>\$7,875.00</u>	<u>\$9,975.00</u>	<u>\$1,600.00</u>	<u>\$0.00</u>
<u>Expenses</u>					
INSTRUCTIONAL - PRINTING	\$974.33				
CONTRACTS - PERSONAL SERVICES	8,756.00				
Total Expenses	<u>\$9,730.33</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Change In Net Assets	\$2,144.67	\$7,875.00	\$9,975.00	\$1,600.00	\$0.00
Net Assets At Beginning Of Year	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Net Assets At End Of Year	<u><u>\$2,144.67</u></u>	<u><u>\$7,875.00</u></u>	<u><u>\$9,975.00</u></u>	<u><u>\$1,600.00</u></u>	<u><u>\$0.00</u></u>

**No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)**

As of 1/31/2017

	POST LEOKA CONTRACT	POST CRITICAL INCIDENTS
<u>Revenues</u>		
OTHER GOVT REVENUE	\$16,750.00	
Total Revenues	<u>\$16,750.00</u>	<u>\$0.00</u>
<u>Expenses</u>		
CONTRACTS - PERSONAL SERVICES	\$16,750.00	
Total Expenses	<u>\$16,750.00</u>	<u>\$0.00</u>
Change In Net Assets	\$0.00	\$0.00
Net Assets At Beginning Of Year	<u>\$0.00</u>	<u>\$0.00</u>
Net Assets At End Of Year	<u><u>\$0.00</u></u>	<u><u>\$0.00</u></u>
INDIRECT FEES	\$ 1,340.00	

**No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)**

As of 1/31/2017

	ICI - TO BE ALLOCATED	ICI CORE COURSE 9/19- 30/2016	ICI CA 11/14- 18/2016	ICI OIS 11/14- 18/2016	ICI HOM 12/5- 16/2016	ICI SA 1/9- 13/2017
Revenues						
OTHER GOV'T REVENUE		\$39,173.77	\$11,268.62	\$21,504.80	\$36,089.87	\$18,146.97
Total Revenues	\$0.00	\$39,173.77	\$11,268.62	\$21,504.80	\$36,089.87	\$18,146.97
Expenses						
REGULAR SALARIES	\$3,287.50	\$2,422.02	\$1,313.16	\$1,802.84	\$2,422.02	\$1,802.84
WORKER'S COMPENSATION		30.91	10.81	20.49	30.91	20.49
ALLOCATED BENEFITS	925.47	185.28	100.46	137.92	185.28	137.92
INSTRUCTIONAL - MEDIA/MATERIAL		523.93	124.34	111.60	460.23	155.92
INSTRUCTIONAL - PRINTING		533.10	392.90	15.24	455.50	40.26
INSTRUCTIONAL - BOOKS		1,109.27	269.65	340.00	1,073.34	2,740.53
NON-INSTRUCTIONAL SUPPLIES	2,802.61	23.39	52.86	41.89	46.20	53.57
CONTRACTS - PERSONAL SERVICES		28,320.00	5,907.50	16,740.00	25,695.00	9,150.00
TRAVEL AND CONFERENCE		1,973.92	2,151.12	2,289.65	3,023.12	1,769.61
RENTS AND LEASES		4,035.50	940.65		2,679.94	2,265.49
POSTAGE	75.20	16.45	5.17	5.17	18.33	10.34
Total Expenses	\$7,090.78	\$39,173.77	\$11,268.62	\$21,504.80	\$36,089.87	\$18,146.97
Change In Net Assets	(\$7,090.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Net Assets At Beginning Of Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Net Assets At End Of Year	(\$7,090.78)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
INDIRECT FEES		\$ 6,586.43	\$ 1,896.61	\$ 4,198.18	\$ 6,271.27	\$ 2,576.17

**No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)**

As of 1/31/2017

	ICI HOM 1/16- 27/2017	ICI OIS 1/23- 27/2017	ICI CA 2/6- 10/2017	ICI SA 2/27- 3/3/2017	ICI HOMICIDE 3/13-24/2017	ICI OIS 4/10- 14/2017
<u>Revenues</u>						
Total Revenues	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
<u>Expenses</u>						
INSTRUCTIONAL - MEDIA/MATERIAL	\$477.35	\$213.56	\$155.92	\$155.92	\$17.12	\$213.54
INSTRUCTIONAL - PRINTING	461.03		371.52			
INSTRUCTIONAL - BOOKS	1,073.34	340.00	269.65	2,740.52		340.00
NON-INSTRUCTIONAL SUPPLIES	54.83	47.83	63.93	53.57	30.75	47.86
CONTRACTS - PERSONAL SERVICES	23,595.00	15,750.00				
TRAVEL AND CONFERENCE	2,116.12	3,213.78				
POSTAGE	16.45	5.64	11.28	11.75	11.75	11.75
Total Expenses	<u>\$27,794.12</u>	<u>\$19,570.81</u>	<u>\$872.30</u>	<u>\$2,961.76</u>	<u>\$59.62</u>	<u>\$613.15</u>
Change In Net Assets	(\$27,794.12)	(\$19,570.81)	(\$872.30)	(\$2,961.76)	(\$59.62)	(\$613.15)
Net Assets At Beginning Of Year	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Net Assets At End Of Year	<u><u>(\$27,794.12)</u></u>	<u><u>(\$19,570.81)</u></u>	<u><u>(\$872.30)</u></u>	<u><u>(\$2,961.76)</u></u>	<u><u>(\$59.62)</u></u>	<u><u>(\$613.15)</u></u>

**No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)**

	As of 1/31/2017			
	ICI CORE 4/17- 28/2017	ICI SA 5/8-12/2017	ICI CORE 5/15- 26/2017	ICI CORE 6/5- 16/2017
<u>Revenues</u>				
Total Revenues	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
<u>Expenses</u>				
INSTRUCTIONAL - MEDIA/MATERIAL	\$739.64	\$143.17	\$739.65	\$739.65
INSTRUCTIONAL - BOOKS	1,109.26	2,740.53	1,109.26	1,109.27
NON-INSTRUCTIONAL SUPPLIES	32.75	52.23	32.74	32.73
POSTAGE	11.75			
Total Expenses	<u>\$1,893.40</u>	<u>\$2,935.93</u>	<u>\$1,881.65</u>	<u>\$1,881.65</u>
Change In Net Assets	(\$1,893.40)	(\$2,935.93)	(\$1,881.65)	(\$1,881.65)
Net Assets At Beginning Of Year	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>	<u>\$0.00</u>
Net Assets At End Of Year	<u><u>(\$1,893.40)</u></u>	<u><u>(\$2,935.93)</u></u>	<u><u>(\$1,881.65)</u></u>	<u><u>(\$1,881.65)</u></u>

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 1/31/2017

	CHP ICI CORE 9/5- 16/2016	CHP HOMICIDE 10/3-14/2016	CHP ICI CORE 1/30-2/10/2017	CHP ICI CORE 4/3-14/2017	CHP ICI SA 5/1-5/2017	CHP ICI HOMICIDE 6/19-30/2017
Revenues						
OTHER GOV'T REVENUE	\$36,326.67	\$33,582.19				
Total Revenues	\$36,326.67	\$33,582.19	\$0.00	\$0.00	\$0.00	\$0.00
Expenses						
REGULAR SALARIES	\$2,422.02	\$2,422.02				
WORKER'S COMPENSATION	30.91	30.91				
ALLOCATED BENEFITS	185.28	185.28				
INSTRUCTIONAL - MEDIA/MATERIAL	507.31	460.23	\$739.63		\$155.93	\$477.35
INSTRUCTIONAL - PRINTING	492.51	387.84				
INSTRUCTIONAL - BOOKS	1,109.27	1,073.34	3,076.96	3,816.57	2,740.52	1,073.34
NON-INSTRUCTIONAL SUPPLIES	23.39	23.39	32.74	32.76	53.56	54.84
CONTRACTS - PERSONAL SERVICES	28,590.00	25,665.00				
TRAVEL AND CONFERENCE	1,535.81	2,507.54				
RENTS AND LEASES	1,413.72	807.84				
POSTAGE	16.45	18.80	12.22		11.75	11.75
Total Expenses	\$36,326.67	\$33,582.19	\$3,861.55	\$3,849.33	\$2,961.76	\$1,617.28
Change In Net Assets	\$0.00	\$0.00	(\$3,861.55)	(\$3,849.33)	(\$2,961.76)	(\$1,617.28)
Net Assets At Beginning Of Year	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Net Assets At End Of Year	\$0.00	\$0.00	(\$3,861.55)	(\$3,849.33)	(\$2,961.76)	(\$1,617.28)
INDIRECT FEES	\$ 4,914.60	\$ 4,621.61				

Statement of Cash Flows Worksheet

For the period ended 1/31/2017

	<u>Year to Date</u>
<u>Cash Flows from Operating Activities</u>	
Change in net assets	\$117,588.18
<u>Adjustments</u>	
<u>(To convert net assets to cash basis)</u>	
Decrease in Current Year Receivables	\$128,472.42
Decrease in Accounts Receivable-Prior Year	\$510.79
Decrease in Accounts Receivable-Prior Year	\$475.00
Decrease in Accounts Receivable-Prior Year	\$6,156.61
Decrease in Accounts Receivable-Prior Year	\$17,150.00
Decrease in Accounts Receivable-Prior Year	\$35,969.88
Decrease in Prepaid Expenses	\$36,982.61
Decrease in Prepaid Expenses	\$50.00
Decrease in Prepaid Expenses	\$50.00
Increase in Prepaid Expenses	(\$475.00)
Increase in Accounts Payable Module-Vendor	\$25,387.70
Decrease in Accounts Payable-Prior Year	(\$30,667.02)
Decrease in Accounts Payable-Prior Year	(\$1,475.73)
Decrease in Accounts Payable-Prior Year	(\$713.64)
Decrease in Accounts Payable-Prior Year	(\$98.54)
Decrease in Accounts Payable-Prior Year	(\$12.84)
Decrease in Accounts Payable-Prior Year	(\$93.31)
Decrease in Accounts Payable-Prior Year	(\$123.73)
Decrease in Accounts Payable-Prior Year	(\$1,095.49)
Decrease in Accounts Payable-Prior Year	(\$18.00)
Decrease in Accounts Payable-Prior Year	(\$6,672.00)
Decrease in DEFERRED REVENUE	(\$1,190.00)
Decrease in DEFERRED REVENUE	(\$1,600.00)
Decrease in DEFERRED REVENUE	(\$475.00)
Total Adjustments	\$206,494.71
 Net Cash used by Operating activities	 \$324,082.89
<u>Cash Flows from Investing Activities</u>	
Net Cash Used by Investing Activities	50.00
 <u>Net Increase (Decrease) in Cash</u>	 \$324,082.89
<u>Cash and Cash Equivalents at Beginning of Period</u>	\$1,429,679.20
<u>Cash and Cash Equivalents at End of Period</u>	\$1,753,762.09

No Calif Regional Public Safety Training

Customer Ledger Aging By Due Date (Summary)

Report Date: 1/31/17

Cust ID	Name	Days Past Due						Balance
		Current 01/31 - After	1 - 30 01/01 - 01/30	31 - 60 12/02 - 12/31	61 - 90 11/02 - 12/01	91 - 120 10/03 - 11/01	121 + Prior - 10/02	
ABC001	Dept. of Alcohol	\$0.00	\$390.63	\$0.00	\$0.00	\$0.00	\$0.00	\$390.63
AMT001	AMTRAK POLICE	\$0.00	\$503.13 P	\$0.00	\$0.00	\$0.00	\$0.00	\$503.13
CDCR04	CDCR - DAPO	\$0.00	\$0.00	\$1,400.00	\$0.00	\$0.00	\$0.00	\$1,400.00
CDCR07	CDCR-Office of Internal Affair	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,912.47	\$7,912.47
CDHCS1	CA Dept of Health Care Svcs	\$71.88 P	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$71.88
CHP001	California Highway Patrol	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,175.00 P	\$3,175.00
CHPICI	California Highway Patrol	\$0.00	\$0.00	\$38,203.80 P	\$0.00	\$0.00	\$0.00	\$38,203.80
COS006	County of Sacramento - Probati	\$0.00	\$700.00 P	\$0.00	\$0.00	\$0.00	\$700.00 P	\$1,400.00
DCA001	Dept. of Consumer Affairs	\$250.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00
DFG001	CA Dept Fish & Wildlife	\$0.00	\$462.50	\$1,006.25	\$0.00	\$0.00	\$2,212.50	\$3,681.25
DMC001	Department of Motor Vehicles	\$0.00	\$375.00 P	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00
DOJ002	Department of Justice	\$0.00	\$575.00	\$0.00	\$0.00	\$0.00	\$0.00	\$575.00
DSS001	DEPT. OF SOCIAL SERVICES	\$0.00	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,500.00
DTSC01	Department of Toxic Substances	\$0.00	\$250.00 P	\$0.00	\$0.00	\$0.00	\$0.00	\$250.00
EGPD00	Elk Grove Police Department	\$1,137.50 P	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,137.50
FEC001	Fulton El Camino Recreations	\$0.00	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$250.00
FPD002	Fairfield Police Department	\$0.00	\$468.75	\$0.00	\$0.00	\$0.00	\$0.00	\$468.75
IRS001	Internal Revenue Service	\$0.00	\$646.88	\$0.00	\$0.00	\$0.00	\$0.00	\$646.88
IRS002	Internal Revenue Service	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
LRC001	LRCDD	\$56,431.68	\$0.00	\$0.00	\$0.00	\$0.00	\$11.50	\$11.50
MCS001	Mendocino County Sheriff	\$0.00	\$0.00	\$0.00	\$56,431.68	\$0.00	\$57,098.69	\$169,962.05
POIG01	US POSTAL SERVICE - OIG	\$475.00	\$0.00	\$4,050.00	\$0.00	\$0.00	\$0.00	\$4,050.00
POST01	COMMISSION ON P.O.S.T.	\$113,017.49	\$0.00	\$41,202.20 P	\$0.00	\$0.00	\$7,556.60	\$161,776.29
SAC002	City of Sacramento - SFD	\$56,431.68	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$56,431.68
SAC003	City of Sacramento-UASI	\$0.00	\$0.00	\$750.00	\$0.00	\$0.00	\$0.00	\$750.00
SCS001	Solano County Sheriff Office	\$0.00	\$612.50	\$0.00	\$0.00	\$0.00	\$0.00	\$612.50
TOTALS:		\$227,815.23	\$6,484.39	\$86,862.25	\$56,431.68	\$0.00	\$78,666.76	\$456,260.31
							PAID	\$86,985.51
PERCENTAGES:		49.93%	1.42%	19.04%	12.37%	0.00%	OUTSTANDING AS OF 2/14/17	\$369,274.80
								100.00%

NCRPSTA CAPITAL IMPROVEMENT PROJECTS - PLANNING DOCUMENT

PRIORITY	PROJECT DESCRIPTION	TOTAL COST
FY 14-15	Ballistic Containment of Range 3	\$ 500,000.00
FY 14-15	New Mats for the Large Mat Room	\$ 35,000.00
FY 14-15	Grinder Paving/Repairs	\$ 65,000.00
FY 15-16	Remodel Ladies Restroom	\$ 25,000.00
FY 15-16	Remodel Men's Restroom	\$ 25,000.00
FY 16-17	JPA Server upgrade - IT Upgrades	\$ 45,000.00
FY 16-17	Carpet Rooms 124, 137, 149 - Room 137 complete	\$ 20,000.00
FY 16-17	Paving	\$ 50,000.00
FY 16-17	Range 3 - Concrete	\$ 40,000.00
FY 16-17	Create large classroom 138/139 - Project complete	\$ 15,000.00
FY 16-17	Re-hab Mods A & B (to include fencing) - Project complete	\$ 30,000.00
	TOTAL	\$ 155,000.00
FY 17-18	Paving	\$ 50,000.00
FY 17-18	Common Classrooms - Painting	\$ 5,000.00
FY 17-18	Re-model Staff Restroom/Showers	\$ 60,000.00
	TOTAL	\$ 115,000.00
FY 18-19	Remodel Restroom at Range	\$ 25,000.00
FY 18-19	6' Fence between K-9 Area and Track	\$ 20,000.00
FY 18-19	SRPSTC Spaces Carpet, Paint, etc	\$ 20,000.00
	TOTAL	\$ 65,000.00
FY 19-20	Furniture replacement	\$ 25,000.00
FY 19-20	Paving at range	\$ 50,000.00
	TOTAL	\$ 75,000.00