NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

JPA Board of Directors - Agenda Wednesday July 23, 2025 - 1:00 pm - IN PERSON 2409 Dean Street, Room 124, McClellan, CA 95652

PUBLIC MEETING

- I. Call to Order
- II. Pledge of Allegiance
- III. Public comment on agenda/non-agenda items None scheduled
- IV. Consent Agenda
 - Approve NCRPSTA Board Meeting Action Summary May 21, 2025
 - Approve DMV Contract 25-112 in the amount of \$15,400 for Facility Use 7/1/25 to 6/30/28
 - Approve 00-25 Records Retention Policy
 - Approve Re-numbering of NCRPSTA Policies (administrative)

V. Presentations

- NCRPSTA Financials for the period ending 06/30/25
- NCRPSTA Aging Report for the period ending 06/30/25
 NCRPSTA Statement of Cash Flows for the period ending 06/30/25
 - Receive Presentation Ms. Kelly Rowley
- NCRPSTA Facilities Report
 - Receive Presentation Mr. Steve Quinn

VI. Action Items

None Scheduled

- VII. Executive Directors Report
- VIII. Board Member Questions and Comments
- IX. Future Agenda Items
- X. Meeting Schedule

NCRPSTA Inter-Agency Planning Team – August 4th & 18th NCRPSTA Board of Directors – September 24, 2025

XI. Adjournment

Posted July 18, 2025- 1:00 pm

Kelly Rowley, Clerk of the Board

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY I RAINING AUTHORITY

Meeting Summary - JPA Board of Directors Wednesday May 21, 2025 – 1:00 pm

Call to Order: 1:04 pm

Roll Call: Captain Vance Chandler (SPD), Deputy Chief Michael Taylor, Mr. John McCormack (ARC) and Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

- Approve NCRPSTA Board Meeting Action Summary May 21, 2025
- Receive Correspondence from Sacramento Police Department appointing Deputy Chief Zach Bales as the primary Board member and Captain Vance Chandler the alternate.

A motion to approve the consent agenda was made by Chief Taylor, seconded by Captain Chandler. All in favor, motion passes.

Presentations/Discussion:

NCRPSTA Financial Report

• Board Members were provided financial reports for the period 04/30/2025.

NCRPSTA Facilities Report

- B686 In December of 2023, we had the entire building interior and exterior painted. The paint in some areas is beginning to peel, service is under warranty. Contact with painters is pending.
- Parking Lot Lights here at the main building are being converted to LED.
- Range SMUD has been changing out lighting poles, the last one is scheduled for Friday the 22nd of May, then they will be done with our property.
- Room 149 We are in the process of installing ceiling fans, to help with temperature control.
- We are still working on getting the school bus moved to the range, the ground has been leveled and gravel has been delivered.
- SFD will be conducting a controlled burn at the range, to assist with mitigating the weeds behind the ranges.

Action Items:

• Approve NCRPSTA FY 2025-2026 Annual Budget in the amount of \$2,230,537.05

A motion to approve the NCRPSTA FY 2025-2026 Budget was made by Mr. John McCormack, seconded by Chief Michael Taylor. All in favor, motion passes.

Executive Director's Report/Training Report:

- Currently we have a 2-week CORE Course finishing on Friday, a 2-week CORE starts next month as well as a 1-week OIS Course. July will begin a new round of ICI Courses; POST budget is similar to FY 24-25.
- EMS Academy run by Assistant Chief lannucci, they are beginning with 22 students and will start in May.

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Meeting Summary - JPA Board of Directors Wednesday May 21, 2025 – 1:00 pm

- The next meeting with Regional Transit is June 18th, at this time we are expecting to get a timeline of their project.
- Our Basic SWAT course was audited by POST, we received a good review of the course, we do need to do some updating to EDI.
- New Modular the architectural firm has submitted their "red-line" fixes. Metro Fire is requiring a "flow analysis" of the hydrant in the MOD area. In addition, the county is requiring a landscaping plan.
- Existing Modulars we have found a contractor to repair the dry rot and skirting of all of the modulars.
 Several companies have done site walks and most did not submit a proposal for the rehabbing the modulars.

Board Member Comments and Questions:

None received

Closed Session:

Attested to:

Review of correspondence received from Foster Garvey PC – regarding the Sig Sauer ban at the NCRPSTA Ranges.

A closed session was conducted, discussions regarding the legal ramifications of the action taken by the NCRPSTA.

Board Recommendation: Consult with an attorney to craft response to Foster Garvey.

Meeting Adjourned: 2:05 pm

Kelly Rowley, Clerk of the Board

Meeting Summary May 21, 2025 - JPA Board of Directors Meeting - Page 2 of 2

Approved on Consent Agenda – Action Summary – JPA Board of Directors – July 23, 2025

1. This Agreement is entered into between the Contracting Agency and the Contract CONTRACTING AGENCY NAME Department of Motor Vehicles CONTRACTOR NAME Northern California Regional Public Safety Training 2. The term of this Agreement is: START DATE 7/1/2025 or upon contract approval, whichever occurs later THROUGH END DATE 6/30/2028 3. The maximum amount of this Agreement is: \$15,400.00 Fifteen Thousand, Four Hundred Dollars 4. The parties agree to comply with the terms and conditions of the following exhibit a part of the Agreement: EXHIBITS TITLE Exhibit A Scope of Work Exhibit B Budget Details and Payment Provisions Exhibit C* General Terms and Conditions Exhibit C* General Terms and Conditions Exhibit E Additional Provisions Exhibit F General Rules & Procedures Exhibit G Entry Protocols Appendix A US DOT Non Discrimination Assurances Appendix E US DOT Non Discrimination Assurances **Items shown with an asterisk (*), are hereby incorporated by reference and made part of this agribes documents can be viewed at https://www.das.ca.gov/OLS/Resources **IN WITNESS WHEREOF, THIS AGREEMENT HAS BEEN EXECUTED BY THE PARTIES HEREON THE PARTIES HEREO	
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CONTRACTOR NAME (If other than an individual, state whether a corporation, partnership, etc.) Northern California Regional Public Safety Training Authority	RETO
	CTATE ZID
CONTRACTOR BUSINESS ADDRESS CITY	STATE ZIP
2409 Dean Street, Ste. 116 McClellan	CA 95652
PRINTED NAME OF PERSON SIGNING TITLE	
CONTRACTOR AUTHORIZED SIGNATURE DATE SIGNE	ED
7	
STATE OF CALIFORNIA	
CONTRACTING AGENCY NAME Department of Motor Vehicles	
CONTRACTING AGENCY ADDRESS CITY	STATE ZIP
2415 First Ave, MS E112 Sacra	mento CA 95818
PRINTED NAME OF PERSON SIGNING TITLE	
Melanie Pilliard Cont	tracts Manager
CONTRACTING AGENCY AUTHORIZED SIGNATURE DATE S	SIGNED
CALIFORNIA DEPARTMENT OF GENERAL SERVICES APPROVAL	EXEMPTION (If Applicable)

Northern Ca	ılifornia R	egional Public Powers Aut		aining College Joint
		MANUAL OF OPE	RATIONS	
		ADMINISTRATIV	E POLICIES	
Section Title	Records R	Retention		
Section Number	00-25	Effective Date	7/23/2025	Revision Date

The purpose of this policy is to: provide guidelines to staff regarding the retention or disposal of the Northern California Regional Public Safety Training Authority records; provide for the identification, maintenance, safeguarding and disposal of records in the normal course of business; ensure prompt and accurate retrieval of records; and, ensure compliance with legal and regulatory requirements.

Vital and important records, regardless of recording media, are those having legal, financial, operational, or historical value to the Training Authority. Refer to Appendix A for retention timelines.

The Business Services Manager is authorized by the Board of Directors to interpret and implement this policy, and to cause to be destroyed any or all such records, papers and documents that meet the qualifications governing the retention and disposal of records, specified below.

Pursuant to the provisions of California Government Code §§60200 through 60203, California Water Code §21403, and the guidelines prepared by the State Controller's office and the Controller's Advisory Committee for Special Districts, the following qualifications will govern the retention and disposal of records of the Training Authority

Duplicate records, papers and documents may be destroyed at any time without the necessity of Board authorization or copying to photographic or electronic media.

Originals of records, papers and documents more than two years old that were prepared or received in any manner other than pursuant to State or Federal statute may be destroyed without the necessity of copying to photographic or electronic media.

In no instances are records, papers or documents to be destroyed where there is a continuing need for such records for such matters as pending litigation, special projects, etc.

Records, papers or documents which are not expressly required by law to be filed and preserved may be destroyed if all of the following conditions are met:

- The record, paper or document is photographed, microphotographed, reproduced on film of a type approved for permanent photographic records by the National Bureau of Standard, or copied to an approved electronic media;
- The device used to reproduce such record, paper or document on film, or retrieves and prints the document from the electronic media, is one which accurately reproduces the original thereof in all details; and,

Northern Ca	ilifornia R	legional Public Powers Aut		aining College Joint
		MANUAL OF OPE	ERATIONS	
		ADMINISTRATIV	E POLICIES	<u> </u>
Section Title	Records R	Retention		
Section Number	00-25	Effective Date	7/23/2025	Revision Date

 The photographs, microphotographs, or other reproductions on film are placed in conveniently accessible files and provisions are made for preserving, examining, and using the same, together with documents stored via electronic media.

Any accounting record except the journals and ledgers which are more than five years old and which were prepared or received in any manner other than pursuant to State statute may be authorized for destruction, provided that:

- There is no continuing need for said record, i.e., long-term transactions, special projects, pending litigations, etc., and;
- There exists in a permanent file, an audit report or reports covering the inclusive period of said record, and that;
- Said audit report or reports were prepared pursuant to procedures outlined in Government Code Section 26909 and other State or Federal audit requirements, and that;
- Said audit or audits contain the expression of an unqualified opinion.

Any accounting record created for a specific event or action may be destroyed upon authorization five years after said event has in all respects terminated. Any source document detailed in a register, journal, ledger or statement may be authorized for destruction five years from the end of the fiscal period to which it applies. The following may be destroyed at any time:

- Duplicated (original-subject to aforementioned requirements).
- Rough drafts, notes or working papers (except audit).
- Cards, listings, nonpermanent indices, other papers used for controlling work or transitory files.

All payroll and personnel records shall be retained indefinitely. Originals may upon authorization be destroyed after seven years retention, provided said records have been

Northern Ca	llifornia R	egional Public Powers Aut	•	aining College Joint
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		ADMINISTRATIV	E POLICIES	
Section Title	Records R	etention		
Section Number	00-25	Effective Date	7/23/2025	Revision Date

microfilmed and qualify for destruction section 4, above. Payroll and personnel records include the following:

Accident reports, injury claims and settlements.

- Injury frequency charts.
- Applications, changes and terminations of employees.
- Insurance records of employees.
- Time cards.
- Classification specifications (job descriptions).
- Performance evaluation forms.
- Earning records and summaries.
- Retirements.

All assessing records may upon authorization be destroyed after seven years retention from lien date; however, their records may be destroyed three years after the lien date when said records are microfilmed as provided for section 4, above.

Records of proceedings for the authorization of long-term debt, bonds, warrants, loans, etc., after issuance or execution may be destroyed if microfilmed as provided for in section 3090.4.4, above. Terms and conditions of bonds warrants, and other long-term agreements should be retained until final payment, and thereafter may be destroyed in less than ten years if microfilmed as provided for in section 4, above. Paid bonds, warrant certificates and interest coupons may be destroyed after six months if detailed payment records are kept for ten years.

Minutes of the meetings of the Board of Directors are usually retained indefinitely in their original form. However, they may upon authorization be destroyed if said minutes are microfilmed as provided for in section 4, above. Recording tapes (or other media) of Board meetings will be kept for a period of one year from the date of the recorded meeting, after which they will be destroyed.

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Section Title	Records R	Retention	•	
Section Number	00-25	Effective Date	7/23/2025	Revision Date

Construction records, such as bids, correspondence, change orders, etc., shall not be kept in excess of seven years unless they pertain to a project which includes a guarantee or grant and, in that event, they shall be kept for the life of the guarantee or grant plus seven years. As-built plans for any public facility or works shall be retained as long as said facility is in existence.

Contracts should be retained for its life plus seven years. Any unaccepted bid or proposal for the construction or installation of any building, structure or other public work which is more than two years old may be destroyed.

Property records, such as documents of title, shall be kept until the property is transferred or otherwise no longer owned by the Training Authority.

APPENDIX A – RECORDS RETENTION GUIDELINES

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Bank statements, reconciliations & deposit slips					1000		- COLOR	6000	- Silverin	SECRETARIA DE LA CONTRACTORIA DE	AND THE REAL PROPERTY.
Dividend checks (canceled)	58	M	100	100	185	-					
Expense reports	100	憶	Sec.	800	200	100					
Monthly/interim financial statements	929	199	競	糖	100	- PK	-	-			
Fixed asset acquisition invoices (after disposal)	31	Table 1	1009	100	150	100					
Accounts payable ledgers	153	88	藝	額	700 B	180	腦				
invoices from customers	120	傷	95250 2018 5018	RES.	Dist.	1	359				
Accounts receivable ledgers	68		#K	1000	(10)	950	18				
invoices to customers	560	260	100	(S)		820	988	-		-	
Cash books & cash register tapes	939 938	100	題	100 100 100 100 100 100 100 100 100 100	200	100	HE		-		_
Subsidiary ledgers	1978	能	180	289	100	48	1991	100			
Monthly trial balances	100	Jan Big	200	級	253	總	調	200 200 200	-	-	
Cancelled Checks	5184 5185	100	196	施	500 500	100	100	188	编	Arge	-
Payroll (individual time report & earnings records)	168	Lagran	100	881	60	100	整		(80) 683	第1年 俄姆	
Audit reports	128	100	100	180	150	13	強	200	133	GENERAL STREET	Addis
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Annual financial statements	155	850 880	90	200	180	施	1800 (Mg)	458 288	180	が変わ	A RESE
Income tax returns & work papers	157	協	524 688	160 160 160 160 160 160 160 160 160 160	6210 (\$18)	部	265	43	課	GEORGE CO.	STATE OF THE
Payroll tax returns & W-2's	200 200 200	(85)	\$100 \$25 \$25	\$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50	425 200	1096	255	100	165	1400	AND SEE
Unused check slock – closed accounts – destroy after 3 months	9,598	266	2982	7900	sign	400	1501	309	14.000	595.545	Parlie and N
Organization Records	BEN Z	描寫		郡		100			100	用题	
Bylaws, charter & minute books	183	談		833	200	TO.		323	潮	(DOS)	549m25
Checks (taxes, property & fulfillment contracts)	120		Van ligh	880	180	100	100	383	事	表面	14.100
Contracts & agreements (after termination)	536	MD.	100	- SH	200	197	继	100	機	2000 高級	
Deeds & easements	1885 (1885)	報	搬	125	(48)	额	100	100	100	SQUE.	STATE OF THE PARTY.
Partnership agreements or corporate documents	250	100	190	25	100 100	PE.	75	53	0.89	15.0	Section
Policy Manual	199	ESE POR	機能	199	550	Late Late	100	9.5	100 m	1500	1 1 1 1 1 1
Correspondence					1	1				Em	
General	250		200	200	1000	322	SPER STATE	N SEED	289	115013	SAME PU
License, traffic & purchase	58	2000 (0.00)	58	83	F	100	1	+			
Legal	0.34 255 255	188	融	為	100	松	100	33	130	特官	el filto
Insurance – Property & Liability	855 H	1800	To the same	1 65 J		7.5	1	The second		THE STATE OF	100 B
Policies (after expiration)	198	10	50	122	130	133	KEE	1281	102	EEM	
Accident reports	(41) (8)	(100) (100)	施	237	599	989	-	+			-
Fire inspection reports	185	150	選	183	83	930	-	+	-		
Safety reports	\$ 188 462	Hell Like	100	98.0 69.0	594 198	(F)	135	125			
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APPENDIX A – RECORDS RETENTION GUIDELINES

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	1	2	3	4	5	6	7	8	g	10	PERM
Personnel files (after termination)											
Employment applications (not hired)	關	麣	鑑								
Payroll (time cards)											
Discrimination charges (after settlement)											
Performance reviews (after termination)			1								158000 at 2070 acc
Contracts (after expiration)		100 100 100 100 100 100 100 100 100 100	耀		P30						23-7-
Disability & sick benefits records		9			8						
Personnel files (after termination)		35	Ü								
Withholding tax statements		態									
Employee manuals & polices (after replaced)	12 to 1		100	THE STATE OF	M		排				
Worker's Compensation documents		15							7.5		
Purchasing and Sales											
Purchase orders		體	8								
Requisitions	900										
Sales contracts			188								
Sales invoices		點				號					

NCRPSTA Policy Manual

- 00-01 Purchasing and Contracting
- 00-02 Travel and Conference Policy
- 00-03 Conflict of Interest Code
- 00-04 Fixed Asset Policy
- 00-05 Investment Policy
- 00-06 Code of Ethical Conduct
- 00-07 Environmental Procurement Policy
- 00-08 Credit Card Usage
- 00-09 Banking Policy
- 00-10 Check Drafting
- 00-11 Check Deposit Policy
- 00-12 Accounts Receivable Policy
- 00-13 Accounts Payable Policy
- 00-14 Bank Reconciliation Policy
- 00-15 Financial Budget Management
- 00-16 Risk Management Policy
- 00-17 Discrimination and Harassment Policy
- 00-18 Sick Leave Policy
- 00-19 Grant Management Procedures
- 00-20 Annual Audit Procedures
- 00-21 End of Month/Year Accounting Procedures
- 00-22 GASB 87 Lease Capitalization Policy
- 00-23 GASB 96 Subscription Based IT Capitalization Policy
- 00-24 Position Authorization Policy
- 00-25 Records Retention Policy
- 01-01 Tactical Firearms Training Center Operating Procedures
- 01-02 Small Arms Firing Range Operation Procedures

10b

CONTRIBUTIONS, GIFTS, GRANTS STATUS		As of 6/30/24	BUDGET	VARIANCE	%	As of 06/30/25	BUDGET	VARIANCE	%	
COMPRENDICES COMP	Revenues	(A)	(B)	(0)			(E)	(F)		
Decomposition Decompositio	1 CONTRIBUTIONS, GIFTS, GRANTS				100.00%	767,180.40			100.00%	
10.00 10.0	3 CONTRIBUTIONS - IN-KIND LOS RIOS	132,364.86	89,691.47	(42,673,39)	147,58%		108,000.00	108.000.00	0.00%	
10 10 10 10 10 10 10 10	5 RENTS, LEASES	332,329,71	232,000.00	(100,329.71)	143.25%	331,645.82	254,000.00	(77.645.82)	130.57%	
1016 122 1016 1016 122 1016 10	6 INTEREST, INVESTMENTS	31,653,74	,	(31,653,74)		43,936.87		(43,936,87)		
8 CICCORTACAC COURTINACT COURTINA	7 OTHER GOV'T REVENUE	1.018,122.87	135,000.00	(883,122.87)	754.17%	112,527.50	140,000.00	27,472.50	80.38%	
9 OTHER LOCAL REVENUE TOTAL PROPERTY FOR ALTER LOCAL REVENUE TOTAL RECULAR SALARIES CONTRIBUTORS from Reserves	8 ICI CONTRACT COURSE REVENUE	,	1,068,433 34	1,068,433,34		726,687.95	863,666.57	136,978.62	84.14%	
10 Contributions from Recent Revised D172277 2 2 200.304 st	9 OTHER LOCAL REVENUE	26,071,19	13,000 00	(13.071.19)	200.55%	16,660,87	13,000.00	(3.660.87)	128.16%	
Contributions from Reserves S		4)	2		100.10%	1,998,639.41			93.14%	
THE CHULAR SALARIES S. 2307.722.77 S. 2305.304 st S. 141.90.76 The SECULAR SALARIES S. 2307.722.77 S. 2305.304 st S. 2305.304 st S. 2305.207 S. 2305.207 S. 2305.304 st S. 2305.307 S. 230			S	S		390,436.25				
19 CALOUMA SALARIES BENEFITS 12,364-86 114,190.76 75,859.46 5 300,347,13 5 465,851.82 5 108,306.49 1 10.000 0 639.09 639.		S				2,389,075.66				
S 386 651 93 S 472 842 69 S 114 190.76 75 85% S 350 347 73 S 468 683 62 S 108 336 49	Expenses			:						
TTS 112,354,86 NATERIALS (68,294,20) 10,000 (0.00) 5,225,09 56,45% (68,294,20) 110,000 (0.00) (13,13) ATERIALS (1,444,08) 1,144,08 TT 123,33,14 5,203,39,44 5,203,39,44 5,203,39,44 (1,1379,10) (1,1379,10) FPLIES (49,247,08) 104,000 (0.00) 54,752,92 47,35% (40,548) (64,142,54 23,597,68 1,1379,10) FPLIES (600,088,22) 4,000 (0.00,131,137,137,137,137,137,137,137,137,137	11 REGULAR SALARIES				75.85%	360,347,13			76.88%	
Beigg Beig	12 IN-KIND SALARIES/BENEFITS	132,364.86						1		
HENNES 100 117,000 00 117,0	13 WORKER'S COMPENSATION	6.774.91	12,000,00	5,225.09	56.46%	9,370.91	10,000.00	629.09	93.71%	ANNUAL
ATERIALS 000 (1,444.08) (1,444.08	14 ALLOCATED BENEFITS	69,266.85	107,000.00	37,733,15	64.74%	68,294.20	120,333.14	52,038,94	56.75%	
1,379.10 1,444.08 1,444.08 1,979.10	15 INSTRUCTIONAL MEDIA/MATERIALS	00.0		,		13.13		(13.13)		
NTING	16 INSTRUCTIONAL - PRINTING	1,444.08		(1,444.08)		1,979.10		(1.979.10)		
NTING	17 INSTRUCTIONAL - BOOKS									
NTING SERVICES 600.068.82 9.500 00 1,716.61 81,93% SERVICES 600.068.82 9.900 00 1,716.61 81,20% SERVICES 600.07 9.900 00 1,716.71 81,20% SERVICES 600.07 9	18 NON-INSTRUCTIONAL SUPPLIES	49,247.08	104,000.00	54,752.92	47,35%	40,544,86	64,142.54	23,597.68	63.21%	
SERVICES 600.088.82 849,782.46 249,713.64 70.61% 512.990,75 622,380.21 109,389.46 67,730.94 83.500.00 1,716.61 81.93% 7.573.58 9.500.00 1,926.42 1,926.02 2,500.00 15,690.75 622,880.19 109,389.46 1,926.02 2,500.00 15,690.75 66.299.75 622,880.21 109,389.46 1,926.02 2,500.00 15,690.75 66.49% 10,939.49 1,926.02 1,000.00 10,939.40 1,926.02 1,000.00 10,939.40 1,926.02 1,000.00 10,939.40 1,926.02 1,926.00 10,939.41 1,926.00 10,91.90 1,926.00 10,939.41 1,926.00 10,91.90 1,926.00 10,939.41 1,926.00 10,926.00 1,926.00 10,939.41 1,926.00 10,926.00 1,926.00	19 NON-INSTRUCTIONAL PRINTING	568.73	2,000.00	1,431.27	28.44%	287.43	1,000.00	712.57	28.74%	
SERVICES 600,068.82 849,782.46 249,713.64 70.61% 512,990.75 622,380.21 109,389,46 E 7730.34 83,500.00 15,768.06 81,11% 52,880.99 69,100.20 16,309.21 1 955.00 64,500.00 5,000.00 7,300.87 70,583.17 72,590.00 2,000.83 1 36,342.45 135,000.00 7,300.87 73.648.05 135,000.00 14,648.05 135,000.00 13,527.07 75,41% 238,785.96 55,000.00 115,223.44 1 13,951.51 16,000.00 2,048.49 87,20% 14,825.68 16,000.00 11,74.32 5 5683.70 7,000.00 13,627.07 75,41% 38,785.96 55,000.00 11,74.32 5 5683.70 7,000.00 13,627.07 75,41% 1800.00 2,000.00 11,74.32 5 5683.70 7,000.00 13,600.00 73,000.00 13,600.00 11,74.32 5 5683.70 7,000.00 13,600.00 13,600.00 2,048.49 87,20% 14,825.68 16,000.00 11,74.32 5 5683.70 7,000.00 13,600.00 13,600.00 2,048.49 87,20% 14,825.68 16,000.00 11,74.32 5 5683.70 7,000.00 13,600.00 13,600.00 2,048.49 87,20% 14,825.68 16,000.00 11,74.32 5 5683.70 7,000.00 13,600.00 13,600.00 2,000.00 2,000.00 11,74.32 5 5683.70 7,000.00 13,600.00 13,600.00 2,000.00 2,000.00 11,74.32 5 5683.70 7,000.00 11,388.54 103,47% 12,100.00 2,000.00 14,635.22 5 800.00 15,800.00 10,000.00 10,000.00 10,000.00 14,635.22 5 800.00 15,800.00 10,000.00 10,000.00 10,000.00 11,186.00 11,	20 TOOLS	7.783.39	9,500 00	1,716.61	81.93%	7,573,58	9,500.00	1,926.42	79.72%	
FE 67,730.94 83,500.00 15,769.06 81,11% 52,880.99 69,190.20 16,309.21 17,955.00 2,560.00 56,500 78,20% 70,593.17 72,590.00 931.00 931.00 69,500.31 107.76% 70,593.17 72,590.00 20.006.83 100.006.83 18,876.56 54,700.00 15,823.44 17,322.45 135,000.00 (1,342.45) 100.99% 139,648.05 136,000.00 (1,342.45) 100.99% 139,648.05 136,000.00 (1,342.45) 100.99% 139,648.05 136,000.00 (1,342.45) 100.99% 139,648.05 136,000.00 (1,342.45) 100.99% 139,648.05 136,000.00 (1,342.46) 136,520.00 (1,342.45) 100.99% 13,720% 14,825.68 16,000.00 (1,342.46) 136,500.00 (1,342.	21 CONTRACTS - PERSONAL SERVICES	600,068.82	849,782,46	249,713.64	70.61%	512,990.75	622,380.21	109,389,46	82.42%	
1,955.00 2,500.00 545.00 78.20% 2,069.00 3,000.00 931.00 831.00	22 TRAVEL AND CONFERENCE	67,730.94	83,500.00	15,769.06	81.11%	52,880.99	69,190.20	16,309.21	76.43%	
13 10 10 10 10 10 10 10	23 DUES & MEMBERSHIPS	1,955.00	2,500.00	545.00	78.20%	2,069.00	3,000.00	931.00	68.97%	ANNUAL
NIG SVCS 47,309.13 54,700.00 7,390.87 86.49% 38,876.56 54,700.00 15,823.44 136,342.45 135,000.00 (1,342.45) 100.99% 139,648.05 135,000.00 (4,648.05) 13,4472.93 55,000.00 13,577.07 75,41% 38,785.96 55,000.00 11,74,32 5,683.70 7,000.00 1,316,30 81,20% 6,616,97 7,000.00 11,74,32 5,640.00 3,000.00 6,235,39 89,61% 57,070.44 60,000.00 52,000 41,388.54 40,000.00 (1,388.54) 103,47% 63,000 00 2,929.56 25,716.92 31,000.00 5,283.99 82,83% 28,863.75 34,000.00 75,584.80 15,800.00 15,800.00 (2,000.76) 102,77% 63,764.78 78,400.00 14,635.22 75,400.76 73,400.00 (2,000.76) 102,77% 63,764.78 78,400.00 75,584.80 15,800.00 15,800.00 (10,000.76) 10,205.75 10,001.00 75,584.80 15,800.00 15,800.00 (60.76) 106,35% 10,382.5 11,50.00 11,1175 25,716.92 27,850.00 (81,549.47) 392.82% 31,529.66 32,450.00 11,1175 25,728.57 540.76 55,628.76 0,00% 27,586.00 16,400.00 (11,186.00) 11,1175 25,728.57 540.76 55,628.76 0,00% 27,586.00 16,400.00 (11,186.00) 11,1175 25,728.50.00 28,00% 27,586.00 10,00% 27,586.00 10,001.00 75,584.80 25,728.50.00 28,00% 27,586.00 10,00% 27,586.00 10,001.00 75,584.80 25,738.50.76 800.00 (60.76) 106,35% 27,586.00 16,400.00 11,1175 25,738.50.76 800.00 (60.76) 106,35% 31,529.66 32,450.00 920.34 25,628.76 55,628.76 0,00% 27,586.00 16,400.00 11,1175 25,738.50.76 800.00 (60.76) 106,35% 31,529.66 32,450.00 920.34 25,738.50.76 800.00 (60.76) 106,35% 31,529.66 32,450.00 920.34 25,738.50.76 800.00 (60.76) 106,35% 31,529.66 32,450.00 920.34 25,738.50.40 800.00 10,000 10,000% 27,586.00 10,000 10,000 11,1175 25,628.76 55,628.76 0,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,000 10,00% 27,586.00 10,000 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10,000 10,00% 27,586.00 10	24 INSURANCE	69,504.31	64,500.00	(5,004.31)	107.76%	70,583,17	72,590.00	2,006.83	97.24%	ANNUAL
136,342.45 135,000.00 (1,342.45) 100,99% 139,648.05 135,000.00 (4,648.05) 13,648.05 135,000.00 (4,648.05) 13,648.05 135,000.00 (4,648.05) 13,147.32 13,147.32 13,147.32 14,825.68 16,000.00 11,174.32 14,825.68 16,000.00 11,174.32	25 UTILITIES AND HOUSKEEPING SVCS	47,309.13	54,700.00	7,390.87	86.49%	38,876.56	54,700.00	15,823.44	71.07%	
13.951.51 16,000.00 13,527.07 75.41% 38.785.96 55,000.00 16,214.04 13.951.51 16,000.00 2,048.49 87.20% 6.616.97 7,000.00 1,174.32 5,683.70 7,000.00 1,316.30 81.20% 6.616.97 7,000.00 383.03 1,380.00 2,500.00 6,235.39 89.61% 57.070.44 60.000 00 2,929.56 2,640.00 3,000.00 6,235.39 89.61% 57.070.44 60.000 00 2,929.56 2,640.00 3,000.00 6,235.39 89.61% 57.070.44 60.000 00 2,929.56 2,640.00 3,000.00 (1,388.54) 103.47% 42.194.88 42,500.00 305.12 2,5716.92 31,000.00 5,283.08 82.96% 28.863.75 34.000 00 5,136.25 2,5716.92 31,000.00 10,200.76) 102.73% 63.764.78 78.400 00 14,635.22 9,800.43 20,001.00 10,200.57 49.00% 27.586.00 16,400.00 (11,186.00) 11,75 8,500.00 15,800.00 (81,549.47) 392.82% 31,529.66 32,450.00 920.34 NTS 5,5,628.76 55,628.76 55,628.76 0.00% 357,924.90	26 ELECTRIC	136,342.45	135,000.00	(1,342.45)	100.99%	139,648.05	135,000.00	(4,648.05)	103.44%	
13.951.51 16,000.00 2,048.49 87.20% 14,825.68 16,000.00 1,174.32 5,683.70 7,000.00 1,316.30 81.20% 6,616.97 7,000.00 383.03 1,980.00 2,500.00 520.00 79.20% 1,980.00 2,500.00 520.00 53.764.61 60.000.00 6,235.39 89.61% 57.070.44 60.000.00 2,929.56 2,640.00 3,000.00 360.00 88.00% 2,640.00 3,000.00 360.00 41,388.54 40,000.00 (1,388.54) 103.47% 42,194.88 42,500.00 360.00 41,388.54 40,000.00 (1,388.54) 103.47% 42,194.88 42,500.00 305.12 25,716.92 31,000.00 (2,000.76) 102.73% 63,764.78 78,400.00 114,635.25 9,800.43 20,001.00 10,000.07 2,416.20 10,001.00 75,84.80 15,800.00 15,800.00 (30.56.76) 10,038.26 32,450.00 1111.75 10,399.47 27,850.00 (3	27 GAS	41,472.93	55,000.00	13,527.07	75.41%	38,785.96	55,000.00	16,214.04	70.52%	
5,683.70 7,000.00 1,316.30 81.20% 6,616.97 7,000.00 383.03 1,980.00 2,500.00 520.00 79.20% 1,980.00 2,500.00 520.00 53.764.61 60.000.00 3,000.00 3,600.00 3,600.00 2,929.56 2,640.00 3,000.00 3,000.00 3,600.00 3,600.00 3,600.00 41,388.54 40,000.00 (1,388.54) 103.47% 42,194.88 42,500.00 360.00 25,716.92 31,000.00 5,283.08 82.96% 28,863.75 34,000.00 5,136.25 75,400.76 73,400.00 (2,000.76) 102.73% 63,764.78 78,400.00 14,635.22 9,800.43 20,001.00 10,200.57 100.00 2,416.20 10,001.00 7,584.00 15,800.00 15,800.00 (50.76) 106.35% 2,416.20 10,001.00 111.75 850.76 800.00 (50.76) 106.35% 32,450.00 547.362.21 547.362.21 1TS 55,628.76 55,628.76	28 SEWER	13,951.51	16,000.00	2,048,49	87,20%	14,825 68	16,000.00	1,174.32	92.66%	
1,980,00 2,500,00 6,235,39 89.61% 57.070 44 60.000 2,929.56 2,640.00 3.000,00 6,235,39 89.61% 57.070 44 60.000 0 2,929.56 2,640.00 3.000,00 6,235,39 89.61% 2,640.00 3.000 00 2,929.56 3.000 00 41,388.54 40,000,00 (1,388.54) 103.47% 42.194.88 42,500.00 360	29 TRASH	5,683.70	7,000.00	1,316.30	81.20%	6,616.97	7,000.00	383.03	94.53%	
53.764.61 60,000.00 6,235.39 89.61% 57,070.44 60,000.00 2,929.56 2,640.00 3,000.00 360.00 360.00 3,000.00 360.00 3,000.00	30 PEST CONTROL	1,980,00	2,500,00	520.00	79.20%	1,980.00	2,500 00	520.00	79.20%	
2,640.00 3,000.00 360.00 88.00% 2,640.00 3.000.00 360.00 360.00 41.388.54 40,000.00 (1.388.54) 103.47% 42.194.88 42,500.00 305.12 25,716.92 31,000.00 5,283.08 82.96% 28.863.75 34.000.00 5,136.25 75,400.76 73,400.00 10,200.57 49.00% 2,416.20 10,001.00 7,584.80 15,800.00 15,800.00 15,800.00 (10,001.00 10,000.00 10,000.00 15,136.25 11,136.00 11,175 11,1	31 JANITORIAL SERVICES	53,764.61	60,000.00	6,235.39	89.61%	57,070 44	60,000 00	2,929.56	95.12%	
41,388,54 40,000.00 (1.388,54) 103.47% 42,194.88 42,500.00 305.12 25,716.92 31,000.00 5,283.08 82.96% 28,863.75 34,000.00 5,136.25 75,400.76 73,400.00 (2,000.76) 102,73% 63,764.78 78,400.00 14,635.22 9,800.43 20,001.00 10,200.57 49.00% 27,586.00 16,400.00 (11,186.00) 15,800.00 15,800.00 (60.76) 106.35% 1,038.25 11,50.00 (11,186.00) 11,038.25 11,50.00 111.75 850.76 800.00 (60.76) 106.35% 1,038.25 11,50.00 111.75 109,399.47 27,850.00 (81,549.47) 392.82% 31,529.66 32,450.00 920.34 XTS 55,628.76 55,628.76 0.00% 345,269.74 547.362.21 547.362.21	32 ALARM MONITORING	2,640.00	3,000.00	360.00	88.00%	2,640.00	3,000 00	360 00	88.00%	6/30/25
25,716 92 31,000,00 5,283,08 82,96% 28,863,75 34,000 00 5,136,25 75,400,76 73,400,00 (2,000,76) 102,73% 63,764,78 78,400 00 14,635,22 9,800,43 20,001,00 10,200,57 49,00% 27,586,00 16,400,00 (11,186,00) 1 850,76 800,00 (50,76) 106,35% 1,150,00 11,175 850,76 800,00 (81,549,47) 392,82% 31,529,66 32,450,00 920,34 55,628,76 55,628,76 0,00% 31,529,66 32,450,00 920,34 346,269,74 355,028,76 31,000,00 357,924,90 357,924,90	33 WATER	41,388.54	40,000.00	(1.388 54)	103.47%	42,194 88	42,500 00	305.12	99.28%	
75,400.76 73,400.00 (2,000.76) 102.73% 63,764.78 78,400.00 14,635.22 9,800.43 20,001.00 10,200.57 49.00% 2,416.20 10,001.00 7,584.80 15,800.00 15,800.00 (50.76) 106.35% 1,038.25 1,150.00 (11,186.00) 11,75 850.76 800.00 (50.76) 106.35% 1,038.25 1,150.00 (11,186.00) 11,175 109,399.47 27,850.00 (81,549.47) 392.82% 31,529.66 32,450.00 920.34 55,628.76 55,628.76 0,00% 547.362.21 547.362.21	34 LANDSCAPING SERVICES	25,716,92	31_000.00	5,283,08	82.96%	28,863,75	34.000.00	5,136.25	84 89%	
9,800.43 20,001.00 10,200,57 49.00% 2,416.20 10,001.00 7,584.80 15,800.00 15,800.00 0.00 100.00% 27,586.00 16,400.00 (11,186.00) 1 850.76 800.00 (81,549.47) 392.82% 31.529.66 32.450.00 920.34 111.75 346,269.74 55,628.76 55,628.76 0.00% 357,924.90 357,924.90	35 REPAIRS	75,400.76	73,400.00	(2,000.76)	102,73%	63,764.78	78,400 00	14,635.22	81 33%	
15,800.00 15,800.00 0.00 100.00% 27,586.00 16,400.00 (11,186.00) 850.76 800.00 (50.76) 106.35% 1,038.25 1,150.00 111.75 117.55	36 RENTS AND LEASES	9,800.43	20,001.00	10,200,57	49 00%	2,416.20	10,001,00	7,584.80	24 16%	
850.76 800.00 (50.76) 106.35% 1,038.25 1,150.00 111.75 PENSES 109,399.47 27,850.00 (81,549.47) 392.82% 31.529.66 32.450.00 920.34 VTS 55,628.76 55,628.76 0.00% 547.362.21 547,362.21 346,269.74 346,269.74	37 AUDITS	15,800.00	15,800.00	00.0	100 00%	27,586 00	16,400,00	(11,186,00)	168 21%	PIXED
PENSES 109,399.47 27,850.00 (81,549.47) 392.82% 31,529.66 32,450.00 920.34 VITS 55,628.76 55,628.76 0.00% 547.362.21 547,362.21 346,269.74 357,924.90	38 POSTAGE	850.76	800.00	(92.09)	106.35%	1,038.25	1,150,00	111,75	90 28%	FIXED
JTS 55.628.76 55.628.76 0.00% 547.362.21 547.362.21 346.269.74 357.924.90	39 OTHER OPERATIONAL EXPENSES	109,399.47	27,850.00	(81,549 47)	392.82%	31 529 66	32,450,00	920 34	97 16%	
346,269.74	40 LEASEHOLD IMPROVEMENTS		55,628.76	55,628 76	%00 0		547 362 21	547,362.21	%00 0	
DEPRECIATION 346.269.74	40a CAPITALIZED EQUIPMENT									
	DEPRECIATION	346,269,74				357,924,90				
2,293,131 85	41 Total Expenses S	\$ 2,293,131,85	\$ 2,305,304,91	\$ 490,807,66	99 47%	\$ 1,982,696.33 \$	2 536 282 92	\$ 553,586,59	78,17%	

FY 24-25 REVENUE DETAIL

Contributions - Member Agencies	767,180,40	767,180.40
Interest on Investments	43,936.87	43,936.87
Classrooms, Mat Rooms, Obstacle Course, Modulars	190,116.78	
Tactical Village	48,454.60	
Range 1	42,102.52	
Range 2	654.53	
Range 3	25,299.25	
Shoothouse	25,018.14	331,645.82
Basic SWAT Course	00.008,86	
Tactical Village - TSO - ShootHouse RSO	16,727.50	112,527.50
IC! POST Contract (includes non-reimbursible students)	609,789.13	
ICI - Indirect Fees	116,898.82	726,687.95
Canteen, CC Processing Fee, MISC. Refunds and recycling	1,577.12	
Member Agency Reimbursements	ı	
Liberty/Miwall - Brass Recycling	15,083.75	16,660.87

FY 2024-2025 HIGHLIGHTS

ICI Program

- Salary Reimbursements \$81,437.00
- In-Direct Fees \$99,072.37
- Facilities \$121,625.00

ICI PROGRAM TOTAL - \$302,134.37

Principled Policing

- Salary Reimbursements \$10,260.00
- In-Direct Fees \$17,826.45
- Facilities \$1,650.00

PRINCIPLED POLICING TOTAL - \$29,736.45

SWAT Courses

• Revenue over Expenditures - \$34,733.43

SWAT CLASSES TOTAL - \$34,733.43

Facility Rentals

- Classrooms \$67,611.78
- Range 1 \$42,102.52
- Range 2 \$654.53
- Range 3 = \$25,299.25
- Tactical Village \$48,454.60
- Shoot House \$25,018.14

FACILITY USAGE TOTAL - \$209,140.82

GRAND TOTAL - \$332,416.82

No Calif Regional Public Safety Training Aging Report as of 6/30/25

				Days Old			
		0 - 30	31 - 60	61 - 90	91 - 120	121 +	
Cust ID	Customer Name	05/31 - 06/30	05/01 - 05/30	04/01 - 04/30	03/02 - 03/31	all prior - 03/01	Balance
ABC001	Dept of Alcohol	\$2,585.00	\$0.00	\$0.00	\$0.00	\$275.00	\$2,860,00
APD003	Amtrak Police Department	\$0.00	\$165.00	\$0.00	\$880.00	\$0.00	\$1,045,00
CDCR01	CDCR - OCS	\$4,200.00	\$6,300.00	\$0.00	\$0.00	\$0.00	\$10 500 00
CDCR04	CDCR - DAPO - CPAT	\$770.00	\$0.00	\$0.00	\$0.00	\$0.00	\$770 00
CHP001	CALIFORNIA HIGHWAY PATROL	\$9,000.00	\$11_892.50	\$0.00	\$0.00	\$0.00	\$20,892.50
CHPICI	California Highway Patrol	\$0.00	\$0.00	\$0.00	\$0.00	\$0.04	\$0.04
COS006	COUNTY OF SACRAMENTO	\$3,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,080,00
DCA001	DEPARTMENT OF CONSUMER	\$838.75	\$0.00	\$0,00	\$0.00	\$0.00	\$838,75
DCA002	DEPARTMENT OF CANNABIS	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00	\$550 00
DMC001	DEPARTMENT OF MOTOR	\$481.25	\$0.00	\$0,00	\$0.00	\$0_00	\$481;25
DODIG1	Dept of Defense Inspector Gen	\$0.00	\$0.00	\$0.00	\$0.00	(\$0.30)	(\$0.30)
DOI001	DEPARTMENT OF INSURANCE	\$137.50	\$0.00	\$0.00	\$0.00	\$0.00	\$137.50
DQJ001	Department of Justice	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$100.00
DOJ002	Department of Justice	\$0.00	\$220.00	\$0.00	\$0.00	\$0.00	\$220:00
DOJ003	CA DEPARTMENT OF JUSTICE	\$825.00	\$0.00	\$0.00	\$0.00	\$0.00	\$825 00
DQJ005	Department of Justice	\$632.50	\$0.00	\$0.00	\$0.00	\$0.00	\$632,50
DOJ007	DEPARTMENT OF JUSTICE	\$550.00	\$550.00	\$0,00	\$0.00	\$0.00	\$1,100.00
DTSC01	DEPT OF TOXIC SUB. CONTROL	\$550.00	\$0.00	\$0.00	\$852.50	\$0.00	\$1,402,50
DVA001	Department of Veterans Affairs	\$220.00	\$0.00	\$0.00	\$0.00	\$0,00	\$220.00
HSI001	Homeland Security Invest.	\$866.25	\$0.00	\$0.00	\$0.00	\$0.00	\$866.25
IRS001	INTERNAL REVENUE SERVICE	\$343.75	\$0.00	\$0.00	\$0.00	\$0.00	\$343.75
ISTM01	International School of	\$0.00	\$0.00	\$0.00	\$770.00	\$0,00	\$770:00
LPD001	Lodi Police Department	\$0.00	\$770.00	\$0.00	\$0.00	\$0.00	\$770.00
OLES01	OFFICE OF LAW	\$0,00	\$275.00	\$0.00	\$0.00	\$0.00	\$275.00
PCP001	PLACER COUNTY PROBATION	\$818 13	\$0.00	\$0.00	\$0.00	\$0.00	\$818.13
POST01	COMMISSION ON P O.S.T.	\$101,124,21	\$0.00	\$0.00	\$0.00	\$0.00	\$101,124,21
RICHPD0	RICHMOND POLICE	\$0.00	\$770.00	\$0.00	\$0.00	\$0.00	\$770.00
SAC001	CITY OF SACRAMENTO	\$220.00	\$0.00	\$0.00	\$0.00	\$0.00	\$220.00
SAC002	City of Sacramento - SFD	\$0.00	\$4,400.00	\$0.00	\$0.10	\$0.00	\$4,400 10
SSA001	SSA/OIG/OI	\$275.00	\$0.00	\$0.00	\$0.00	\$587.50	\$862 50
SSD001	SACRAMENTO CO. SHERIFF'S	SO 00	\$0.00	\$4,111.25	\$0.00	\$0.00	\$4,111.25
SVSP001	SALINAS VALLEY STATE	\$0.00	\$0.00	\$0.00	\$0.00	\$375.00	\$375.00
USAF01	United States Air Force Base	SO 00	\$0.00	\$0.00	\$0.00	\$3,250.00	\$3,250 00
USAF02	UNITED STATES AIR FORCE	\$220 00	\$165.00	\$110.00	\$75.00	\$0.00	\$570 00
USCG01	US Coast Guard	\$0.00	\$0.00	\$0.00	\$0.00	\$9,000.00	\$9,000 00
USDA03	US FOREST SERVICE - WFAP	\$0.00	\$0.00	\$0.00	\$0.00	\$110.00	\$110.00
USFS01	US FOREST SERVICE	\$0:00	\$1,875.18	\$0.00	\$0.00	\$0.00	\$1,875.18
VPD002	Vallejo Police Department	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500,00
		\$128,287.34	\$27,382.68	\$4,221.25	\$2,577.60	\$14,197.24	\$176,666.11
		72 62%	15;50%	2.39%	1.46%	8.04%	100 00%
				ME	MBER AGENCIES	\$4,620.10	3%
					POST/CHP	\$122,016.71	69%
					ALL OTHERS	\$50,029.30	28%

No Calif Regional Public Safety Training

Statement of Cash Flows Worksheet

For the period ended 6/30/2025

		<u>Y</u>	ear to Date
Cash Flows from Operating Activities			
Change in net assets			\$15,943,08
<u>Adjustments</u>			
(To convert net assets to cash basis)			
Decrease in Accounts Receivable-Prior Year			\$11,802.69
Decrease in Current Year Receivables			\$157,458.99
Decrease in Prepaid Expenses			\$9,216,16
Increase in Depreciation Expense			\$357,924.90
Increase in Accounts Payable-Prior Year			\$17,164,30
Decrease in Accounts Payable Module-Vendor			(\$34,288,70)
Increase in DEFERRED REVENUE			\$540.00
Total Adjustments			\$519,818.34
Net Cash used by Operating activities			\$535,761.42
Cash Flows from Investing Activities			
Purchase of Equipment			(\$126 851 29)
Purchase of Leasehold Improvements			(\$14,375.00)
Purchase of CONSTRUCTION IN PROGRESS			(\$352,741.85)
Net Cash Used by Investing Activities			(\$493,968 14)
Net Increase (Decrease) in Cash			\$41,793.28
Cash and Cash Equivalents at Beginning of Period			\$2,385,084.30
Cash and Cash Equivalents at End of Period			\$2,426,877.58
	CASH IN FNB - CHECKING	\$	805,734.39
	CASH IN FNB - MONEY MARKET	\$	1,012,837.82
	CASH IN UBS ACCOUNT	\$	17,243.21
	UBS INVESTMENTS	\$	591,062.16
		\$	2,426,877.58