

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

JPA Board of Directors - Agenda
Wednesday March 25, 2026 – 1:00 pm – IN PERSON
2409 Dean Street, Room 124, McClellan, CA 95652

PUBLIC MEETING

- I. Call to Order
- II. Pledge of Allegiance
- III. Public comment on agenda/non-agenda items – None scheduled
- IV. Consent Agenda
 - Receive– NCRPSTA Board Meeting Summary – January 28, 2026
 - Approve – NCRPSTA Board Meeting Action Summary – Special Meeting February 5, 2026
- V. Presentations
 - NCRPSTA – Financials for the period ending 02/28/26
 - NCRPSTA – Aging Report for the period ending 02/28/26
 - NCRPSTA – Statement of Cash Flows for the period ending 02/28/26
 - Receive Presentation – Ms. Kelly Rowley
 - NCRPSTA Facilities Report
 - Receive Presentation – Mr. Jack Stehno
- VI. Action Items
 - None Scheduled
- VII. Executive Directors Report
- VIII. Board Member Questions and Comments
- IX. Future Agenda Items
- X. Meeting Schedule
 - NCRPSTA Inter-Agency Planning Team – March 23rd, April 6th and 20th.
 - NCRPSTA Board of Directors – May 27th
- XI. Adjournment

Posted March 19, 2026 – 1:00 pm



Kelly Rowley, Clerk of the Board

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Meeting Summary - JPA Board of Directors
Wednesday January 28, 2026

NO QUORUM

Call to Order: 1:11 pm

Roll Call: Capt. Vance Chandler (SPD), Assistant Chief Tilden Billiter (SFD), and Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

- Approve – NCRPSTA Board Meeting Action Summary – November 18, 2025
- Approve – NCRPSTA Facility Use Fee schedule – adding MOD C, H-1, H-2 CSI Bldg.
- Approve – Additional 125k from reserves for the completion of Capital Improvements

No quorum – items moved to future Board of Directors Meeting

Presentations/Discussion:

NCRPSTA Financial Report

- Board Members were provided financial reports for the period 12/31/2025

NCRPSTA Facilities report

- Campus – there was an attempted wire theft at the MODS, the fence was cut and there appears to be “scorch” marks around the electrical panel. Electrician has repaired the wiring.
- HVAC – the mat rooms were cold; it was determined that the circulation fan had failed – repair has been made.
- IT Upgrades - internet for the campus was upgraded to provide better internet access to students and staff.
- B686 – upgrades to the weight room have been made – painting a darker grey color.
- MOD C – final touches are being done in preparation for the final inspection with the county.
- Range – the bridge deck at the range has been replaced.
- Range – Action Target has fixed the controller to the turning target system.

Action Items:

None Scheduled

Executive Director’s Report/Training Report:

- Sig Sauer – Public Information Act request has been fulfilled. The Washington State Academy was sued by Sig Sauer, however the Attorney General of Washington State has tossed it out stating that the Washington Academy did not have to consider the corporations interest.
- Banking – an additional \$250k was transferred to the Money Market account.

NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Meeting Summary - JPA Board of Directors
Wednesday January 28, 2026

- MOD C – We will be getting the fire inspection done first, then the final county inspection.
- Internet – Dave Kevin and Kurt Dittig ran cat 6 cabling to be able to handle the high-speed internet.
- Gym – painting to be done, drywall repairs will happen first.
- POST – We were visited by the ICI Program Manager; the purpose of the visit was to ensure that our processes and procedures are acceptable by POST standards.
- Basic SWAT Course – there was an incident with students group texting, evidently somehow and number was entered that was a non-law enforcement citizen. The citizen filed a police report. Instructor has been counseled. POST was satisfied with the report we had presented them. POST will be evaluating the next Basic SWAT course.
- The Sacramento County range at RCCC was flagged by CalOSHA due to 2 employees with high levels of lead in their blood test. Preliminary informational meeting was held to discuss current acceptable practices and signage.

Board Member Comments and Questions:

None received.

Meeting Adjourned: 1:58 pm

Attested to:



Kelly Rowley, Clerk of the Board

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NORTHERN CALIFORNIA REGIONAL PUBLIC SAFETY TRAINING AUTHORITY

Meeting Summary - JPA Board of Directors
Thursday February 5, 2026

SPECIAL MEETING

Call to Order: 08:29 am

Roll Call: Capt. Vance Chandler (SPD), Assistant Chief Tilden Billiter (SFD), Mr. John McCormack (ARC) and Mr. Stephen Quinn, Executive Director

Pledge of Allegiance:

Public Comment: None received

Consent Agenda

- Approve – NCRPSTA Board Meeting Action Summary – November 18, 2025
- Approve – NCRPSTA Facility Use Fee schedule – adding MOD C, H-1, H-2 CSI Bldg.
- Approve – Additional 125k from reserves for the completion of Capital Improvements

A motion to approve the consent agenda was made by Dean McCormack, seconded by Captain Chandler, all in favor, motion passes.

Presentations/Discussion:

NCRPSTA Financial Report

- None received

NCRPSTA Facilities report

- None received

Action Items:

None Scheduled

Executive Director's Report/Training Report:


- None received

Board Member Comments and Questions:

None received.

Meeting Adjourned: 08:32 am

Attested to:



Kelly Rowley, Clerk of the Board

as of 02/28/2026

venues	As of 02/28/25			As of 02/28/26		
	(A)	(B)	(C)	(D)	(E)	(F)
1 CONTRIBUTIONS, GIFTS, GRANTS	\$ 575,385.30	\$ 767,180.10	\$ 191,794.80	\$ 575,385.30	\$ 767,180.10	\$ 191,794.80
3 CONTRIBUTIONS - IN-KIND LOS RIOS		108,000.00	108,000.00		130,000.00	130,000.00
5 RENTS, LEASES	180,151.89	254,000.00	73,848.11	223,350.58	279,000.00	55,649.42
6 INTEREST, INVESTMENTS	10,850.71		(10,850.71)	41,839.37		(41,839.37)
7 OTHER GOVT REVENUE	502,696.32	140,000.00	(362,696.32)	85,322.50	238,425.50	153,103.00
8 ICI CONTRACT COURSE REVENUE		863,666.57	863,666.57	509,737.10	636,135.76	126,398.66
9 OTHER LOCAL REVENUE	8,012.96	13,000.00	4,987.04	9,440.59	15,200.00	5,759.41
10 Total Revenues	\$ 1,277,097.18	\$ 2,145,846.67	\$ 868,749.49	\$ 1,445,075.44	\$ 2,065,941.36	\$ 620,865.92
10a Contributions from Reserves	\$ 382,186.25	\$ 382,186.25	\$ 382,186.25	\$ 289,595.69	\$ 289,595.69	
10b REVISED TOTAL	\$ 1,659,283.43	\$ 2,528,032.92	\$ 1,250,935.74	\$ 1,734,671.13	\$ 2,355,537.05	

penses	As of 02/28/25			As of 02/28/26		
	(A)	(B)	(C)	(D)	(E)	(F)
11 REGULAR SALARIES	\$ 212,904.89	\$ 468,683.62	\$ 255,778.73	\$ 220,532.25	\$ 482,877.84	\$ 262,345.59
12 IN-KIND SALARIES/BENEFITS						
13 WORKER'S COMPENSATION	9,370.91	10,000.00	629.09	11,708.81	10,000.00	(1,708.81)
14 ALLOCATED BENEFITS	33,804.67	120,333.14	86,528.47	29,251.72	138,429.56	109,177.84
15 INSTRUCTIONAL MEDIA/MATERIALS	13.13					
16 INSTRUCTIONAL - PRINTING	1,259.66		(1,259.66)	1,524.42		(1,524.42)
17 INSTRUCTIONAL - BOOKS						
18 NON-INSTRUCTIONAL SUPPLIES	29,522.66	64,142.54	34,619.88	53,513.67	62,663.65	9,149.98
19 NON-INSTRUCTIONAL PRINTING	167.22	1,000.00	832.78	385.94	1,000.00	614.06
20 TOOLS	3,211.80	9,500.00	6,288.20	8,665.59	7,500.00	(1,165.59)
21 CONTRACTS - PERSONAL SERVICES	322,535.75	622,380.21	299,844.46	370,846.25	501,745.00	130,898.75
22 TRAVEL AND CONFERENCE	34,698.90	69,190.20	34,491.30	33,995.03	56,820.00	22,824.97
23 DUES & MEMBERSHIPS	1,809.00	3,000.00	1,191.00	1,872.00	3,000.00	1,128.00
24 INSURANCE	70,583.17	72,590.00	2,006.83	60,263.61	85,000.00	24,736.39
25 UTILITIES AND HOUSKEEPING SVCS	26,298.31	54,700.00	28,401.69	26,769.18	58,600.00	31,830.82
26 ELECTRIC	83,845.66	135,000.00	51,154.34	96,091.24	135,000.00	38,908.76
27 GAS	26,850.90	55,000.00	28,149.10	32,254.56	65,000.00	32,745.44
28 SEWER	9,519.68	16,000.00	6,480.32	10,430.29	18,000.00	7,569.71
29 TRASH	4,458.88	7,000.00	2,541.12	5,279.30	8,500.00	3,220.70
30 PEST CONTROL	1,320.00	2,500.00	1,180.00	1,155.00	2,500.00	1,345.00
31 JANITORIAL SERVICES	37,764.16	60,000.00	22,235.84	38,895.36	65,000.00	26,104.64
32 ALARM MONITORING	1,980.00	3,000.00	1,020.00	2,160.00	3,000.00	840.00
33 WATER	24,533.20	42,500.00	17,966.80	25,902.24	44,000.00	18,097.76
34 LANDSCAPING SERVICES	19,200.00	34,000.00	14,800.00	20,610.00	34,000.00	13,390.00
35 REPAIRS	36,916.01	78,400.00	41,483.99	83,227.88	78,400.00	(4,827.88)
36 RENTS AND LEASES	1,409.87	10,001.00	8,591.13	1,890.59	8,001.00	6,110.41
37 AUDITS	27,586.00	16,400.00	(11,186.00)	26,225.00	25,000.00	(1,225.00)
38 POSTAGE	1,029.85	1,150.00	120.15	794.83	1,250.00	455.17
39 OTHER OPERATIONAL EXPENSES	19,077.77	32,450.00	13,372.23	20,251.21	35,250.00	14,998.79
40 LEASEHOLD IMPROVEMENTS	29,777.48	539,112.21	509,334.73	289,214.39	300,000.00	10,785.61
40a CAPITALIZED EQUIPMENT DEPRECIATION	219,675.29			25,315.32		
Total Expenses	\$ 1,291,124.82	\$ 2,528,032.92	\$ 1,456,596.52	\$ 1,499,025.68	\$ 2,230,537.05	\$ 731,511.37

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 2/28/2026

	MEMBER AGENCY CONTRIBUTIO	FACILITY USE FEES	MISC - NON GOV'T REVENUE	ICI - INDIRECT FEES	Total
Revenues					
CONTRIBUTIONS, GIFTS, GRANTS	\$575,385.30				\$575,385.30
RENTS, LEASES		\$223,350.58			223,350.58
INTEREST, INVESTMENTS			\$41,839.37		41,839.37
OTHER GOV'T REVENUE			9,322.50	\$75,945.55	85,268.05
OTHER LOCAL REVENUE			9,440.59		9,440.59
Total Revenues	\$575,385.30	\$223,350.58	\$60,602.46	\$75,945.55	\$935,283.89
		ALLOCATED TO CAPITAL IMPROVEMENT BUDGET			(\$135,404.31)
					\$799,879.58

Expenses					
REGULAR SALARIES	\$156,409.75				\$156,409.75
WORKER'S COMPENSATION	11,708.81				11,708.81
ALLOCATED BENEFITS	29,251.72				29,251.72
NON-INSTRUCTIONAL SUPPLIES	44,770.35				44,770.35
NON-INSTRUCTIONAL PRINTING	385.94				385.94
TOOLS	2,189.76				2,189.76
CONTRACTS - PERSONAL SERVICES	2,990.00				2,990.00
TRAVEL AND CONFERENCE	637.94				637.94
DUES AND MEMBERSHIPS	1,872.00				1,872.00
INSURANCE	60,263.61				60,263.61
UTILITIES AND HOUSKEEPING SVCS	26,769.18				26,769.18
ELECTRIC	96,091.24				96,091.24
GAS	32,254.56				32,254.56
SEWER	10,430.29				10,430.29
TRASH	5,279.30				5,279.30
PEST CONTROL	1,155.00				1,155.00
JANITORIAL SERVICES	38,895.36				38,895.36
ALARM MONITORING	2,160.00				2,160.00
WATER	25,902.24				25,902.24
LANDSCAPING SVCS	20,610.00				20,610.00
REPAIRS	83,227.88				83,227.88
RENTS AND LEASES	1,890.59				1,890.59
AUDIT SERVICES	26,225.00				26,225.00
POSTAGE	788.59				788.59
OTHER OPERATIONAL EXPENSES	19,251.21				19,251.21
Total Expenses	\$701,410.32	\$0.00	\$0.00	\$0.00	\$701,410.32

REVENUE OVER EXPENDITURES \$98,469.26

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 2/28/2026 - CAPITAL IMPROVEMENT PROJECTS

	MEMBER AGENCY CONTRIBUTI	Total
<u>Revenues</u>		
CONTRIBUTIONS, GIFTS, GRANTS	\$135,404.31	\$135,404.31
Total Revenues	\$135,404.31	\$135,404.31
	FROM RESERVES - 7/1/26	\$164,595.69
	FROM RESERVES - 2/5/26	\$125,000.00
		\$425,000.00

<u>Expenses</u>		
BLDG LEASEHOLD IMPROVEMENTS	289,214.39	289,214.39
EQUIPMENT - CAPITALIZED	25,315.32	25,315.32
Total Expenses	\$314,529.71	\$314,529.71

MODULAR RE-HAB PROJECT	\$ 92,356.13
CARPET ROOM 144, 124	\$ 20,352.20
RANGE LEAD MINING & BARK	\$ 15,018.08
PAINTING	\$ 11,889.00
INTERNET - EQP.	\$ 454.67
MOD C	\$ 74,519.29
SHOOTHOUSE TARGETS	\$ 8,235.00
MODULAR ROOFS - A, B, H, I	\$ 74,000.00
AWNINGS	\$ 17,705.34
	\$ 314,529.71

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 2/28/2026

	BASIC SWAT 10/6-17/2025	BASIC SWAT 11/3-14/2025	SWAT TEAM LEADER 11/17- 21/2025	BASIC SWAT 1/12-23/2026	BASIC SWAT 4/20-5/1/2026	Total
Revenues						
OTHER GOV'T REVENUE	\$25,000.00	\$30,000.00	\$9,000.00		\$12,000.00	\$76,000.00
Total Revenues	\$25,000.00	\$30,000.00	\$9,000.00	\$0.00	\$12,000.00	\$76,000.00
Expenses						
INSTRUCTIONAL - PRINTING	\$104.85	\$104.92	\$181.82			\$391.59
NON-INSTRUCTIONAL SUPPLIES	449.90	442.50	185.68	\$555.17	\$555.16	2,188.41
CONTRACTS - PERSONAL SERVICES	16,960.00	16,960.00	5,600.00			39,520.00
OTHER OPERATIONAL EXPENSES	1,000.00					1,000.00
Total Expenses	\$18,514.75	\$17,507.42	\$5,967.50	\$555.17	\$555.16	\$43,100.00
REVENUE OVER EXPENDITURES	\$6,485.25	\$12,492.58	\$3,032.50	CANCELLED	UPCOMING	\$32,900.00

No Calif Regional Public Safety Training
Statement of Activities (YTD) (Columnar, Landscape)

As of 2/28/2026

	PRINCIPLED POLICING	PRINCIPLED POLICING	PRINCIPLED POLICING	PRINCIPLED POLICING	Total
Revenues					
OTHER GOV'T REVENUE	\$1,740.96	\$2,742.71	\$2,676.20	\$3,481.40	\$10,641.27
Total Revenues	<u>\$1,740.96</u>	<u>\$2,742.71</u>	<u>\$2,676.20</u>	<u>\$3,481.40</u>	<u>\$10,641.27</u>
Expenses					
REGULAR SALARIES	\$615.00	\$615.00	\$615.00	\$615.00	\$2,460.00
NON-INSTRUCTIONAL SUPPLIES		21.38			21.38
CONTRACTS - PERSONAL SERVICES	720.00	1,440.00	1,440.00	1,440.00	5,040.00
TRAVEL AND CONFERENCE	405.96	666.33	621.20	1,426.40	3,119.89
Total Expenses	<u>\$1,740.96</u>	<u>\$2,742.71</u>	<u>\$2,676.20</u>	<u>\$3,481.40</u>	<u>\$10,641.27</u>
			REIMBURSED EXPENSES	\$ 8,181.27	
			REIMBURSED SALARIES	\$ 2,460.00	
			INDIRECT FEES	\$ 2,123.98	

No Calif Regional Public Safety Training
Statement of Activities (YTD)

As of 2/28/2026 - ICI PROGRAM

Revenues

OTHER GOV'T REVENUE	\$423,150.28
Total Revenues	<u>\$423,150.28</u>

Expenses

REGULAR SALARIES	\$61,662.50
INSTRUCTIONAL - PRINTING	1,132.83
NON-INSTRUCTIONAL SUPPLIES	6,533.53
TOOLS	6,475.83
CONTRACTS - PERSONAL SERVICES	323,296.25
TRAVEL AND CONFERENCE	30,237.20
POSTAGE	6.24
Total Expenses	<u>\$429,344.38</u>

FACILITY USE FEES	\$	90,845.00
INDIRECT FEES	\$	73,821.96
SALARY REIMBURSEMENTS	\$	61,662.50

No Calif Regional Public Safety Training

Customer Ledger Aging By Due Date (Summary)

Report Date: 02/28/2026

Cust ID	Name	Days Past Due						Balance
		Current 02/28 - After	1 - 30 01/29 - 02/27	31 - 60 12/30 - 01/28	61 - 90 11/30 - 12/29	91 - 120 10/31 - 11/29	121 + Prior - 10/30	
ABC001	Dept. of Alcohol	\$1,553.75	\$0.00	\$0.00	\$0.00	\$206.25	\$0.00	\$1,760.00
CDCR01	CDCR - OCS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
CDCR04	CDCR - DAPO	\$770.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$770.00
CHP001	CALIFORNIA HIGHWAY	\$1,600.00	\$11,100.00	\$0.00	\$0.00	\$0.00	\$6,300.00	\$19,000.00
COSO06	COUNTY OF SACRAMENTO	\$3,080.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,080.00
DCA001	DEPARTMENT OF CONSUMER	\$275.00	\$0.00	\$316.25	\$0.00	\$0.00	\$0.00	\$591.25
DCA002	DEPARTMENT OF CANNABIS	\$632.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$632.50
DFG001	CA DEPT OF FISH & WILDLIFE	\$1,574.42	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,574.42
DMC001	DEPARTMENT OF MOTOR	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,100.00
DODIG1	Dept. of Defense Inspector Gen	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$0.30)	(\$0.30)
DOI001	DEPARTMENT OF	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275.00
DOJ003	CA DEPARTMENT OF JUSTICE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275.00	\$275.00
DTSC01	DEPT OF TOXIC SUB.	\$0.00	\$0.00	\$0.00	\$206.25	\$0.00	\$0.00	\$206.25
DVA001	Department of Veterans Affairs	\$605.00	\$0.00	\$220.00	\$0.00	\$0.00	\$0.00	\$825.00
FTB001	Franchise Tax Board	\$110.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$110.00
FWS001	US Fish & Wildlife Services	\$0.00	\$0.00	\$0.00	\$632.50	\$0.00	\$0.00	\$632.50
HSI001	Homeland Security Invest.	\$2,433.75	\$330.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,763.75
IRS001	INTERNAL REVENUE	\$550.00	\$0.00	\$1,540.00	\$0.00	\$0.00	\$1,031.25	\$3,121.25
ISTM01	International School of	\$2,970.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,970.00
LCS001	Lassen CO Sheriff	\$0.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$2,000.00
MCSO00	MONTEREY CO SHERIFF'S	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00	\$0.00	\$3,000.00
OLES01	OFFICE OF LAW	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$550.00	\$550.00
POST01	COMMISSION ON P.O.S.T.	\$143,714.22	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$143,714.22
PT0001	Pinnacle Tactical	\$1,955.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,955.27
RICHPD	RICHMOND POLICE	\$0.00	\$550.00	\$0.00	\$0.00	\$0.00	\$770.00	\$1,320.00
SAC001	CITY OF SACRAMENTO	\$550.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$550.00
SAC002	City of Sacramento - SFD	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.10	\$55.10
SBA001	SMALL BUSINESS ADMIN -	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$165.00	\$165.00
SCRPO1	SACRAMENTO COUNTY REG.	\$309.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$309.38
SCS001	Solano County Sheriff Office	\$0.00	\$0.00	\$550.00	\$0.00	\$0.00	\$0.00	\$550.00
SSA001	SSA/OIG/OI	\$309.38	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$309.38
SSD001	SACRAMENTO CO. SHERIFF'S	\$1,100.00	\$288.76	\$0.00	\$4,180.00	\$0.00	\$4,111.25	\$9,680.00
TRPD01	TWIN RIVERS USD	\$275.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$275.00
USAF02	UNITED STATES AIR FORCE	\$0.00	\$0.00	\$55.00	\$55.00	\$0.00	\$55.00	\$165.00
USCG01	US Coast Guard	\$0.00	\$0.00	\$4,500.00	\$0.00	\$0.00	\$4,500.00	\$9,000.00
USDA03	US FOREST SERVICE - WFAP	\$110.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$110.00
YUB001	YUBA COUNTY SHERIFF'S	\$0.00	\$0.00	\$0.00	\$0.00	\$450.00	\$0.00	\$450.00
TOTALS:		\$165,907.67	\$12,268.76	\$9,181.25	\$5,073.75	\$3,656.25	\$17,757.30	\$213,844.98

***AS OF 3/20/2026 - \$81,202.76

MEMBER AGENCIES	\$605.10	0%
POST/CHP	\$162,714.22	76%
ALL OTHERS	\$51,735.86	24%

No Calif Regional Public Safety Training

Statement of Cash Flows Worksheet

For the period ended 2/28/2026

Year to Date

Cash Flows from Operating Activities

Change in net assets (53,950.24)

Adjustments

(To convert net assets to cash basis)

Increase in Current Year Receivables (41,716.41)

Decrease in Prepaid Expenses 57,361.25

Decrease in Accounts Payable-Prior Year (48,998.33)

Increase in Accounts Payable Module-Vendor 15,692.34

Decrease in DEFERRED REVENUE (3,665.00)

Total Adjustments (21,326.15)

Net Cash used by Operating activities (75,276.39)

Cash Flows from Investing Activities

Net Cash Used by Investing Activities 0.00

Net Increase (Decrease) in Cash

(75,276.39)

Cash and Cash Equivalents at Beginning of Period

\$2,426,877.58

Cash and Cash Equivalents at End of Period

\$2,351,601.19

CASH FNB ACCOUNT	\$	438,818.63
FNB MONEY MARKET	\$	1,292,904.91
CASH IN UBS ACCOUNT	\$	14,853.34
UBS INVESTMENT ACCOUNT	\$	605,024.31
	\$	2,351,601.19